

City of Cripple Creek

A National Historic Landmark District

2024 Budget

Version 4.0 (FINAL) – December 22, 2023



Honor the Past – Envision the Future

Acting Mayor: Melissa Trenary

City Council:
Tom Litherland
Bruce Brown
Jared Bowman



Real Fun. Real Colorado.

To: State of Colorado - Division of Local Government
From: Paul Harris, Finance Director
Subject: **2024 Budget**
Copy: Frank Salvato, City Administrator
Date: December 22, 2023

Attached is the City of Cripple Creek's 2024 Budget. As required, this document is to serve as the City's certification letter. I, Paul Harris, certify that the attached is a true and accurate copy of the adopted 2024 budget of the City of Cripple Creek. See attached signed budget resolution approved by the City Council. If you have any questions, I can be reached at (719) 689-2502.

RESOLUTION NO. 2023-45

CITY OF CRIPPLE CREEK, COLORADO

A RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2023, TO HELP DEFRAY THE COST OF GOVERNMENT FOR THE CITY OF CRIPPLE CREEK, COLORADO FOR THE 2024 BUDGET YEAR.

WHEREAS, the City Council of the City of Cripple Creek will adopt the annual budget in accordance with the Local Government Budget Law, on December 6th, 2023, and;

WHEREAS, the amount of money necessary to balance the budget for general operating purposes is \$207,665 and;

WHEREAS, the "local growth" percentage for the City of Cripple Creek has been computed to be 34.418%% in accordance with Article 10, Section 20 of the Colorado Constitution, and;

WHEREAS, the 2023 valuation for assessment for the City of Cripple Creek as certified by the County Assessor is \$105,117,340.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CRIPPLE CREEK, COLORADO:

Section 1. That for the purpose of meeting all general operating expenses of the City of Cripple Creek during the 2024 budget year, there is hereby levied a tax of 1.98 mills upon each dollar of the total valuation of assessment of all taxable property within the City for the year 2023.

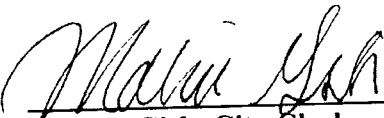
Section 2. That the City Clerk is hereby authorized and directed to immediately certify to the County Commissioners of Teller County, Colorado, the mill levy for the City of Cripple Creek as hereinabove determined and set.

ADOPTED this 6th day of December 2023.

APPROVED:

ATTEST:


Melissa Trenary, Acting Mayor


Malissa Gish, City Clerk

RESOLUTION NO. 2023-46

CITY OF CRIPPLE CREEK, COLORADO

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE CITY OF CRIPPLE CREEK, COLORADO, FOR THE CALENDAR YEAR BEGINNING THE FIRST DAY OF JANUARY 2024, AND ENDING ON THE LAST DAY OF DECEMBER 2024.

WHEREAS, the City Council of the City of Cripple Creek has appointed Finance Director and Budget Officer, Paul Harris, to prepare and submit a proposed budget, to said governing body on September 14th, for its consideration, and;

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said proposed budget, was open for inspection by the public at a designated place, public hearings were held on: October 3rd, 4th, 18th, and November 1st, 15th, 2023 and interested taxpayers were given the opportunity to file or register any objections to said proposed budget, and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to revenues or reserve funds used, so that the budget remains in balance, as required by law.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CRIPPLE CREEK, COLORADO:

SECTION 1. That the estimated expenditures for each fund are as follows:

<u>General Fund:</u>	\$11,497,637
<u>Enterprise Funds:</u>	
Water Fund/Sewer Fund	\$ 2,872,447
<u>Historic Preservation Fund:</u>	\$ 1,625,105
Total Expenditures:	\$15,995,189

SECTION 2. That estimated revenues and reserve funds used for each fund are as follows:

<u>General Fund:</u>	
From unappropriated reserves	\$ 46,273
From sources other than property tax	\$10,895,006
From the general property tax levy	<u>\$ 207,665</u>
Total General	\$11,148,944

<u>Enterprise Fund:</u>	
From unappropriated reserves	\$ 54,007
From sources other than the general tax	<u>\$2,764,434</u>
Total Enterprise	\$2,818,441

<u>Historic Preservation Fund:</u>	
From unappropriated reserves	\$ 166,500
From sources other than general tax	<u>\$1,292,105</u>
Total Historic Preservation	\$1,458,605

Total from Revenues	\$15,425,990
Total from Unappropriated Reserves	\$ 266,799

SECTION 3. That the budget as submitted, amended and hereinabove summarized by fund, hereby is approved and adopted as the budget of the City of Cripple Creek for the year stated above.

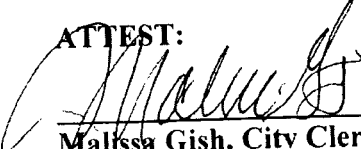
SECTION 4. That the budget hereby approved and adopted shall be signed by the Mayor and made a part of the public records of the City of Cripple Creek.

ADOPTED, this 6th day of December 2023

APPROVED:


Melissa Trenary, Acting Mayor

ATTEST:


Malissa Gish, City Clerk

RESOLUTION NO. 2023-47

CITY OF CRIPPLE CREEK

A RESOLUTION APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS FOR THE CITY OF CRIPPLE CREEK, COLORADO FOR THE 2024 BUDGET YEAR.

WHEREAS, the City of Cripple Creek has adopted the annual budget in accordance with the Local Government Budget Law, on December 6th, 2023, and;

WHEREAS, the City of Cripple Creek has made provision therein for revenues and reserve funds in an amount equal to or greater than the total proposed expenditures as set forth in said budget, and;

WHEREAS, it is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purposes described below, so as not to impair the operations of the City, and;

WHEREAS, the City of Cripple Creek will be allocating device fees for 2024 in the following manner: General Fund 100% and Enterprise Fund 0%.

WHEREAS, the City of Cripple Creek's water & sewer rates and related for 2024 are listed in the Appendix section of the budget document.

WHEREAS, the City of Cripple Creek's fees and tax rates, by department, for 2024 are listed in the Appendix section of the budget document.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CRIPPLE CREEK, COLORADO:

That the following sums are hereby appropriated from the revenue and reserve funds, to each fund for purposes stated:

General Fund:

Current Operating Expense	\$10,396,965
Capital Outlay	<u>\$ 1,100,672</u>
Total General Fund	\$11,497,637

Enterprise Funds:

Water/Sewer Distribution & Collection:	
Current Operating Expense	\$ 701,653
Capital Outlay	\$ 766,300
Debt Service	<u>\$ 189,563</u>
Total Water/Sewer Dist. & Coll.	\$1,657,515
Water/Waste Water Treatment:	
Current Operating Expense	\$ 765,369
Capital Outlay	\$ 449,563

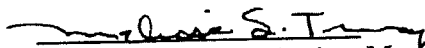
Debt Service	<u>-0-</u>
Total Water/Wastewater Treatment	\$1,214,932
Total Enterprise Funds:	\$2,872,447

<u>Historic Preservation Fund:</u>	
Current Operating Expense	\$1,588,105
Capital Outlay	<u>\$ 37,000</u>
Total Historic Preservation Fund	\$1,625,105
Total City Expenditures	\$15,995,189

ADOPTED this 6th day of December, 2023

APPROVED:

ATTEST:


Melissa Trenary, Acting Mayor



Malissa Gish, City Clerk

Table of Contents

<u>Introduction</u>	<u>Page</u>
City Council vision and goals/objectives	4
Budget outlook	9
<u>Budget Overview</u>	
Summary of the city's three funds	17
Summary current year budget compared to prior year	17-A
<u>General Fund</u>	
Estimated beginning and ending fund balances	19
Chart: beginning fund balances	20
Revenue and expense summary by program/service	21
Chart: General Fund budget history	22
Chart: revenue sources	22
Chart: total expenditures by segment	23
Summary of the four major General Fund categories	23
<i>Community Services:</i>	
Summary	24
General Government	25
City Clerk	26
Transit	27
Community Development (Planning & Building Dept.)	29
Parks & Recreation	31
Healthcare Services	33
Road & Bridge	34
Special Projects	35
<i>Public Safety:</i>	
Summary	36
Police/Dispatch	37
Fire/Emergency Services	38
<i>Tourism:</i>	
Summary	40
Marketing/Events	41
<i>Support Services:</i>	
Summary	42
Administration	43
Custodial	44

Finance	46
Human Resources	47
Information Technology	48
Fleet & Vehicle Maintenance	49

Enterprise Fund

Summary	51
Estimated beginning fund and ending fund balance	52
Chart: beginning fund balances	53
Comparison of current year budget to prior year budget	53
Chart: Enterprise Fund budget history	54
Chart: revenue sources	55
Chart: total expenditures by department/segment	55
Public Works – operating revenues and expenditures	56
Public Works – debt and capital projects expenditures	
Wastewater Treatment Plant budget	57
Water Treatment Plant budget	

Historic Preservation Fund

Summary	59
Estimated beginning fund and ending fund balance	60
Chart: beginning fund balances	61
Comparison of current year budget to prior year budget	61
Chart: Historic Preservation Fund budget history	62
Chart: revenue sources	63
Chart: total expenditures by department/segment	63
Historic Preservation	64
Historic Butte Theater	65
Heritage Center	66
Outlaws and Lawmen Jail Museum	67
Information Center – rail car	68

Appendix

Cash Management	70
Long-term debt & leases	71
Device fees, chart, and revenue projections	72
Tabor	73
Property Tax Summary	74
State 5.5% growth limit and Tabor property tax limit	77
Budget development schedule	79
Water/Sewer Rates 2024	80
City taxes and fees schedules 2023 and 2024	83

City of Cripple Creek
Vision, Mission and Goals/Objectives

Vision Statement:

Establish Cripple Creek as a vibrant historic gold mining, gambling, and tourist destination - with a multi-faceted economic base focused on growth, historic tourism, outside adventure, and building community.

Mission Statement

Expand the Cripple Creek experience to enhance the development of tourist related activities that exemplify the history in the region. This will be accomplished through careful planning, which will foster adventure/activities in the region that will enhance the positive experience of our visitors and create a desirable/livable community for our residents.

Guiding Principles:

- A. Maintain and enhance the historic downtown character and community's image.
- B. Leverage existing facilities and infrastructure to grow efficiently and promote infill development.
- C. Promote balanced employment and economic development opportunities.
- D. Promote a range of attainable housing opportunities for all citizens.
- E. Support and promote tourism which focuses on Cripple Creek as a recreation and entertainment destination.
- F. Support a walkable community through planned neighborhood connections and amenities.
- G. Protect the community's environmental and recreational resources, by working with the Newmont Mining to insure cooperation and mitigation of mining activities and their impact on the community.

Goals and Objectives:

1). Overall City Operations

GOAL: Focus on city employees and the ability to attract & retain a professional, qualified, workforce to deliver the city's services at an outstanding level.

OBJECTIVE: Complete a salary survey every two years, so that the city is able to fill the many vacancies it has and keep the remaining employees from leaving the city's workforce.

GOAL: Adopt a fiscally responsible budget.

OBJECTIVE: A fiscally responsible budget will be a balanced budget, as defined as Revenues + Portion of Fund Balance Used = Expenses. Fund balance dollars should be used only for spending on one-time capital purchases or projects. Ensure that spending stays within the adopted budget for the year.

OBJECTIVE: Try to reduce the city's dependency on the gaming industry for the majority of its revenues. Place a sales tax increase on the November 2024 ballot.

OBJECTIVE: Examine the pros & cons of changing to a Home Rule form of government, with a city charter.

2). Public Infrastructure

The city will use the following infrastructure priorities: 1. Water/sewer pipes to underserved area of town. 2. Street paving/chip n seal. 3. Treatment facilities.

GOAL: Take efficient and pro-active steps to ensure that the utility systems are maintained, improved, and extended to support the current and future growth of the community.

OBJECTIVE: Continue on-going infrastructure investment, throughout the community, within funding constraints.

OBJECTIVE: Annually update and evaluate the projects outlined in the 5-year Capital Improvement Plan (CIP).

OBJECTIVE: Pursue grant and other sources of funding to off-set infrastructure project costs.

OBJECTIVE: Examine/study renewable energy for the Cripple Creek District.

3). Housing

GOAL: Promote a range of attainable housing choices for all citizens in Cripple Creek.

OBJECTIVE: Promote public and private funding for a broad range of housing needs in the community and surrounding area.

OBJECTIVE: Ensure the Master Plan and Building Codes promote the inclusion of "tiny" or small homes in the community.

OBJECTIVE: Develop an implementation/action plan for the 2019 housing survey results and identify funding sources for selected programs.

4). Economic Development

GOAL: Promote growth in the local economy and business community.

OBJECTIVE: Track funding and grants opportunities in support of all public programs, such as transportation, redevelopment, recreation, and heritage tourism. Take a proactive role in developing and maintaining public/private, local/regional partnerships that support Historic Preservation, community events, new jobs, existing jobs, and downtown business goals.

OBJECTIVE: Promote a healthy gaming industry, which gains additional market share and adds more devices, through the city's marketing campaign aimed at attracting new visitors to our community.

OBJECTIVE: Promote a healthy retail, dining, and attractions industry, by promoting new and existing businesses through the city's marketing campaign aimed at attracting new visitors to our community.

OBJECTIVE: Promote more outdoor adventure activities, such as hiking, biking, etc. in the area by promoting a trail connection to the new Ring the Peak trail. Develop a local/regional trail map.

OBJECTIVE: Encourage a broad range of development that supports jobs, services, and home-based businesses by promoting affordable high-speed broadband Internet in the community.

OBJECTIVE: Evaluate the operations of the Community Development (Building & Planning) Departments to ensure that they have fully integrated the Master Plan/Building Code into their processes and they are working within their authorized guidelines to promote growth and development within the City.

OBJECTIVE: Establish an internal economic development team, which will consist of Council representatives and City staff, to achieve the objectives listed above.

OBJECTIVE: Examine the possibility of transferring the Teller County Fairgrounds to the city.

5). Community Services

GOAL: Enhance access and the level of services to all community programs for the citizens and visitors of Cripple Creek.

OBJECTIVE: Continue to assess, prioritize, implement, and support effective resources, programs, and services addressing the medical, housing, education, childcare, transportation, and parks and recreation needs of the community.

OBJECTIVE: Continue to strategically support community partners and non-profits to promote collaboration and integration of resources and programs to build a strong, vibrant, healthy community.

6). Community Growth and Engagement

GOAL: Promote the development and redevelopment of the community from the “inside-out” and protect the downtown business vitality.

OBJECTIVE: Seek to increase the variety of business and entertainment in the downtown core, while continuing the promotion, protection, and re-use of existing historic buildings.

OBJECTIVE: Improve pedestrian access and walkability within the downtown core.

OBJECTIVE: Promote the Community Clean Up and Adopt a Block Programs.

OBJECTIVE: Encourage the involvement of residents in social, political, and community activities.

7). Culture and Heritage

GOAL: Continue to enhance the unique community characteristics and historic resources within the city and region.

OBJECTIVE: Continue to evaluate the historic design guidelines to better meet the objectives of promoting and protecting the historic character, framework, and image of the community, while providing a desirable place to live, work and visit.

OBJECTIVE: Continue to integrate the Building Code and Historic Preservation guidelines to provide for ease of use.

8). Parks, Recreation and Trails.

GOAL: Maintain a broad range of community recreational opportunities for citizens and visitors, while creating a connected system of parks and trails.

OBJECTIVE: Continue to evaluate Parks & Recreation facilities for future projects, which would address youth and family needs. In addition to using city monies, pursue funds through grants and donations.

OBJECTIVE: Develop the “pocket park”, next to City Hall, as a community and event asset.

OBJECTIVE: Ensure that the city is included in the new “Ring the Peak” trail system, with a connector trail from the City of Cripple Creek.

9). Transportation

GOAL: Provide a comprehensive and safe multi-modal transportation system that supports community and neighborhood development, while addressing the demands of a growing recreation and entertainment market.

OBJECTIVE: Continue to pursue CDOT transportation grant funding for both operating and capital costs. Continue to refine the Cripple Creek to Victor, Woodland Park routes and the Bennett Avenue Circulator. Pursue grants for the Trolley Line and Transit Building projects.

10). Environmental and Natural Features

GOAL: Promote the protection of the natural landscape features in and around the community for their recreational values and for the protection of the city’s environmental and mountain identity.

OBJECTIVE: Work with Teller County and the Newmont Mining Corporation to manage the outlying county properties to the benefit of the community’s image and vistas, ensuring that when the mining operations are completed that a full reclamation plan is implemented.

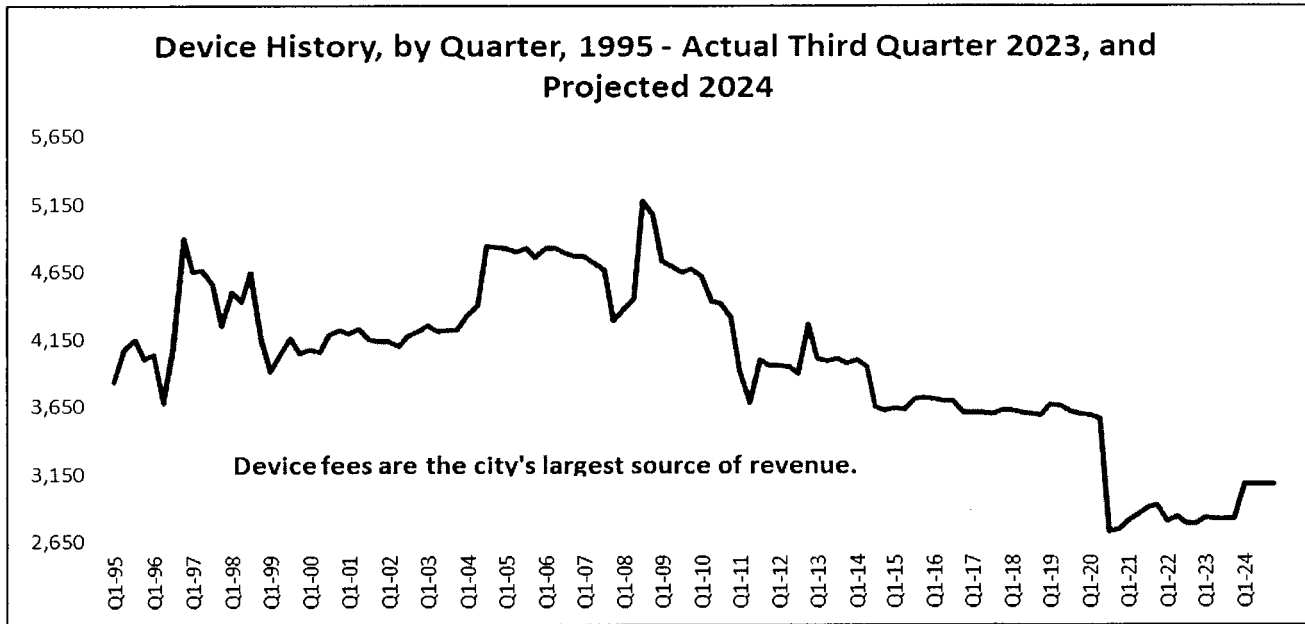
OBJECTIVE: Conduct a study to map and protect the community namesake “Cripple Creek”. The creek will be given special consideration and exposure within future development plans. Explore grant funding to clean up and rehabilitate the creek.

2024 Budget Outlook

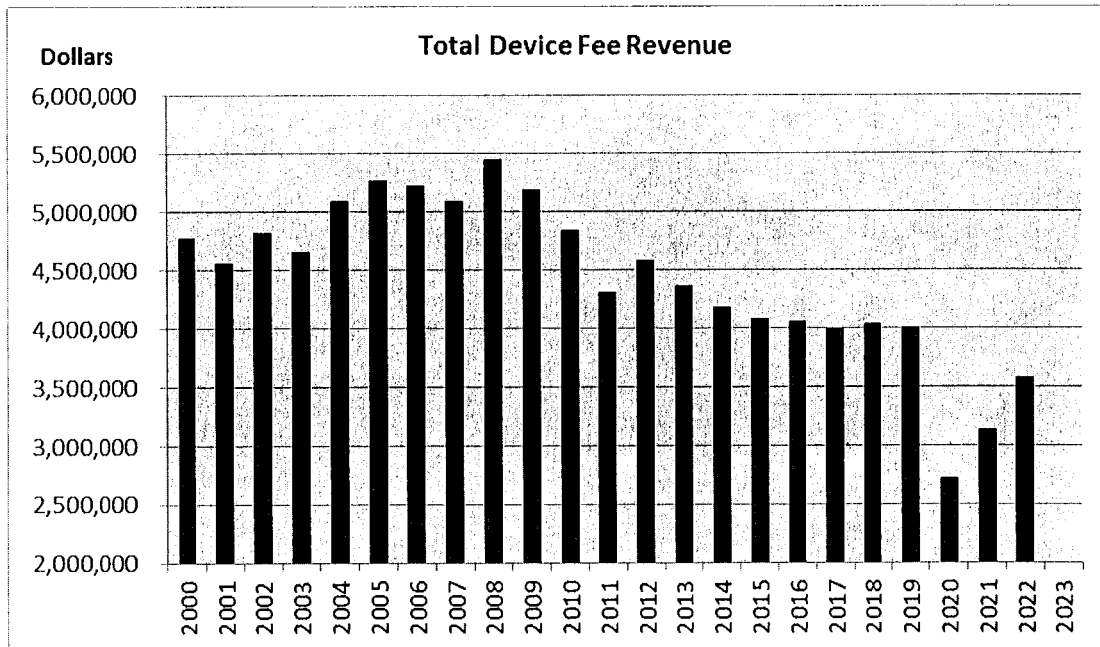
The city is projected to have an improving financial situation in 2024, due to the additional gaming devices, which are projected to be added with the completion of the Full House Resort hotel and expansion. However, it is anticipated that the city's main source of revenue, the number of devices in town, will still be down approximately 518 devices, or 14.4%, compared to pre-COVID levels of the first quarter of 2020. On a positive note, the annual distribution of gaming taxes to the General and Historic Preservation Fund should continue to come in higher compared to pre-COVID levels. Other exciting news for 2024 is the addition of the Ice Castles event, which will take place December 2023 – February 2024. In the Enterprise Fund, the city was awarded grants of \$400,000 from the Department of Local Affairs (DOLA) and \$600,000 from the State Revolving Fund for engineering projects for the water/sewer distribution and collection systems. The design phase of these projects is taking place in 2023 and 2024, with the potential for additional grants and loans, with both entities, for construction in 2024/2025.

The Colorado gaming industry is well positioned for success moving forward with the recent additions of sports betting, no limits, and new games being added. The ability to attract a sufficient work force in 2022/2023, due to a multitude of factors, has been a significant issue and will likely continue into 2024. The gaming industry in the state bounced back quickly and posted record numbers in 2021, due to pent up demand from the prior COVID shutdown/ restrictions and impact from Amendment 77 (unlimited wagers). However, 2022 and 2023 have seen a slowdown. Five of the first seven months of 2023 have been lower than 2022, when looking at Coin-In/Table Drop.

The critical issue facing the city is whether it will ever get back to the pre-COVID number of 3,585 devices in town. Even this figure was low, due to the on-going decline in the number of devices which began in 2008. The number of gaming devices in the city dropped from a pre-COVID number of 3,585 for the first quarter of 2020 to 2,717 when the casinos reopened in June 2020 – a reduction of 868 devices, or 24%. The chart below illustrates the decline in devices due to COVID-19, changing business practices, and the lack of recovery.

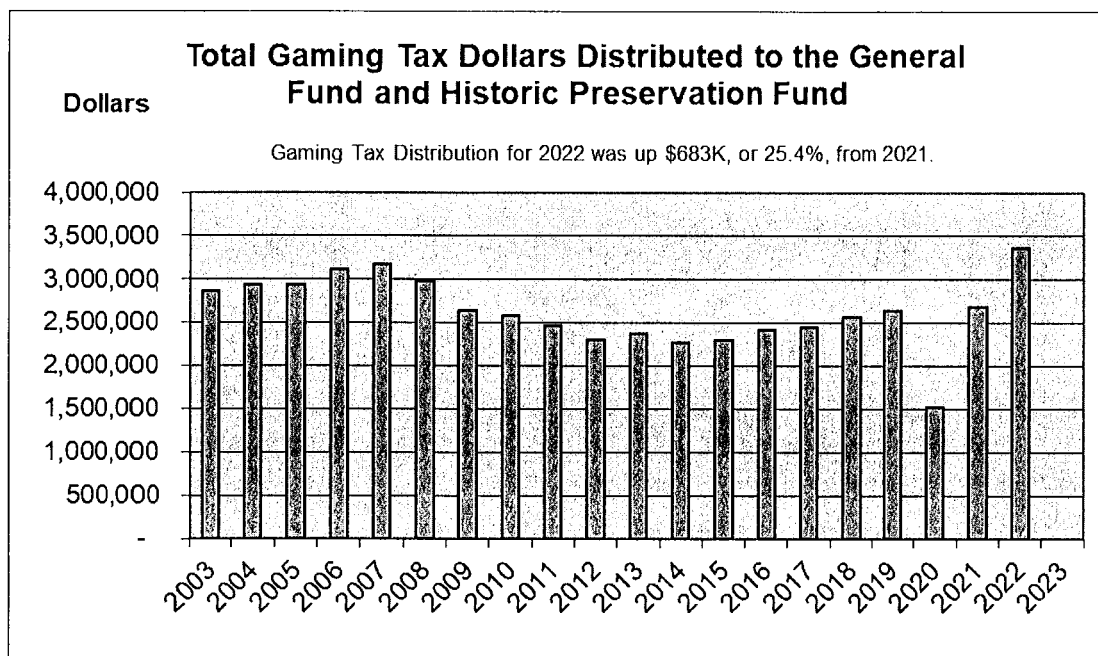


For 2022, device fees increased \$444K. Device fees are still down significantly from their pre-COVID level, but have been increasing due to new annual rate increases.



The substantial drop in the number of devices during COVID led the City Council to increase device fees in 2022. Beginning January 1st, 2022, the city eliminated the partial break on device fees for the first fifty machines for each license, which had been in place since 2004. The City Council voted in March 2022 to increase device fees by 10%, or \$30 per machine, beginning July 1st, 2022. This marked the first time in 30 years that device fees have been raised from the \$300 per quarter figure. The new ordinance also has a built-in annual cost increase – inflation escalator.

The city's second largest source of revenue are the gaming taxes collected by the state and distributed to the three gaming towns, two counties, and several other entities. Gaming taxes continued to bounce back in fiscal year 2021/2022 and were up \$683K, or 25.4% from FY 2020/21. Gaming tax distributions for FY21/22 were higher than they have been in quite a long time. The FY2021/22, gaming taxes in the General Fund had a one-time "make whole" payment from the state of \$289,750, which was negotiated as part of Senate Bill 22-216. For 2023 and moving forward, the city will not receive this payment. Historic Preservation's gaming tax distribution for FY 2021/22, and beyond, has also been negatively impacted by SB22-216's formula change.



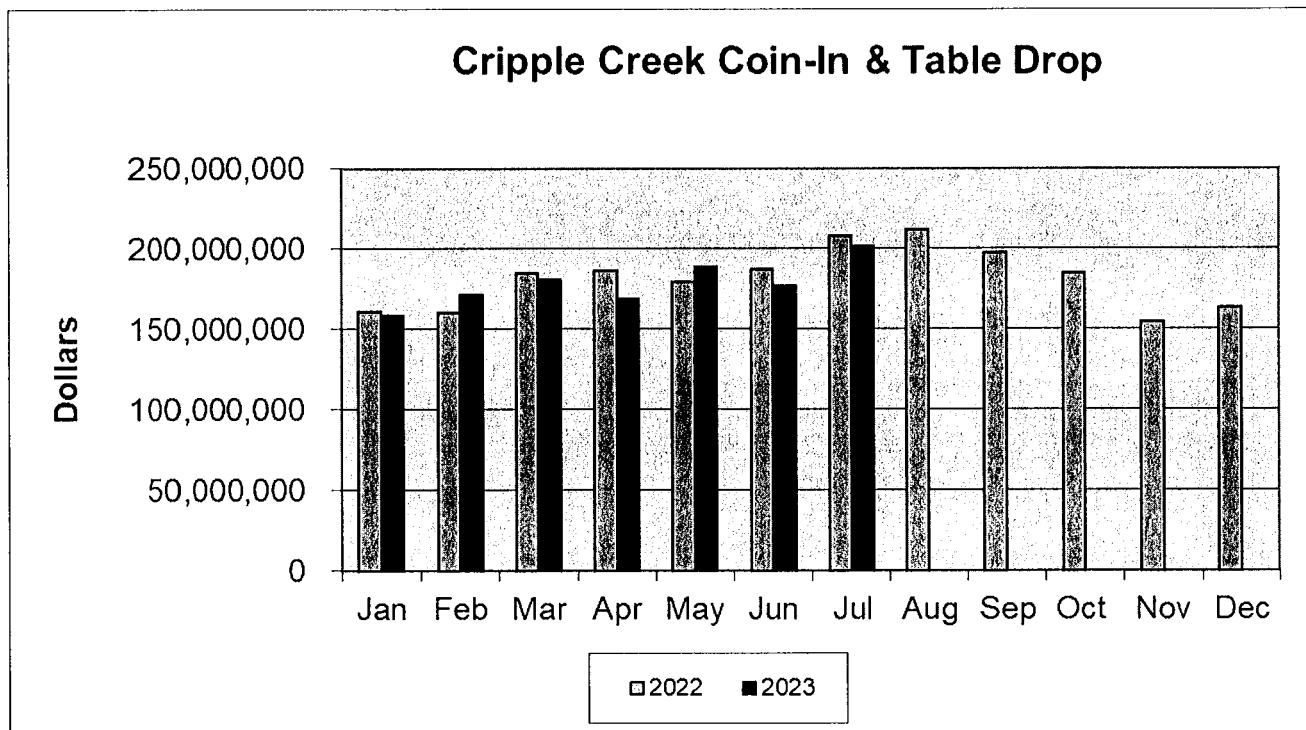
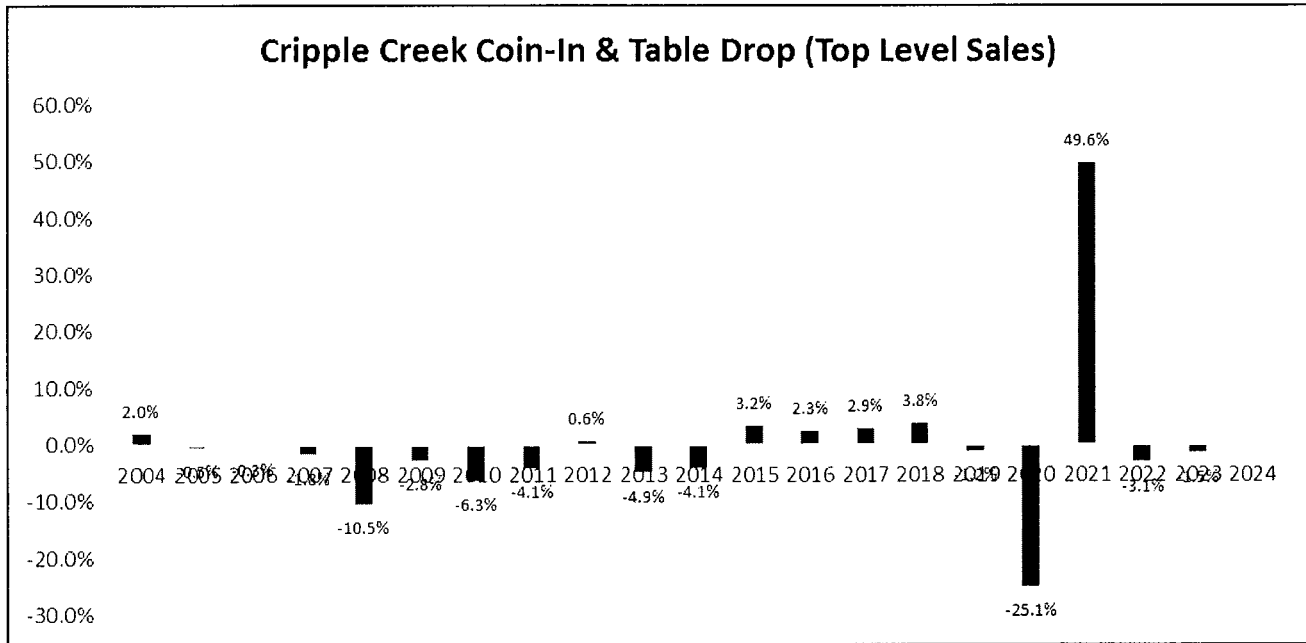
Sports Betting

It is tragic that the municipal governments in the three gaming cities and two counties do not receive any direct financial benefit from allowing sports betting to take place in their communities and around the state. Had the three gaming cities and two counties received a portion of the sports betting tax distribution, as they do for both limited gaming and extended gaming, the financial health of each entity would be significantly better. It is hard to understand why the gaming communities do not receive any of the sports betting taxes generated. The three gaming cities and the two counties were cut out of the sports betting tax distribution in a last-minute change in the Bill that was brought before the legislature, which changed the tax distribution to the State's Water Fund. To change how the sports betting tax dollars are distributed the three gaming cities and two counties would need to run new legislation in the legislative session (January – May). This is currently not being contemplated for 2024.

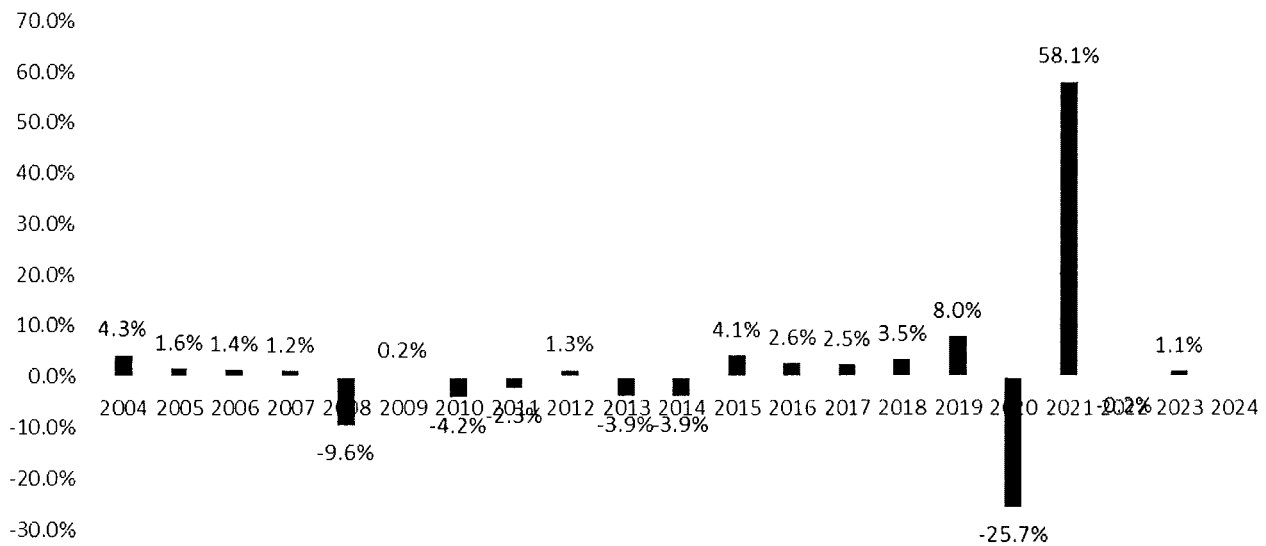
Cripple Creek Gaming Industry

After experiencing a severe decline in the gaming revenues in 2020, due to COVID and the casinos being closed for three months, the Cripple Creek gaming market bounced back in 2021. However,

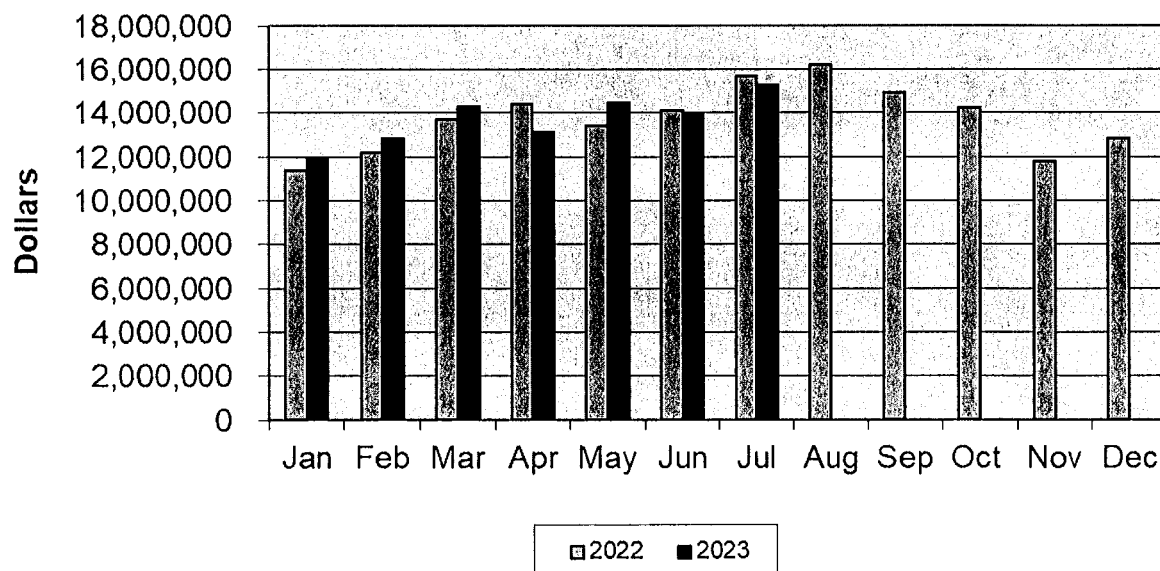
through July of 2023 growth in gaming has turned negative for Coin-In/Table Drop and up slightly for Adjusted Gross Proceeds (AGP). Please see the charts on the following pages.

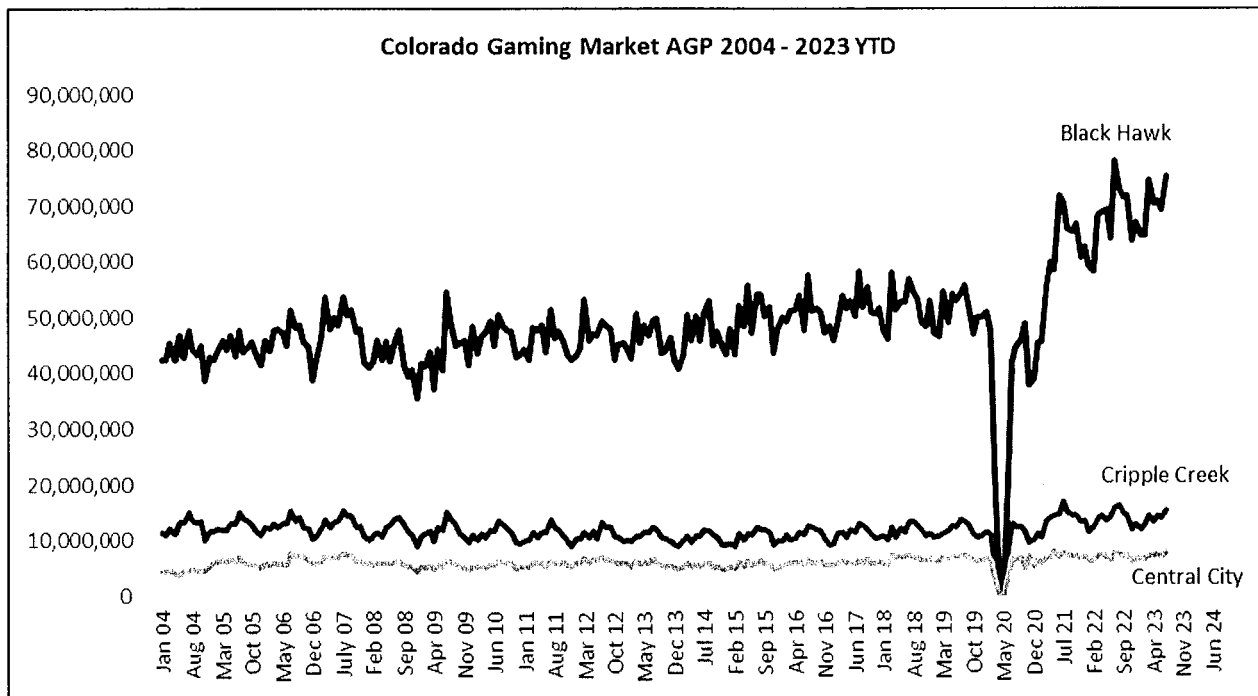


Cripple Creek AGP Percent Change By Calendar Year



Cripple Creek Adjusted Gross Proceeds (AGP)





Looking Forward

On a positive note, Full House Resorts (Bronco Billy's Casino) is making great progress on their large hotel (approximately 300 rooms), conference space, spa, parking garage, etc., with a projected opening date of December 26, 2023. The project will help propel Cripple Creek forward and will make the community more competitive on a state-wide level. Full House Resorts project will generate additional revenues for the city from several sources: additional lodging taxes, sales tax, property tax, water/sewer sales, and the addition of new devices.

The city should have a retail marijuana business open and operating in late 2023 or early 2024. It will be interesting to see how much tax revenue the new business will generate.

Services to be provided in 2024

As the City Council reviews the 2024 budget and makes decisions on how to allocate the city's funds, it is important to remember that the city has core service departments that are the primary objective of operating a city and other departments that support the core services. Community service departments are certainly worthwhile but are not a required function of municipal government. The core service departments will continue to provide the same level of service to our customers in 2024. Traditionally, the city has been divided into the following functional categories:

Core Services: City Clerk's Office, Police/Communications, Fire, Building/Planning, Public Works, Water/Wastewater Treatment, and Road/Bridge.

Support Services: Administration, Custodial, Finance, Human Resources, Information Technology, Fleet/Vehicle Maintenance.

Community Services: Transportation, Parks and Recreation, Marketing/Events, Butte Theater, Medical Services, Historic Preservation, Cripple Creek Heritage Center, and Outlaws & Lawmen Jail Museum.

Overview of the City's Finances

The City of Cripple Creek operates on a fund accounting, modified accrual basis. The funds operate as their own business entities, but each adheres to the fiscal policies set by the city. The city will operate with three funds next year. They are:

1). General Fund

The purpose of the General Fund is the overall operation of the City. The General Fund includes the following departments: City Clerk's Office, Administration, Human Resources/Risk Management, Information Technology, Transportation, Custodial, Police, Communications, Fire, Finance, Community Development, Parks & Recreation, Events & Marketing, Road & Bridge, Fleet/Vehicle Maintenance and Medical Services. The General Fund houses most of the City's core services and support departments. The General Fund needs a significant fund balance to keep the city solvent over the long term should there be a major change or disruption to the city's primary revenue source – the gaming industry. In addition, the gaming taxes in the General Fund are distributed once a year, in late August, which necessitates the need for a larger fund balance to cash flow operations for the first eight months of the year.

2). Enterprise Fund

This fund encompasses the areas of Water & Sewer Distribution/Collection and the Water & Wastewater Treatment Plants. This fund completes capital infrastructure projects, such as laying new water and sewer lines, the development of additional water resources, their storage, and transmission to the city. Water rates increase every year. The water/sewer rates did not increase in over twenty years, until 2014, which has left the city without sufficient funds for future capital projects. In 2013, the city completed its metering project, which allows for charges based on actual consumption. Beginning in 2022, the Enterprise Fund no longer receives part of its revenues from device fees. This allows the fund to qualify as a true Enterprise Fund, which does not receive more than 10% of its revenues from non-water/sewer revenues.

3). Historic Preservation Fund

This fund is set up to administer the Historic Preservation efforts undertaken by the city. Most of the money in this fund is derived from the state's allocation of the gaming tax for historic preservation purposes. In addition to the regular Historic Preservation budget, this fund contains the Historic Butte Theater, the Cripple Creek Heritage Center, and Outlaws and Lawmen Jail Museum budgets. The Historic Preservation (H.P.) Fund is unique among city funds in that it receives a large amount of its revenue once a year with the annual distribution of the gaming tax in September. Therefore, the

H.P. fund needs to have a sufficient beginning fund balance to cash flow all its operations for nine to ten months until the receipt of the gaming tax distribution.

Budgeting

The city uses the Budgeting for Outcomes (BFO) methodology. BFO is based on delivering the services that matter most to the public in a cost effective and transparent manner. The General Fund's budget is grouped into four major service categories: Public Safety, Community Services, Tourism and Support Services. Each of the four major service categories then contains the departments that play an integral part in delivering that service to the public. The budget document contains a summary section for each of the four service categories, which shows the revenues, expenses, and net operating cost of delivering that service to the public.

Fund Balances

It is the goal of the City Council to retain adequate reserves to fund the operation of the city. The city maintains reserves in the three different funds so that future operations/projects can be completed, in case of financial problems, such as an economic downturn that would severely impact gaming revenues, unforeseen problems, or the potential loss of our main revenue source - gaming.

Conclusion

The national and regional economies face challenges moving forward into 2024. High inflation in many sectors of the economy has taken a heavy toll on consumers. Specifically, high gas prices and overall economic concerns appear to have negatively impacted Cripple Creek's vital summer months. An environment of rising interest rates, continued supply chain issues, and the ongoing potential for a recession are all storm clouds ahead on the horizon. These factors could negatively impact people's feelings about their jobs, disposable income, and their ability to spend dollars on entertainment, such as gaming.

Paul Harris
Finance Director

September 2023

City of Cripple Creek 2024 Summary Budget Information Version: 3.0	Projected Beginning Fund Balance			Surplus or	Projected Ending
	2024	Revenues	Expenses	(Deficit)	Fund Balance 2024
General Fund	9,500,000	11,148,944	11,497,637	(46,273)	9,453,727
Enterprise Fund	2,300,000	2,818,441	2,872,447	(54,007)	2,245,993
Historic Preservation Fund	3,000,000	1,458,605	1,625,105	(166,500)	2,833,500
Total	14,800,000	15,425,990	15,995,189	(266,779)	14,533,221

Note that the General Fund's surplus includes the Tabor three percent set aside added back in, since it will not be spent.

The following page compares the 2024 budget to the 2023 budget by fund and department.

City of Cripple Creek
Budget Summary: 2024 Version 3

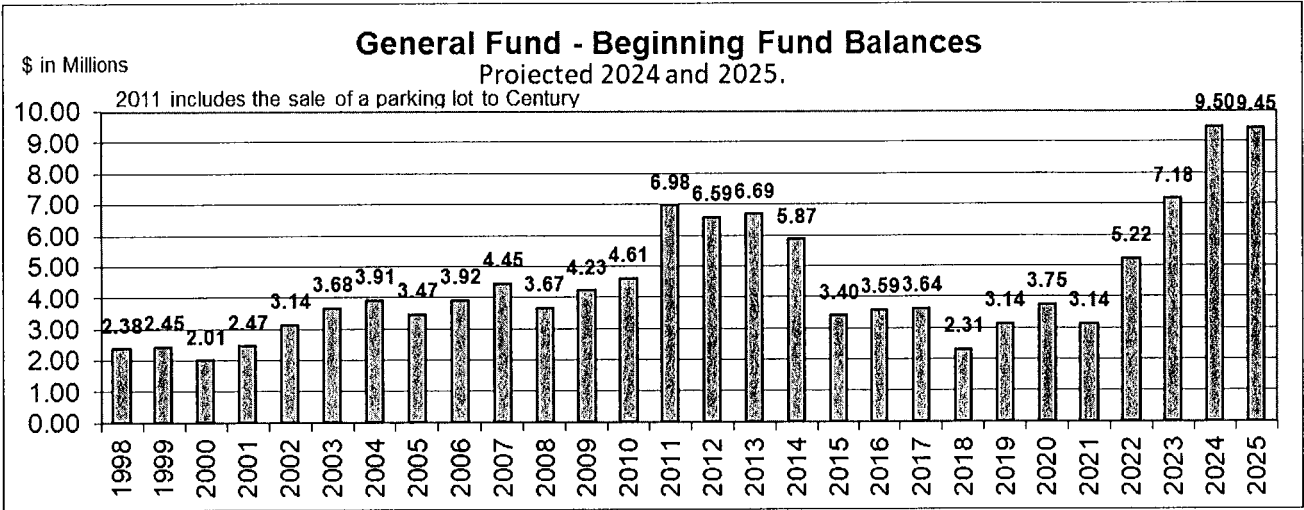
		2024	Adopted	Dollar	Percent	
		Budget	Budget	Change	Change	Notes
Revenues:						
General Fund						
General Government		8,523,314	7,613,161	910,153	12%	Device fees going up with CPI and machines added by Full House
City Clerk		6,625		6,625		Decline in STR permit fees.
Transportation		323,175	460,311	(137,136)	-30%	Less in grant dollars
Police		149,950	62,950	87,000	138%	Part of lodging tax allocated to PD.
Communications		246,875	246,875	-	0%	
Fire		128,100	38,600	89,500	232%	Park of lodging tax allocated to Fire.
Planning/Building		378,600	165,600	213,000	129%	Increase in building permits, etc.
Parks & Recreation		815,800	266,300	549,500	206%	Grants in 2024.
Marketing		93,500	193,000	(99,500)	-52%	Part of lodging taxes allocated to Police, Fire, and Streets.
Events		93,500	193,500	(100,000)	-52%	Part of lodging taxes allocated to Police, Fire, and Streets.
Medical Services		13,400	12,600	800	6%	Increase in rents
Road & Bridge		276,243	84,603	191,640	227%	Part of lodging tax allocated to Streets.
Special Projects		13,862	0	13,862		New department for 2024.
Fleet & Vehicle Maintenance		86,000	127,000	(41,000)	-32%	Reimbursement for vehicle work and fuel decreasing.
Total General		11,148,944	9,464,500	1,684,444	17.8%	
Enterprise Fund						
Public Works		2,029,548	1,859,706	169,842	9%	Water grants in 02-20.
Water/Waste Water Treatment		788,893	865,026	-76,134	-9%	Sewer grants in 02-30/50.
Total Enterprise		2,818,441	2,724,732	93,709	3.4%	
Historic Preservation Fund						
Historic Preservation (08-30)		1,104,780	974,508	130,272	13%	Projected increase in HP tax distribution.
Historic Butte Theater		244,025	263,500	-19,475	-7%	Decreased visitation in 2024, if there is a recession.
Jail Museum		91,300	72,300	19,000	26%	Projected increased based on 2023's actuals.
Heritage Center Operations		18,500	23,350	-4,850	-21%	No retail sales.
Total Historic Preservation		1,458,605	1,333,658	124,947	9.4%	
Total City Revenues		15,425,990	13,522,890	1,903,100	14.1%	
Expenses:						
General Fund						
General Government		1,067,018	1,011,304	55,714	6%	Overall reductions.
City Clerk		236,571	226,627	9,944	4%	Overall reductions.
Administration		277,365	261,336	16,029	6%	Lobbyist and grant writer costs.
Transportation		519,993	534,568	-14,575	-3%	Less in grants expense in 24.
Custodial		319,463	303,197	16,266	5%	Fully staffed in 2024.
Police		1,688,476	1,686,023	2,453	0%	Not fully staffed in 2024.
Communications		734,697	714,480	20,217	3%	Not fully staffed in 2024.
Fire		1,924,059	1,693,239	230,820	14%	\$94K towards vehicles leases.
Finance		337,474	319,022	18,452	6%	General operating costs
Planning/Building		566,875	335,553	231,322	69%	New assistant director projected higher for 2024.
Human Resources		239,245	214,807	24,438	11%	General operating costs.
Information Technology		225,194	231,990	-6,796	-3%	Less in hardware/software purchases.
Parks & Recreation		1,411,631	711,538	700,093	98%	Grant In 24.
Marketing		202,245	180,000	22,245	12%	Increase in TV budget.
Events		310,323	312,426	-2,103	-1%	General operating costs.
Medical Services		37,510	34,199	3,311	10%	General operating costs.
Road & Bridge		1,016,335	1,297,611	-281,276	-22%	2023 had some TAP grant project.
Special Projects		146,213	0	146,213		New department for 2024.
Fleet & Vehicle Maintenance		236,948	208,824	28,124	13%	General operating costs.
Total General		11,497,637	10,276,744	1,220,893	11.9%	
Enterprise Fund						
Public Works Operating		701,653	586,024	115,629	20%	More in contingency and for water/sewer rate study.
Public Works Capital		955,863	1,025,460	(69,598)	-7%	
Waste Water Treatment		1,065,883	992,608	73,275	7%	2024 has less amount in grant expense.
Water Treatment		149,049	113,096	35,953	32%	
Total Enterprise		2,872,447	2,717,187	155,260	5.7%	
Historic Preservation Fund						
Historic Preservation		641,293	469,606	171,687	37%	General operating costs.
Historic Butte Theater		612,791	530,554	82,237	16%	General operating costs.
Jail Museum		181,160	155,657	25,503	16%	Fully staffed.
Heritage Center Operating		189,860	189,495	365	0%	Reduced staffing.
Rail Car		0	22,221	-22,221	-100%	General operating costs.
Total Historic Preservation		1,625,105	1,367,534	257,571	18.8%	
Total City Expenses		15,995,189	14,361,465	1,633,724	11.4%	
Total Revenues		15,425,990	13,522,890	1,903,100		
Total Expenses		15,995,189	14,361,465	1,633,724		
Excess/(Deficit)		(569,199)	(838,575)	269,376		
Excess/(Deficit) with Tabor \$ added back		(266,779)	(578,926)	312,147		

General Fund

The following table outlines the estimated beginning and ending fund balances for the General Fund.

Estimated General Fund Balance	2024
Projected Beginning Balance	9,500,000
Revenue:	
General Government	8,523,314
Departments	<u>2,625,630</u>
Total Revenue	11,148,944
 Total Expenses	 11,497,637
 Excess/(Deficit)	 (348,693)
 Tabor set aside Dollars	 302,420
 Excess/(Deficit) with Tabor Dollars	 (46,273)
 Projected Ending Fund Balance	 9,151,307
with Tabor Dollars Added Back	9,453,727

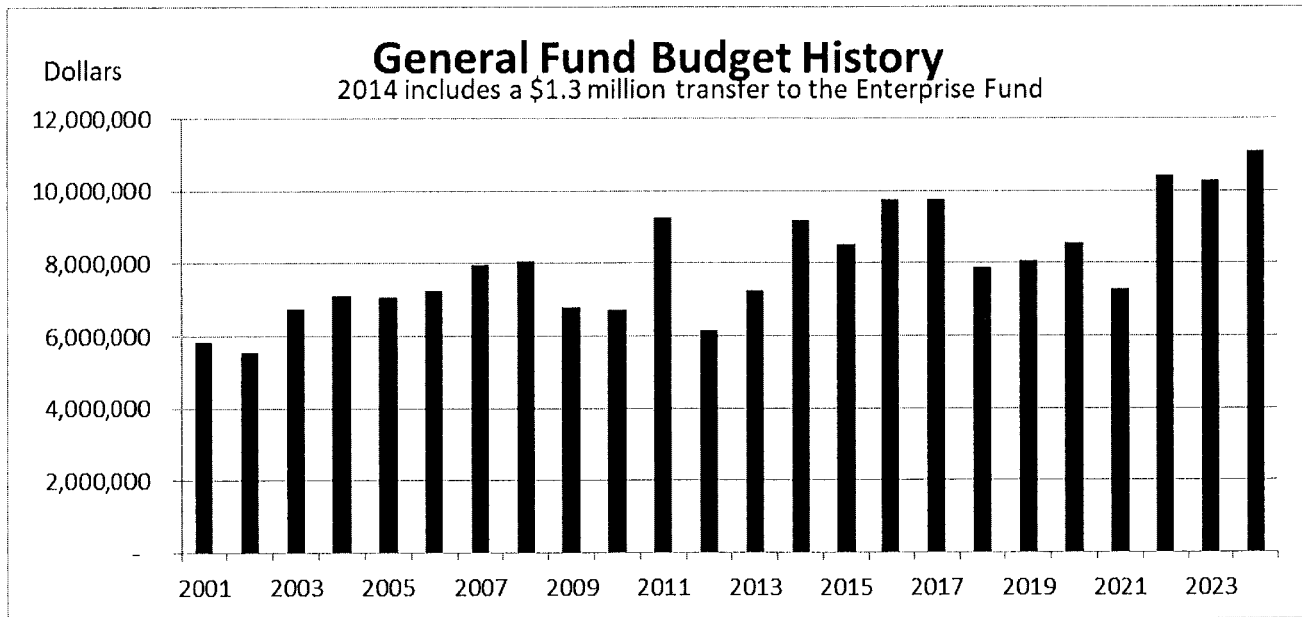
The chart below gives an overview of the history of the General Fund's beginning fund balances.



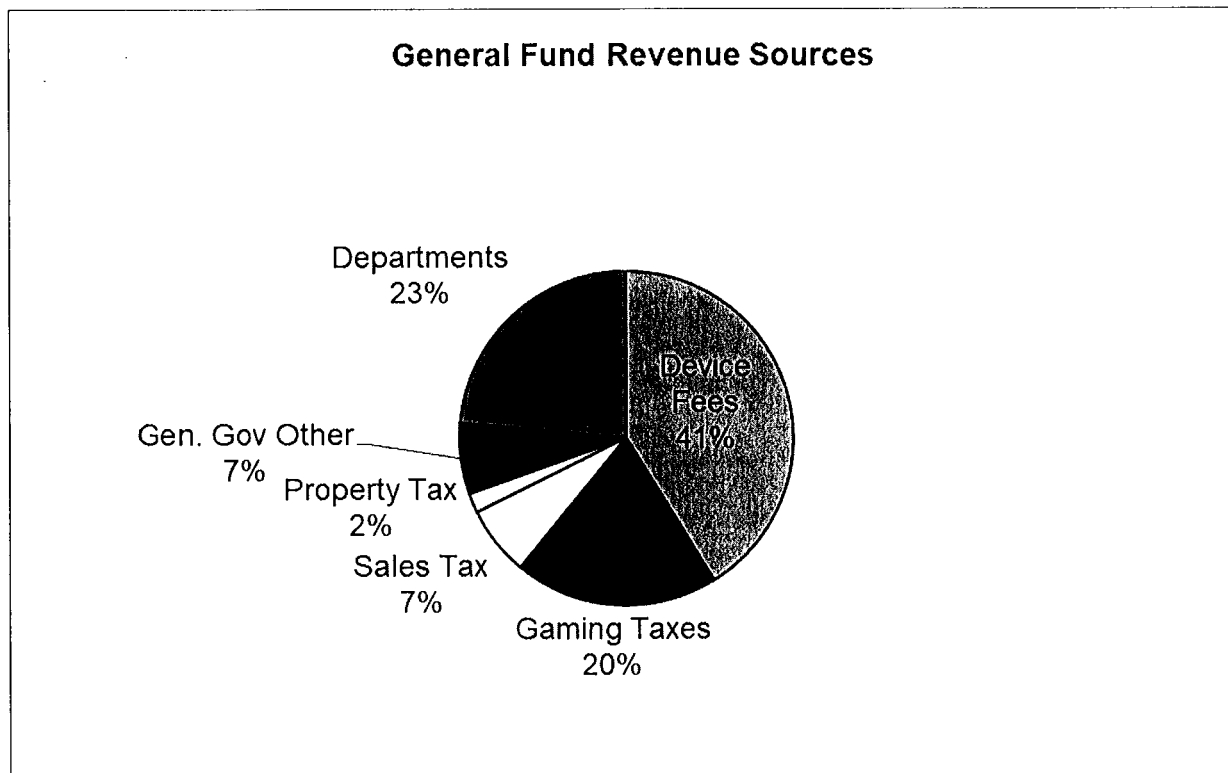
The following table summarizes revenues and expenses by programs/services in the General Fund and includes the cost of the 3% Tabor set aside in total expenditures.

General Fund	Total	Total	Net Operating	Revenue as	Expense as
Department	Revenue	Expenditure	Cost	Percent of Total Revenue	Percent of Total Expense
General Government	8,523,314	1,067,018	7,456,296	76%	9%
City Clerk	6,625	236,571	(229,946)	0.1%	2%
Administration	0	277,365	(277,365)		2%
Transportation	323,175	519,993	(196,818)	2.9%	5%
Custodial		319,463	(319,463)		3%
Police	149,950	1,688,476	(1,538,526)	1.3%	15%
Communications	246,875	734,697	(487,822)	2.2%	6%
Fire	128,100	1,924,059	(1,795,959)	1.1%	17%
Finance		337,474	(337,474)		3%
Planning/Building	378,600	566,875	(188,275)	3.4%	5%
Human Resources		239,245	(239,245)		2%
Information Technology		225,194	(225,194)		2%
Parks & Recreation	815,800	1,411,631	(595,831)	7.3%	12%
Marketing	93,500	202,245	(108,745)	0.8%	2%
Special Events	93,500	310,323	(216,823)	0.8%	3%
Medical Services	13,400	37,510	(24,110)	0.1%	0%
Road and Bridge	276,243	1,016,335	(740,092)	2.5%	9%
Special Projects	13,862	146,213			
Fleet & Maintenance	86,000	236,948	(150,948)	0.8%	2%
Total	11,148,944	11,497,637	(348,693)	100%	100%

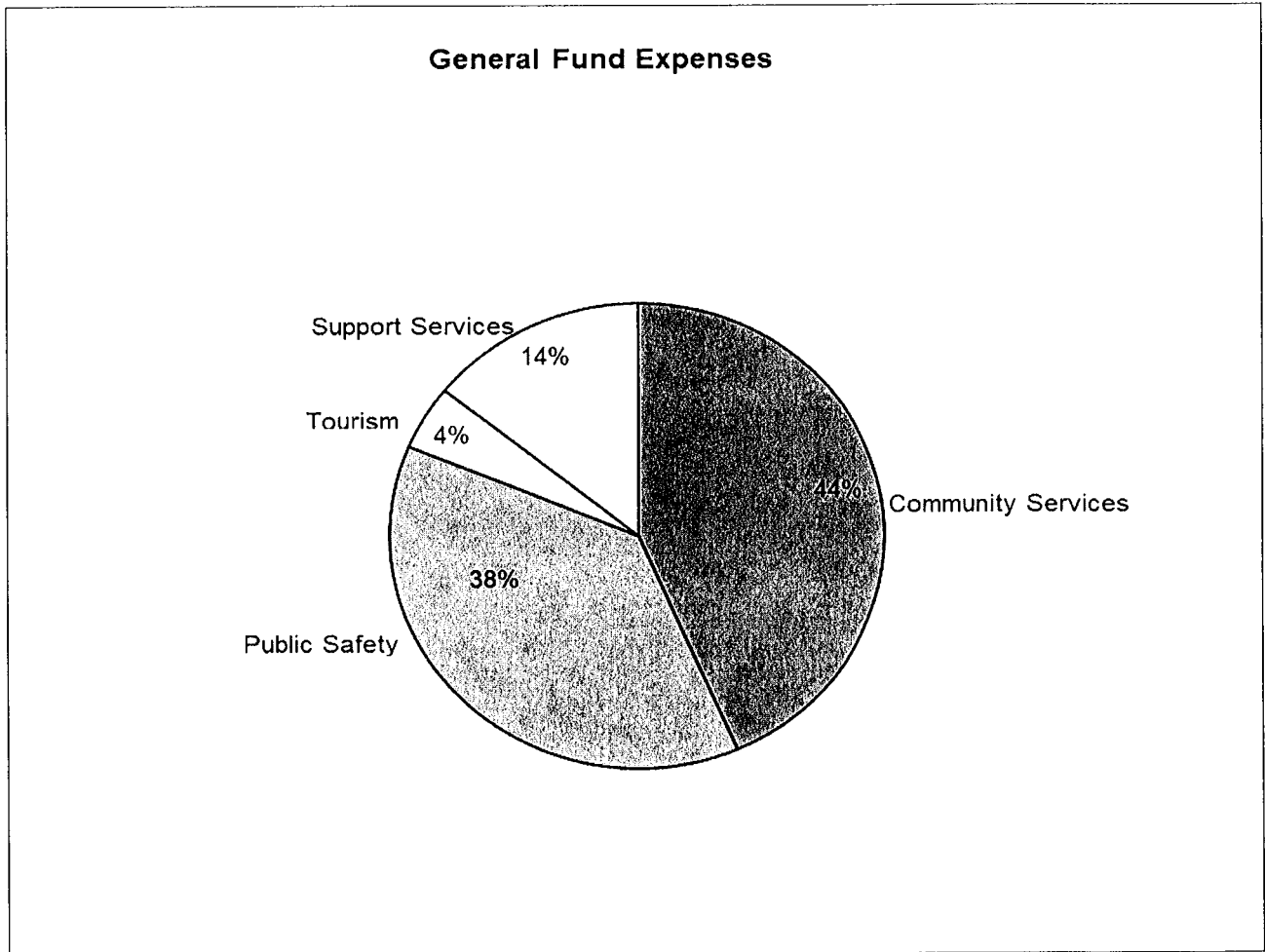
The chart below shows the General Fund's budget history. Note that 2011's large increase was due to a planned Parks & Recreation expansion project, which did not occur. Also note that 2014's figure includes a \$1.3 million transfer to the Enterprise Fund to help fund the Bennett Avenue Project.



The next chart shows the General Fund's primary sources of revenues.



The chart below highlights the General Fund's primary sources of expenses.



The following table summarizes the four categories of the General Fund. Note: Surplus/(Deficit does not include the addition of Tabor set aside dollars.

Summary of General Fund Categories

	Revenues	Expenses	Expenses Percent of Total	Net Operating Cost Surplus or (Deficit)
Community Services	10,351,019	5,002,147	44%	5,348,872
Public Safety	524,925	4,347,232	38%	(3,822,307)
Tourism	187,000	512,568	4%	(325,568)
Support Services	86,000	1,635,689	14%	(1,549,689)
Totals	11,148,944	11,497,637	100%	(348,693)

Community Services

Summary

Community Services is comprised of the following departments: General Government, City Clerk, Transportation, Community Development (Planning & Building), Parks & Recreation, Road and Bridge, and Medical Services. As its name denotes, these departments provide programs and services aimed at the residents of Cripple Creek.

The following table summarizes the revenue and expenses, by department, that comprise the Community Services section.

Community Services Summary

		Percent of		Percent of	Net Operating Cost Surplus or (Deficit)	Percent of
	Revenues	Total	Expenses	Total		Total
General Government	8,523,314	82%	1,067,018	21%	7,456,296	139%
City Clerk	6,625	0.1%	236,571	5%	(229,946)	4%
Transportation	323,175	3%	519,993	10%	(196,818)	4%
Planning/Building	378,600	4%	566,875	11%	(188,275)	4%
Parks & Recreation	815,800	8%	1,411,631	28%	(595,831)	11%
Road & Bridge	276,243	3%	1,016,335	20%	(740,092)	14%
Medical Services	13,400	0%	37,510	1%	(24,110)	0%
Special Projects	13,862	0	146,213	3%	(132,351)	2%
Totals	10,351,019	100%	5,002,147	100%	5,348,872	100%
Percent of Total General Fund Budget	93%		44%			

General Government

The General Government category covers the primary sources of revenue for the General Fund and assorted expenses, which are not associated with a specific department.

01 10-00 GENERAL GOVERNMENT

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 10.00 3101 000	PROPERTY TAX	135,196	126,446	149,598	149,598	207,665
A 01 10.00 3101 001	DELINQUENT PROPERTY TAX	147	1	100	100	100
A 01 10.00 3101 002	PROPERTY TAX INTEREST	168	302	150	150	150
A 01 10.00 3110 000	ABATED PROPERTY TAX					
A 01 10.00 3120 000	SPECIFIC OWNERSHIP TAX	14,852	12,920	12,000	12,000	12,000
A 01 10.00 3130 000	SALES TAX	928,403	1,285,129	900,000	1,500,000	750,000
A 01 10.00 3170 000	ADDTL FEES ON MOTOR VEHICLES	8,855	13,168	12,000	13,000	13,000
A 01 10.00 3180 000	GAMING DEVICE FEES	2,961,858	3,559,990	4,045,573	4,045,573	4,599,431
A 01 10.00 3181 000	DEVICE SWITCHOUT FEES	15,650	10,150	10,000	10,000	10,000
A 01 10.00 3183 000	DEVICE LATE FEES					
A 01 10.00 3361 000	MARIJUANA REVENUES			50,000	50,000	70,000
A 01 10.00 3182 000	FRANCHISE FEES	130,486	160,092	130,000	160,000	161,000
A 01 10.00 3210 000	BUSINESS LICENSES	10,340	14,426	10,500	13,500	14,000
A 01 10.00 3220 000	LIQUOR LICENSE FEES	6,018	10,835	6,500	6,500	6,500
A 01 10.00 3221 000	OCCUPATIONAL LIQUOR	100	100	50	50	50
A 01 10.00 3225 000	MARIJUANA LICENSE FEE				18,000	18,000
A 01 10.00 3340 000	CIGARETTE TAX	4,286	3,422	4,200	3,300	3,300
A 01 10.00 3341 000	SEVERANCE TAX ON MINING/MINERAL LEASE	16,375	70,366	17,500	62,110	62,000
A 01 10.00 3360 000	GAMING TAX PROCEEDS	1,791,194	2,446,140	2,156,390	2,122,967	2,199,518
	MUNICIPAL COURT REVENUE		501			
A 01 10.00 3600 000	MISCELLANEOUS REVENUE	3,838	16,498	12,000	15,000	15,000
A 01 10.00 3601 000	TRANSFER IN FROM OTHER FUNDS	84,500	50,000	9,500	9,500	9,500
A 01 10.00 3602 001	INTEREST - INVESTMENTS	1,518	107,563	60,000	366,000	370,000
A 01 10.00 3603 000	SALE OF CITY PROPERTY	5,000				
A 01 10.00 3702 000	CARES ACT FUNDING/DOLA					
A 01 10.00 3708 000	INTERGOVERNMENTAL REVENUES	200,000	17,886			
	OUTSIDE ENTITY'S DOLA GRANT					
A 01 10.00 3604 000	RENT/LEASE INCOME FROM CELL TOWER/TV	2,100	2,100	2,100	2,100	2,100
Total Revenue		6,320,884	7,908,035	7,588,161	8,559,447	8,523,314
Dollar Change			1,587,151	(319,874)	971,286	(36,133)
Percent Change			25%	-4%	13%	0%

A 01 10.00 6166 000	DEPEND HEALTHCARE & POST EMPLOYMENT PROGRAM	86,387	89,915	105,500	110,000	135,000
A 01 10.00 6112 000	PAY FOR PERFORMANCE PROGRAM (ALL DEPTS)			38,932		
	PAY FOR PERFORMANCE RELATED (ALL DEPTS)					
A 01 10.00 6165 000	\$2 MINIMUM PROGRAM					
A 01 10.00 6165 000	SALARY SURVEY COST					
A 01 10.00 6168 000	WORKERS COMP DEDUCTIBLE					
A 01 10.00 6169 000	LABOR CONSULTANT	4,000				
A 01 10.00 6201 000	CITY HALL MAINTENANCE	338	1,315	1,000	3,500	
A 01 10.00 6204 000	OPERATING EXPENSE	3,118	5,914	5,000	7,000	7,500
A 01 10.00 6206 000	BANK FEES/CREDIT CARD PROCESSING EXP.	2,295	4,095	2,600	3,500	3,700
A 01 10.00 6208 000	POSTAGE					
A 01 10.00 6301 000	LEGAL ADVERTISING					
A 01 10.00 6303 000	LEGAL FEES	115,849	159,325	150,000	115,000	120,000
A 01 10.00 6304 000	AUDITOR	34,118	37,374	40,000	44,519	45,000
A 01 10.00 6307 000	COMMUNITY SUPPORT GRANTS	2,500	14,000	15,000	15,000	15,000
A 01 10.00 6307 003	SCHOOL SCHOLARSHIP FUND	5,000		5,000	5,000	5,000
A 01 10.00 6311 000	SOFTWARE SUPPORT CONTRACT	94				
A 01 10.00 6312 000	TELLER CNTY TREASURER FEES	2,773	2,611	3,000	3,200	3,300
A 01 10.00 6401 000	UTILITIES	16,008	16,487	22,500	22,500	22,500
A 01 10.00 6405 000	MARIJUANA EXPENSE			50,000	60,000	10,000
A 01 10.00 6409 000	CONTINGENCY			184,000	203,213	200,000
A 01 10.00 6411 000	TABOR REQUIRED EMERGENCY SET ASIDE			259,649		302,420
A 01 10.00 6502 000	INSURANCE	6,506	6,357	10,583	10,583	12,522
A 01 10.00 6502 001	INSURANCE DEDUCTIBLE				1,500	2,000
A 01 10.00 6502 002	ADDITIONAL WORKERS COMP PREMIUM					
A 01 10.00 6611 001	PARKING LOT LEASE - BENNET AVE	12,000	12,000	12,000	12,000	12,000
A 01 10.00 6612 000	PAYROLL VENDOR	18,498	19,978	24,000	22,000	23,000
A 01 10.00 6615 000	PIKES PEAK AREA GOVERNMENT	2,012	2,208	2,434	1,711	2,000
A 01 10.00 6618 000	CML ASSOCIATION DUES	4,600	2,106	2,400	2,250	2,400
A 01 10.00 6621 000	ELEVATOR MAINTENANCE CONTRACT/REPAIRS	4,330	5,325	1,200	1,200	1,200
A 01 10.00 6622 000	TOWN BEAUTIFICATION	14,924	20,110	28,500	28,500	22,000
A 01 10.00 6800 000	VETERANS PARK- MEMORIAL WALL	900				
A 01 10.00 6990 001	COUNCIL CHAMBERS	2,912	5,578			
A 01 10.00 6990 014	PURCHASE OF STAR BUILDING					
A 01 10.00 6992 000	COUNCIL SEMINAR/CONFERENCES	854	4,340	5,000	5,000	5,000
A 01 10.00 6992 001	COUNCIL MEETINGS/BROADCASTS					
A 01 10.00 6993 000	COUNCIL COMPENSATION	44,221	46,023	42,806	42,806	46,000
	HAIL DAMAGE 2023 REPAIRS					69,276
A 01 10.00 6996 000	CITY COUNCIL EAP	179	196	200	200	200
Total Expenditure		384,416	455,257	1,011,304	720,182	1,067,018
Dollar Change			70,841	556,047	-291,122	346,837
Percent Change			18%	122%	-29%	48%
Net Operating Cost - Surplus (Deficit)		5,936,468	7,452,778	6,576,857	7,839,266	7,456,296

City Clerk's Office

Mission Statement

Provide quality support and assistance to the Mayor, City Council and City Administrator and the Citizens of Cripple Creek in a professional, efficient, effective, ethical, and positive manner.

The City Clerk's Office is responsible for a variety of administrative functions relating to maintenance of the City's vital and historic records. The City Clerk serves as the secretary to the Mayor and City Council attending all meetings and recording proceedings thereof as required by law. The Office is also responsible for preparation of City Council Meeting Agendas and statutorily required and related postings, Liquor Licensing, Business Licensing, Municipal Elections, and daily business receipt reconciliations and deposits.

Goals & Objectives

1. Provide the highest quality of customer service to the citizens, visitors, and customers of the City of Cripple Creek.
2. Attend professional development training and learning opportunities to stay current on laws, rules and regulations affecting the City Clerk and the City of Cripple Creek as a whole.

Staff

City Clerk	Full Time
Deputy City Clerk	Full Time

01 13-00 CITY CLERK

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 13.00 3100 000	SIPA STR MGT SOFTWARE GRANT		8,300			
A 01 13.00 3101 000	STR ANNUAL PERMIT FEES		4,172	10,430	6,000	6,000
A 01 13.00 3102 000	MUNICIPAL COURT REVENUE	541		750	600	625
Total Revenue		541	12,472	11,180	6,600	6,625
A 01 13.00 6110 000	SALARIES	88,418	114,825	116,357	126,420	126,420
A 01 13.00 6113 000	COLA	229		6,981		6,258
	TOTAL SALARIES	88,647	114,825	123,338	126,420	132,677
A 01 13.00 6120 000	SOCIAL SECURITY EXPENSE	5,393	6,770	7,647	7,838	8,226
A 01 13.00 6130 000	MEDICARE EXPENSE	1,261	1,583	1,788	1,833	1,924
A 01 13.00 6140 000	RETIREMENT EXPENSE	5,697	8,173	9,309	10,114	11,378
A 01 13.00 6150 000	EMPLOYEE HEALTH INSURANCE	11,027	17,869	19,558	9,779	10,102
A 01 13.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	72	78	80	80	80
A 01 13.00 6160 000	WORKMANS COMP EXPENSE	363	838	425	724	883
A 01 13.00 6167 000	DISABILITY INSURANCE					
A 01 13.00 6203 000	OFFICE SUPPLIES	3,984	2,436	2,500	2,900	3,000
A 01 13.00 6204 000	OPERATING EXPENSE	2,847	3,061	3,000	3,000	3,000
A 01 13.00 6403 000	STR PRINTING COSTS			1,000	1,000	1,000
A 01 13.00 6504 000	STR MGT FIRM		8,300	8,300	3,000	3,000
A 01 13.00 6208 000	POSTAGE	483	585	1,000	1,000	1,000
A 01 13.00 6209 000	TRAVEL		1,070	1,000	1,000	1,000
A 01 13.00 6210 000	TRAINING	3,400	461	2,100	2,100	2,100
A 01 13.00 6301 000	LEGAL ADVERTISING	3,235	2,048	2,000	2,000	2,000
A 01 13.00 6310 000	ELECTIONS	1,117	5,245	17,000	7,900	7,000
A 01 13.00 6402 000	PHONE	2,392	2,541	2,150	2,300	2,350
A 01 13.00 6402 001	CELL PHONES	745				
A 01 13.00 6402 003	INTERNET		660	675	675	675
A 01 13.00 6811 000	SCANNING DOCUMENTS					
A 01 13.00 6404 001	MUNICIPAL COURT COSTS	8,112	12,475	14,000	13,500	27,600
	AFR CITY WEBSITE					7,000
A 01 13.00 6502 000	INSURANCE	1,611	1,575	1,838	2,600	3,076
A 01 13.00 6611 000	LEASE/PURCHASE EQUIPMENT	758	1,180	1,800	1,300	2,000
A 01 13.00 6990 010	CODIFICATION PROGRAM	1,865	3,018	3,300	3,300	5,500
Total Expenditure		143,009	194,791	223,808	204,363	236,571
Dollar Change			51,782	29,017	-19,446	32,208
Percent Change			36%	15%	-9%	16%
Net Operating Cost - Surplus (Deficit)		(142,468)	(182,319)	(212,628)	(197,763)	(229,946)

Transportation

MISSION STATEMENT

To improve Cripple Creek's economy, environment, and quality of life by providing safe, reliable, efficient, and sustainable transportation services and facilities.

CORE VALUES

- **Accountable** – Cripple Creek Transit will be financially sustainable and accountable to the public, its users, and its employees.
- **Affordable** – Cripple Creek Transit will offer affordable and competitive transportation options.
- **Convenient** – Cripple Creek Transit programs and services will be convenient and easy to use.
- **Dependable** – Cripple Creek Transit will meet the public's expectations for quality and reliability of services and facilities.
- **Efficient** – Cripple Creek Transit will be agile and efficient in management, operations, and use of resources.
- **Safe** – Safety is Cripple Creek Transit's highest priority.
- **Sustainable** – Cripple Creek Transit will be environmentally responsible.

CRIPPLE CREEK TRANSIT GOALS

- **Safety and Security**
Ensure safety and security throughout the transportation system and in the Cripple Creek work environment.
- **Employee Success**
Strengthen workforce through professional development opportunities that enhance knowledge, skills, and leadership abilities.
- **Customer Satisfaction**
Deliver a superior and reliable customer experience.
- **Financial Sustainability**
Ensure long-term financial sustainability.
- **Organizational Efficiency and Effectiveness**
Attain the highest level of agency performance.
- **Sustainability**
Advance transportation solutions that support environmental goals and are mindful of the context of our community.
- **Transformative Mobility Solutions**
Deliver innovative transportation choices providing accessible mobility throughout the community.

OBJECTIVES

1). The City of Cripple Creek Transportation: Pursue several different grant opportunities with CDOT for 2023. In 2023, the City of Cripple Creek Transportation will continue providing transportation services to the City of Victor & the City of Woodland Park.

2). Continue to increase City Transit services and promote tourism:

- Support the City Council with their goals and objectives.
- Comply with FTA/CDOT rules and regulations.
- Support City staff and departments.
- Provide a continuum of training for drivers that will build good customer relations and address potential problems.

3). Seek other avenues of funding:

- Grants.
- Participate in meetings in conjunction with all modes of transportation that will increase opportunities for our community.

4.) Assist organizations and programs by providing Transportation:

- Support Cripple Creek/Victor School district.
- Support regional transit agencies and community events.
- Support a city-wide transportation program that would benefit the entire community.
- Coordinate with other local transit agencies to provide service to the region.

Staff

Transportation Manager / Mobility Manager (Full-Time) 1

Transit Supervisor (Full-Time) 1

Mechanic (Full-Time) 1

Transit Supervisor (Part-Time) 3

Transit Drivers (Part-Time) 8

01 12-00 TRANSPORTATION DEPARTMENT

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 12.00 3413 000	RIDERSHIP REVENUE					
A 01 12.00 3500 001	CDOT FASTER VEHICLE GRANT	260,526				
A 01 12.00 3500 005	CDOT 5311 OPERATING GRANT	199,909	210,863	136,189	136,189	159,995
A 01 12.00 3500 010	CDOT 5311 ADMINISTRATION GRANT	90,271	177,359	130,000	130,000	114,180
A 01 12.00 3500 015	CDOT TROLLEY STUDY GRANT	49,990				
A 01 12.00 3500 011	MOBILITY MANAGER GRANT					
A 01 12.00 3500 025	CDOT EQUIPMENT/SHELTER GRANT					
A 01 12.00 3501 000	CDOT TRANIST BUILDING STUDY GRANT	105,657	15,474	50,000		
A 01 12.00 3502 000	CDOT CARES ACT COVID-19 FUNDING	8,015	16,610	119,122		24,000
A 01 12.00 3710 000	CITY OF VICTOR	25,000	25,000	25,000	25,000	25,000
A 01 12.00 3720 000	CASINO CONTRIBUTION					
A 01 12.00 3600 000	MISCELLANEOUS REVENUE					
Total Revenue		739,368	445,306	460,311	291,189	323,175
Dollar Change			(294,062)	15,005	(169,122)	31,986
Percent Change			-40%	3%	-37%	11%
A 01 12.00 6110 000	SALARIES	270,253	275,616	306,273	328,635	328,635
A 01 12.00 6111 000	OVERTIME	391	1,108	1,000	1,000	1,000
	SALARY SURVEY ABOVE COLA					8,654
A 01 12.00 6113 000	COLA			18,436		16,317
	TOTAL SALARIES	270,644	276,724	325,709	329,635	354,606
A 01 12.00 6120 000	SOCIAL SECURITY EXPENSE	16,426	17,062	20,194	20,437	21,986
A 01 12.00 6130 000	MEDICARE EXPENSE	3,842	3,990	4,723	4,780	5,142
A 01 12.00 6140 000	RETIREMENT EXPENSE	12,712	12,675	15,165	17,408	18,500
A 01 12.00 6150 000	EMPLOYEE HEALTH INSURANCE	19,661	20,218	20,001	20,500	21,177
A 01 12.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	323	352	375	375	375
A 01 12.00 6160 000	WORKMANS COMP EXPENSE	2,240	2,084	2,600	3,833	4,676
A 01 12.00 6203 000	OFFICE SUPPLIES	4,151	8,790	750	1,000	1,000
A 01 12.00 6204 000	OPERATING EXPENSE	9,500	8,059	5,000	5,000	5,000
A 01 12.00 6205 000	VEHICLE MAINTENANCE	19,582	12,225	10,000	10,000	10,000
A 01 12.00 6206 000	FUEL EXPENSE	13,401	14,681	32,000	17,500	20,500
A 01 12.00 6208 000	AFFILIATIONS/SUBSCRIPTIONS	1,862	1,978	500	2,000	2,000
A 01 12.00 6209 000	TRAVEL				200	500
A 01 12.00 6211 000	DRIVER TRAINING/PHYSICALS	1,304	1,183	1,500	1,300	1,500
A 01 12.00 6303 000	LEGAL			1,000		
A 01 12.00 6401 000	UTILITIES	1,707	1,839	2,200	2,200	2,500
A 01 12.00 6402 000	PHONE	6	2			
A 01 12.00 6402 001	CELL PHONES	1,403	1,191	1,400	1,400	1,400
A 01 12.00 6402 003	INTERNET	716	660	675	675	675
A 01 12.00 6407 000	BUILDING MAINTENANCE	1,000	5,195	1,000	1,000	10,000
A 01 12.00 6502 000	INSURANCE	3,647	4,749	4,428	5,140	6,082
A 01 12.00 6611 000	LEASE/PURCHASE EQUIPMENT	174	200	200	200	200
A 01 12.00 6700 000	EMPLOYEE HIRING	356	39	300	300	300
A 01 12.00 6805 000	COVID-19	11,079				
A 01 12.00 6212 000	UNIFORMS	506	1,703	500	500	500
	Sub Total Operating Costs	396,242	395,599	450,220	445,383	488,618
Capital Costs						
A 01 12.00 6990 004	VEHICLE PURCHASE	260,526				
A 01 12.00 6990 000	CAPITAL EXPENSE EQUIPMENT					
A 01 12.00 6990 013	TROLLEY STUDY GRANT	49,990				
A 01 12.00 6990 019	CDOT TRANIST BUILDING STUDY GRANT	105,657				
A 01 12.00 6990 015	EQUIPMENT/SHELTER GRANT					
A 01 12.00 6990 017	CAMERA SYSTEM					
A 01 12.00 6801 000	AFR NEPA ENVIRONMENTAL STUDY GRANT			24,000	6,000	24,000
	UNALLOCATED					5,000
A 01 12.00 6990 019	BUILDING UPGRADE GRANT		50,000	50,509		
	Sub Total Capital Costs	416,173	50,000	74,509	6,000	29,000
Administration Costs						
A 01 12.00 6800 000	OUTSIDE CONSULTANT					
A 01 12.00 6210 000	TRAINING	1,322	1,666	1,500	1,700	1,800
A 01 12.00 6800 030	SUBSTANCE ABUSE PROGRAM	550	550	575	575	575
	Sub Total Administration Costs	1,872	2,216	2,075	2,275	2,375
Total Expenditure		814,287	447,815	526,804	453,658	519,993
Dollar Change			-366,472	78,989	-73,146	66,335
Percent Change			-45%	18%	-14%	15%
Net Operating Cost - Surplus (Deficit)		(74,919)	(2,509)	(66,493)	(162,469)	(196,818)

Community Development (Planning/Building/Code Enforcement)

Mission Statement

The purpose of Planning function is to provide guidance and services to those who propose land development activities in a manner that enhances the opportunities for the success of those activities while ensuring the intent of the regulations are met. To provide the community and City Council with the planning tools to evaluate the most effective means to implement their goals and objectives.

The purpose of the Building & Code Enforcement function is to promote positive growth and development by enforcing the codes adopted by the City, which provide minimum standards to safeguard life, limb, health, property and public welfare by regulation and controlling the design, construction, quality of materials, use and occupancy, location and maintenance of all buildings and structures within the City of Cripple Creek.

Goals & Objectives

1. Ensure that potential applicants for land development projects are fully informed as to the requirements of City ordinances regulating such activities.
 - Continue to administer and work to improve the Form Based Code to provide an easy-to-use document.
 - Facilitate pre-application meetings to provide a complete understanding of the regulations and processes to the public.
2. Thoroughly review development proposals to ensure that quality development is approved.
 - Coordinate with other agencies and City Departments so that all issues are considered.
 - Dedicate adequate time to the review process to facilitate a comprehensive staff recommendation.
 - Resolve as many issues as possible administratively prior to any public hearings.
 - Ensure that the Master Plan is considered with all development reviews.
3. Work with other jurisdictions to coordinate common development issues.
 - Coordinate activities with Teller County, CC&V Mine, and the City of Victor on view shed issues.
 - Coordinate with regional transportation agencies to strengthen the role of the city.
 - Update floodplain regulations and maps and create a preservation plan for the creek and the floodplain.
 - Work to develop projects that increase the quantity and quality of housing for the city with a strong focus on housing for the workforce.
4. Encourage land development by increasing customer services, including simplifying and standardizing processes for applications/permitting and reviewing applications expeditiously.
 - Organize and store documents to make access easy and comprehensive.
 - Set up comprehensive standard procedures for plans review.
 - Minimize time to check plans and outsource plans checking when deemed needed.
 - Perform as liaison between the city and our contracted commercial inspecting firm.

5. Promote quality of life and safety by strengthening Code Enforcement and compliance with all City ordinances.
 - Continue to survey all buildings in the city which may present a danger to the public and pursue solutions.
 - Continue to survey all nuisances and code violations within the city, i.e. trash, signs, etc., and pursue solutions.
6. Provide assistance and direct support to City building facility directors in maintenance and construction needs.
 - Coordinate with facility directors to establish ongoing maintenance schedules.
 - Perform maintenance and construction or coordinate outsourcing as appropriate.
 - Design, estimate, and construct new building projects in all City owned or leased properties.

Staff

Community Development Director	Full-time
Community Development Planner	Full-time
Administrative Assistant	Full-time

01 25-00 PLANNING & BUILDING DEPARTMENT

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 25.00 3223 000	CONTRACTORS LICENSE FEES	10,425	14,075	11,000	14,950	14,000
A 01 25.00 3210 000	BILLABLE TO APPLICANT REVENUE	15,586	12,302	25,000	13,829	25,000
A 01 25.00 3211 000	ADMINISTRATIVE FEE	2,994	1,011	1,000	1,000	1,000
A 01 25.00 3212 000	DEPOSITS FOR DEVELOPER COST REIMBURSEMENT		5,000			
A 01 25.00 3224 000	BUILDING PERMIT FEES	938,417	310,100	50,000	22,000	50,000
A 01 25.00 3225 000	BUILDING PLANS REVIEW	35,712	5,336	30,000	15,721	30,000
A 01 25.00 3226 000	PLUMBING & MECHANICAL PERMITS				8,617	5,000
A 01 25.00 3232 000	PLANNING & REVIEW FEES	9,338	42,255	15,000	15,000	15,000
A 01 25.00 3227 000	INSPECTION FEES	63	310	200	200	200
A 01 25.00 3227 005	STR INSPECTIONS		1,190	2,975	2,000	3,000
A 01 25.00 3244 000	HOUSING STUDY - DOLA/VICTOR		4,869		6,894	
	COMPREHENSIVE PLAN GRANT - DOLA & 123 Program					125,000
	COMPREHENSIVE PLAN GRANT - FULL HOUSE DONATION					100,000
A 01 25.00 3229 000	ELECTRICAL PERMIT FEES	100	5,045	30,000	20,000	10,000
A 01 25.00 3240 000	NON CITY - SPECIAL EVENTS PERMIT FEES			100	100	100
A 01 25.00 3241 000	SIGN PERMIT REVENUE	350	225	200	200	200
A 01 25.00 3600 000	MISCELLANEOUS REVENUE	1,894	1,543	100	100	100
Total Revenue		1,014,879	403,261	165,575	120,611	378,600
Dollar Change			(611,618)	(237,686)	(44,964)	257,989
Percent Change			-60%	-59%	-27%	214%
A 01 25.00 6110 000	SALARIES	59,841	106,733	195,934	125,000	213,216
A 01 25.00 6111 000	OVERTIME	408	590	0		0
A 01 25.00 6113 000	COLA			11,756		10,554
	TOTAL SALARIES	60,249	107,323	207,690	125,000	223,770
A 01 25.00 6120 000	SOCIAL SECURITY EXPENSE	3,715	6,279	12,877	7,750	13,874
A 01 25.00 6130 000	MEDICARE EXPENSE	869	1,468	3,012	1,813	3,245
A 01 25.00 6140 000	RETIREMENT EXPENSE	4,508	7,502	16,615	10,000	20,139
A 01 25.00 6150 000	EMPLOYEE HEALTH INSURANCE	11,794	10,925	29,400	29,400	30,370
A 01 25.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	189	117	150	150	150
A 01 25.00 6160 000	WORKMANS COMP EXPENSE	545	507	900	933	1,138
A 01 25.00 6170 000	CONTRACT LABOR		15,037		19,545	
A 01 25.00 6203 000	OFFICE SUPPLIES	3,020	252	1,600	1,600	1,600
A 01 25.00 6204 000	OPERATING EXPENSE	1,953	3,999	2,000	2,000	2,000
A 01 25.00 6205 000	VEHICLE MAINTENANCE	734	145	1,250	1,250	1,250
A 01 25.00 6206 000	FUEL EXPENSE	1,298	1,279	1,200	1,200	1,200
A 01 25.00 6208 000	AFFILIATIONS & SUBSCRIPTIONS	349		500	710	800
A 01 25.00 6209 000	TRAVEL		62	1,000	1,000	1,000
A 01 25.00 6210 000	TRAINING		255	2,000	2,000	2,000
A 01 25.00 6211 000	SOFTWARE SUPPORT CONTRACT (1/2) GOVBUILT				2,500	2,500
A 01 25.00 6306 000	BUILDING PLAN CHECK FEE	23,685	8,298	5,000	5,000	5,000
A 01 25.00 6307 000	BUILDING INSPECTION FEE	2,650		5,000	5,000	5,000
A 01 25.00 6312 000	ELECTRICAL INSPECTION FEES		21,219	24,000	16,000	9,000
A 01 25.00 6308 000	PLAN REVIEW FEES	7,971				
A 01 25.00 6309 000	OUTSIDE CONSULTANT ADMIN CONTRACT	68,459	11,200			
A 01 25.00 6310 000	CONSULTANTS WORK BILLABLE TO APPLICANT	36,213	3,295		1,490	
A 01 25.00 6311 000	PERMIT FEES	50,781				
A 01 25.00 6401 000	UTILITIES	1,691	1,864	1,900	2,800	3,000
A 01 25.00 6402 000	PHONE	1,754	2,509	2,100	2,100	2,100
A 01 25.00 6402 001	CELL PHONES	1,115	1,922	1,350	1,700	1,800
A 01 25.00 6402 003	INTERNET	731	660	675	675	675
A 01 25.00 6409 000	CONTINGENCY	63				
A 01 25.00 6502 000	INSURANCE	1,842	1,800	2,061	2,061	2,439
A 01 25.00 6503 000	PUBLICATION COSTS	20	220	500	500	500
A 01 25.00 6611 000	LEASE/PURCHASE EQUIPMENT	172	234	175	300	325
A 01 25.00 6640 000	PROPERTY MAINTENANCE	364	818	1,000	1,000	1,000
A 01 25.00 6700 008	MAIN STORAGE BUILDING 2nd STREET	843	969	500	500	500
A 01 25.00 6800 000	HIRING EXPENSE	149	34			
A 01 25.00 6810 000	HOUSING STUDY		6,493		9,193	
A 01 25.00 6500 000	DANGEROUS BUILDING EXPENSE			5,000	-	2,500
A 01 25.00 6990 002	SOFTWARE LICENSING (AUTOCAD)			500	1,000	1,500
A 01 25.00 6990 003	TOOLS	105		500	500	1,500
	COMPREHENSIVE PLAN CONSULTANT					225,000
Total Expenditure		287,831	216,685	330,454	256,670	566,875
Dollar Change			-71,146	113,769	-73,785	310,205
Percent Change			-25%	53%	-22%	121%
Net Operating Cost - Surplus (Deficit)		727,048	186,576	(164,879)	(136,059)	(188,275)

Parks & Recreation

Mission Statement

To serve the personal, social, economic, and environmental needs of the community by providing quality recreational opportunities, while enhancing the visual quality of the neighborhoods and the city as a whole.

Goals & Objectives

1). To provide a broad range of conveniently located quality recreational opportunities for all visitors and residents of the Cripple Creek District.

- Continue to establish a cooperative effort with other public and private agencies to maximize the recreational use of schools and other public facilities.
- Ensure that adequate open space is provided in newly developing areas for anticipated populations through the City's Master Plan and the Parks and Recreation Master Plan.
- Continually review existing programs, facilities, services, and operational procedures and adjust based on changes in the community and budget restrictions.
- Make recreational facilities and programs available to all citizens regardless of race, creed, sex, age, or national origin.
- Continue to work the Community of Caring in the collaboration efforts for community children/families participating in fee-based activities/programs/events.
- Continue to work with Teller County Public Health on shared interests as it pertains to health, prevention, and fitness programs.
- Continue to partner with Community Partnership Family Resource Center on shared interests as it pertains to health and nutrition programs, early childhood services, adult education, and family resources.
- Continue to partner with Silver Sneakers Incorporation and Active Fit.
- Continue to partner with 21st Century Learning.
- Continue to partner with Southern Teller County Focus Group.
- Continue to partner with Southern Teller County Resource Group.
- Continue to partner with Cripple Creek Victor School District.
- Continue to partner with Gold Camp Association.
- Continue to partner with Teller Rifles.
- Continue to pursue funding from philanthropists and sponsorships.

2). To provide both physical and visual continuity to the overall park/open space system.

- Work with the Development Department to ensure the Master Plan will be followed.
- Continue to implement the creation of the Parks and Recreation Master Plan.
- Use the May 2023, Parks and Recreation's Community Action Plan for recreation planning and development.

3). To provide a consistent, high level of maintenance for all elements of the park and recreation system.

- Continue to assist in the development of an operations and maintenance staff within the City of Cripple Creek that is consistent with the size of demands of the park and recreation open space system.
- Continually monitor the design, operation, and maintenance function for maximum effectiveness and safety.
- Implement a well-developed and maintained park and open space system as one means of installing community pride.
- Receive a GOCO Grant for park development and repair/replace the skate park.
- Host Jade's Promise Mountain View Adventure Park -Dog Park-Fundraiser.
- Submit a GOCO Youth Corp grant.
- If approved, replace a much-needed elliptical exercise machine.
- If approved, an updated recreation center conceptual plan.

4). To achieve a high degree of safety for users of the developing and current parks and other recreational systems.

- Attend training, meetings and collect information regarding parks and recreation.
- Stay informed on safety practices through on-line resources, TCPH, CIRSA, CPRA and NRPA postings and publications.
- Review and update existing ordinances and policies.
- As funding allows, repair the needed areas for the June Hack Community Center, City Park, Hern and Golden Fields, Archery Range, Mountain Wave Skate Park, Mountain View Adventure Park, the Gold Camp Trail, and Pocket Park.

"Building a healthy and happy community that improves people's lives."

01 35-00 PARK/REC DEPARTMENT

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 35.00 3515 005	GOCO GRANT (Park Next to City Hall)			100,000		100,000
A 01 35.00 3515 008	EL POMAR GRANT					
A 01 35.00 3515 009	CDOT MMOV SIDEWALK/DRAINAGE GRANT			100,000	-	642,500
A 01 35.00 3590 000	PROGRAM INCOME	3,730	7,801	11,000	9,000	10,000
A 01 35.00 3592 000	CONSERVATION TRUST FUND	14,781	14,785	14,000	15,000	15,500
A 01 35.00 3594 000	CHILD CARE SERVICES					
A 01 35.00 3595 000	ATHLETIC PROGRAM	23,481	32,506	27,000	32,000	29,000
A 01 35.00 3596 000	SKATING	694	3,698	600	3,000	3,000
A 01 35.00 3596 001	FACILITY RENTAL					
A 01 35.00 3597 000	RENTALS	4,302	1,194	500	1,000	1,000
A 01 35.00 3599 000	DONATIONS	431	582	500	500	500
A 01 35.00 3600 000	MISC. REVENUE	140	9,950	500	500	500
A 01 35.00 3601 000	SPECIAL EVENTS	2,790	2,947	3,000	3,000	3,000
A 01 35.00 3606 000	GREEN HOUSE	301	540	400	500	500
A 01 35.00 3607 000	SPONSORSHIPS		20	5,000	5,200	5,000
A 01 35.00 3608 000	SILVER SNEAKERS	1,824	2,286	1,800	1,200	1,000
A 01 35.00 3609 000	REIMB. FOR FUEL FROM CC&V SCHOOLS	150				
A 01 35.00 3610 000	RENEW ACTIVE REVENUE	1,302	2,417	2,000	2,200	2,800
	CSU GRANT FOR RURAL ACTION PLAN					1,500
Total Revenue		53,926	78,726	266,300	73,100	815,800
Dollar Change			24,800	187,574	(193,200)	742,700
Percent Change			46%	238%	-73%	1016%
A 01 35.00 6110 000	SALARIES	258,268	262,769	277,476	302,846	320,006
A 01 35.00 6111 000	OVERTIME	589	1,100	1,000	1,100	1,200
	SALARY SURVEY ABOVE COLA					19,795
A 01 35.00 6113 000	COLA			16,709		15,900
	TOTAL SALARIES	258,857	263,869	295,185	303,946	356,900
A 01 35.00 6120 000	SOCIAL SECURITY EXPENSE	15,230	15,877	18,301	18,845	22,128
A 01 35.00 6130 000	MEDICARE EXPENSE	3,562	3,713	4,280	4,407	5,175
A 01 35.00 6140 000	RETIREMENT EXPENSE	18,671	18,497	23,615	24,316	32,121
A 01 35.00 6150 000	EMPLOYEE HEALTH INSURANCE	44,794	41,634	41,200	41,500	42,870
A 01 35.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	430	469	430	430	430
A 01 35.00 6160 000	WORKMANS COMP EXPENSE	4,892	4,551	6,000	8,371	10,213
A 01 35.00 6201 000	POSTAGE	69	3,067	125	3,186	3,200
A 01 35.00 6203 000	OFFICE SUPPLIES	1,404	1,250	1,600	1,600	1,600
A 01 35.00 6204 000	OPERATING EXPENSE	3,913	5,414	4,800	4,800	4,800
A 01 35.00 6205 000	VEHICLE MAINTENANCE	2,882	5,683	2,500	2,500	2,500
A 01 35.00 6206 000	FUEL	1,050	1,007	1,800	1,800	1,800
A 01 35.00 6207 000	ADVERTISING AND PRINTING	530	5,872	9,000	9,000	9,200
A 01 35.00 6208 000	AFFILIATIONS & SUBSCRIPTIONS	661	165	600	600	600
A 01 35.00 6209 000	TRAVEL	626	953	500	600	650
A 01 35.00 6210 000	TRAINING	214	50	500	500	500
A 01 35.00 6211 000	PARK MAINTENANCE	3,168	1,812	4,000	4,000	4,000
A 01 35.00 6212 000	PARK BLDG MAINTENANCE	2,520	2,438	2,000	2,000	2,000
A 01 35.00 6213 000	CONSERVATION TRUST FUND EXP.	10,609	13,043	11,500	11,500	20,000
A 01 35.00 6401 000	UTILITIES	22,340	20,793	24,500	25,536	26,000
A 01 35.00 6402 000	PHONE	2,488	2,691	2,550	1,700	1,750
A 01 35.00 6402 001	CELL PHONES	130				
A 01 35.00 6402 003	INTERNET	723	660	675	675	700
A 01 35.00 6502 000	INSURANCE	11,031	11,456	12,031	12,031	14,235
A 01 35.00 6503 000	CREDIT CARD PROCESSING	36	112	75	375	400
A 01 35.00 6504 000	PARKING LOT LEASE					
A 01 35.00 6611 000	LEASE/PURCHASE EQUIPMENT	3,768	1,787	2,900	3,100	3,300
A 01 35.00 6614 000	SKATING	59	325			1,000
A 01 35.00 6614 001	FACILITY RENTAL			500	600	600
A 01 35.00 6615 000	ATHLETICS	9,460	16,283	12,500	14,000	14,000
A 01 35.00 6616 000	RECREATION CLASSES	2,488	5,733	5,000	5,000	5,000
A 01 35.00 6617 000	SPECIAL EVENTS	1,660	2,474	2,000	2,000	2,000
A 01 35.00 6619 000	CHILD CARE SERVICES					
A 01 35.00 6700 000	HIRING EXPENSE	31	562	124	125	125
A 01 35.00 6810 000	GREEN HOUSE EXPENSES	187	98			
A 01 35.00 6990 054	CITY HALL PARK GRANT			100,000	1,430	110,000
A 01 35.00 6910 000	CAPITAL EXPENSE BUILDING					
A 01 35.00 6915 000	CAPITAL EXPENSE GROUNDS					
	PARKS & REC FACILITY STUDY					60,000
A 01 35.00 6990 017	AFR FITNESS EQUIPMENT					10,029
A 01 35.00 6990 023	SKATEBOARD PARK					
A 01 35.00 6990 025	BMX TRACK/PROGRAM	785	1,795	5,000	5,000	5,000
A 01 35.00 6990 034	HERN FIELD BATHROOMS	7				
A 01 35.00 6990 053	AFR MOUNTAIN VIEW ADENTURE PARK					14,306
A 01 35.00 6990 055	FENCE PLAYGROUND AT MTN VIEW PARK			8,500	8,500	
A 01 35.00 6990 056	CDOT WWFO SIDEWALK/DRAINAGE GRANT			100,000	20,000	622,500
Total Expenditure		429,275	454,133	704,292	543,973	1,411,631
Dollar Change			24,858	250,159	-160,319	867,659
Percent Change			6%	55%	-23%	160%
Net Operating Cost - Surplus (Deficit)		(375,349)	(375,407)	(437,992)	(470,873)	(595,831)

Healthcare Services

Mission Statement

To provide a comprehensive health care facility for the residents of Cripple Creek and the surrounding area by having access to general medical care, physical/occupational therapy, dentistry, chiropractic, eye care and pharmacy services.

Goals & Objectives

- 1). Provide access to basic health care, as defined by the mission statement, for the residents of Cripple Creek, Victor, and the surrounding area, as well as the employees who work in the community.
- 2). Provide occupation medicine services for employees injured on the job (workers compensation). By providing these services locally, employers will achieve significant productivity gains/reductions in cost by eliminating lost time when employees must travel 2 + hours round trip to receive these services outside the community currently.
- 3). Provide basic health care services outlined in the mission statement to the marginalized/indigent portion of the population – those with special needs, low-income levels, etc.

Note: Beginning in April 2019, UCHHealth began operating the primary care office, featuring Dr. Robert Reid, at the Healthcare Plaza. Also available at the facility are physical and occupational therapies through EDGE Rehab and Wellness, LLC. Forest Edge Dental closed its office on August 31, 2022.

01 47-00 MEDICAL SERVICES

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 47.00 3400 001	RENT - DENTAL PRACTICE	9,675	8,600			
A 01 47.00 3400 004	RENT - PHYSICAL THERAPY	5,000	6,000	6,000	6,000	6,000
A 01 47.00 3400 006	RENT - COUNSELOR					
A 01 47.00 3400 007	RENT - DOCTORS OFFICE	6,050	6,650	6,600	7,200	7,400
A 01 47.00 3602 000	MEDICAL PRACTICE REPAYMENT FROM AR					
A 01 47.00 3603 000	SALE OF ASSETS					
A 01 47.00 3600 000	MISC. REVENUE		7,842			
Total Revenue		20,725	29,092	12,600	13,200	13,400
Dollar Change			8,367	(16,492)	600	200
Percent Change			40%	-57%	5%	2%
A 01 47.00 6204 000	GENERAL OPERATING COST	7,687	7,643	8,000	8,000	8,000
A 01 47.00 6401 000	UTILITIES	21,748	22,235	21,000	24,000	25,000
A 01 47.00 6405 000	MAINTENACE - DENTAL EQUIPMENT	255		1,000		
A 01 47.00 6406 000	BUILDING MAINTENANCE	759	4,331	2,500	2,500	2,500
A 01 47.00 6500 000	UNCOLLECTABLE ACCTS/BAD DEBT	1,500				
A 01 47.00 6502 000	INSURANCE	1,423	1,391	1,699	1,699	2,010
Total Expenditure		33,372	35,600	34,199	36,199	37,510
Dollar Change			2,228	-1,401	2,000	1,311
Percent Change			7%	-4%	6%	4%
Net Operating Cost - Surplus (Deficit)		(12,647)	(6,508)	(21,599)	(22,999)	(24,110)

Road & Bridge

Mission Statement

To provide adequate maintenance, improvements and additions to the City's roads, bridges, curb, gutter, and sidewalks. Maintain compliance with the American with Disability Act and apply all applicable standards with the MUTCD.

Goals & Objectives

- 1). Continue a phased and funded road maintenance plan for repairing chip seal and overlay programs.
- 2). Develop and fund the sidewalk improvement and repair plan including the TAP Grant for sidewalks on Galena Ave., Crystal, and Prospect.
- 3). Maintain effective snow removal program for the safety of the Cripple Creek traveling public.
- 4). Staff training and Certifications
- 5). Work with other departments on safe traffic control for events and event preparation.
- 6). Improve infrastructure of Cripple Creek

Staff:

Public Works Director	Full-time
Administrative Assistant	Full-time
Heavy Equipment Operator	Full-time
Laborer/Equipment Operator	Full-Time

01 45-00 ROAD & BRIDGE

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 45.00 3300 000	HIGHWAY USERS FUNDS	63,262	72,509	70,603	61,179	72,743
A 01 45.00 3380 000	ROAD & BRIDGE TAX	13,907	13,809	14,000	14,268	14,500
A 01 45.00 3500 030	CDOT TAP SIDEWALK GRANT	24,890	1,662,272		73,216	
	CDOT CONCRETE MMOF GRANT					
	LODGING TAX (STREETS PORTION)					187,000
A 01 45.00 3500 038	AMERICAN RESCUE PLAN FEDERAL DOLLARS	158,099				
A 01 45.00 3600 000	MISCELLANEOUS REVENUE	297			2,288	2,000
Total Revenue		260,455	1,748,590	84,603	150,951	276,243
Dollar Change			1,488,135	-1,663,987	66,348	125,292
Percent Change			571%	-95%	78%	83%
A 01 45.00 6110 000	SALARIES	60,359	212,526	213,707	231,627	234,860
A 01 45.00 6111 000	OVERTIME	2,521	3,617	3,500	3,500	3,500
A 01 45.00 6113 000	COLA			17,920		11,626
	TOTAL SALARIES	62,880	216,143	235,127	235,127	249,986
A 01 45.00 6120 000	SOCIAL SECURITY EXPENSE	3,781	13,100	14,578	14,578	15,499
A 01 45.00 6130 000	MEDICARE EXPENSE	884	3,064	4,000	4,000	4,000
A 01 45.00 6140 000	RETIREMENT EXPENSE	4,805	14,306	18,810	21,161	22,499
A 01 45.00 6150 000	EMPLOYEE HEALTH INSURANCE	16,314	35,426	33,475	40,000	41,320
A 01 45.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	108	117	125	125	125
A 01 45.00 6160 000	WORKMANS COMP EXPENSE	454	422	600	777	948
A 01 45.00 6162 000	CLOTHING ALLOWANCE			200	200	200
A 01 45.00 6201 000	BUILDING MAINTENANCE					
A 01 45.00 6204 000	OPERATING EXPENSE	3,726	6,351	4,500	4,500	4,500
A 01 45.00 6205 000	VEHICLE MAINTENANCE	52,568	3,824	9,000	9,000	9,000
A 01 45.00 6206 000	FUEL	4,249	5,810	9,000	9,000	9,000
A 01 45.00 6207 000	OPERATING EQUIPMENT	879		500	500	500
A 01 45.00 6210 000	TRAINING					9,000
A 01 45.00 6401 000	UTILITIES	1,762	1,839	2,200	2,740	3,000
A 01 45.00 6402 001	CELL PHONES	510	467	550	550	550
A 01 45.00 6403 000	STREET LIGHT REPAIRS					
A 01 45.00 6404 001	STREET LIGHT UTILITIES	29,089	34,409	31,500	31,500	31,500
A 01 45.00 6408 000	STREET SIGNS	435	1,863	2,000	2,000	2,000
A 01 45.00 6502 000	INSURANCE	8,106	7,924	9,246	8,800	10,412
A 01 45.00 6505 000	STREET MAINTENANCE/OVERLAY (Repair, Painting, etc.)	80,926	10,320	500,000	406,000	400,000
A 01 45.00 6510 000	SIDEWALK, CURB, GUTTER MAINTENANCE				65,000	100,000
	CULVERTS		400			
	STREET CONDITION SURVEY				63,425	
A 01 45.00 6506 000	GRAVEL PIT RECLAMATION					
A 01 45.00 6508 000	ICE SLICER/DEICING MATERIAL	35,495	50,206	42,000	45,000	45,000
A 01 45.00 6611 000	LEASE/PURCHASE EQUIPMENT			100,000	42,097	42,097
A 01 45.00 6612 000	TRAFFIC CONTROL DEVICES	158		1,000	1,000	1,000
A 01 45.00 6990 006	STREET LIGHT & REGULAR LIGHT REPLACEMENT			4,000	4,000	4,000
A 01 45.00 6509 000	BRIDGE REPAIR					
A 01 45.00 6700 000	HIRING EXPENSE	233	278	200	200	200
A 01 45.00 6990 003	STREET SWEEPER		51,597			
	FENCING CITY PERIMETER REPAIRS					10,000
A 01 45.00 6990 015	CDOT TELLER 1 TRAILS GRANT					
A 01 45.00 6990 018	CDOT TAP SIDEWALK GRANT	17,897	1,746,027		27,543	
A 01 45.00 6990 019	TRACTOR					
	CATAPILLER BACKHOE				154,064	
A 01 45.00 6990 022	AFR: PURCHASE OF DUMP/PLOW TRUCK			275,000		
Total Expenditure		325,259	2,203,893	1,297,611	1,192,887	1,016,335
Dollar Change			1,878,634	-906,282	-104,724	-176,552
Percent Change			578%	-41%	-8%	-15%
Net Operating Cost - Surplus (Deficit)		(64,804)	(455,303)	(1,213,008)	(1,041,936)	(740,092)

Special Projects Department

Mission Statement:

To provide support to the City Council and City Administrator for special projects identified as helping the city reach its overall goals and objectives.

Overall Goals & Objectives

1). Workforce Housing

GOAL: Promote a range of attainable housing choices for all citizens in Cripple Creek.

OBJECTIVE: Establish a 501c3 organization in Cripple Creek and partner with an existing Land Trust organization, such as Elevation.

OBJECTIVE: Complete a Comprehensive Plan for the entire City of Cripple Creek and identify funding sources for selected programs.

OBJECTIVE: Ensure the Master Plan and Building Codes promote the inclusion of “tiny” or small homes in the community.

2). Economic Development

GOAL: Promote growth in the local economy and business community.

OBJECTIVE: Track funding and grants opportunities in support of all public programs, such as transportation, redevelopment, recreation, and heritage tourism. Take a proactive role in developing and maintaining public/private, local/regional partnerships that support Historic Preservation, community events, new jobs, existing jobs, and downtown business goals.

OBJECTIVE: Promote a healthy retail, dining, and attractions industry, by promoting new and existing businesses through the city’s marketing campaign aimed at attracting new visitors to our community.

OBJECTIVE: Promote more outdoor adventure activities, such as hiking, biking, etc. in the area by promoting a trail connection to the new Ring the Peak trail. Develop a local/regional trail map.

OBJECTIVE: Establish an internal economic development team, which will consist of Council representatives and City staff, to achieve the objectives listed above.

OBJECTIVE: Assist in establishing a day care facility in town.

Staff

Special Projects Director

Full Time

01 50-00 SPECIAL PROJECTS DEPARTMENT						
		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 50.00 XXXX 000	HOUSING STUDY DOLA					13,862
Total Revenue		0	0	0	0	13,862
Dollar Change						
Percent Change						
A 01 50.00 6110 000	SALARIES					90,000
A 01 50.00 6111 000	OVERTIME					-
A 01 50.00 6113 000	COLA					-
TOTAL SALARIES						90,000
A 01 50.00 6120 000	SOCIAL SECURITY EXPENSE					5,580
A 01 50.00 6130 000	MEDICARE EXPENSE					1,305
A 01 50.00 6140 000	RETIREMENT EXPENSE					8,100
A 01 50.00 6150 000	EMPLOYEE HEALTH INSURANCE					10,404
A 01 50.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM					43
A 01 50.00 6160 000	WORKMANS COMP EXPENSE					379
A 01 50.00 6201 000	POSTAGE					200
A 01 50.00 6203 000	OFFICE SUPPLIES					500
A 01 50.00 6204 000	OPERATING EXPENSE					2,000
A 01 50.00 6208 000	AFFILIATIONS/MEMBERSHIPS					1,055
A 01 50.00 6209 000	TRAVEL					3,760
A 01 50.00 6210 000	TRAINING					1,000
A 01 50.00 6402 003	INTERNET					700
	CELL PHONES					650
A 01 50.00 6502 000	INSURANCE					2,175
A 01 50.00 6819 000	PIKES PEAK OUTDOOR REC ALLIANCE MEMEBERSHIP					1,500
	PIKES PEAK OUTDOOR REC ALLIANCE SPONSORSHIP					3,000
A 01 50.00 6810 000	HOUSING STUDY DOLA					13,862
Total Expenditure		0	0	0	0	146,213
Dollar Change			0	0	0	146,213
Percent Change						
Net Operating Cost - Surplus (Deficit)						(132,351)

Public Safety

Summary

Public Safety is comprised of the following departments: Police Department, Emergency Services (Fire, Rescue and Medical Services), and the Dispatch Department. As its name denotes, these departments provide programs and services aimed at protecting life, limb, and property.

The following table summarizes the revenue and expenses, by department, that comprise the Public Safety section.

Public Safety Summary					Net Operating Cost	Percent of
	Revenues	Percent of Total	Expenses	Percent of Total	Surplus or (Deficit)	Total
Police	149,950	29%	1,688,476	39%	(1,538,526)	40%
Fire/Emergency Services	128,100	24%	1,924,059	44%	(1,795,959)	47%
Dispatch	246,875	47%	734,697	17%	(487,822)	13%
Totals	524,925	100%	4,347,232	100%	(3,822,307)	100%
Percent of Total General Fund Budget	5%		38%			

POLICE/DISPATCH DEPARTMENT

Mission Statement

We are a professional organization providing quality police services to our community.
We are committed to excellence in law enforcement. Through this commitment we strive to treat everyone with dignity and respect.
We seek to maintain peace, order, and safety for the benefit of all.
We work with our community at large to create a partnership through a trusting relationship.
We embrace the richness of our city's history and endeavor to share its lessons.

Goals and Objectives:

- Assist the Cripple Creek and Victor School District in ensuring a safe, secure, and pro-social learning environment by providing a full-time School Resource Officer position within the district.
- Establish a Cripple Creek *Teen Court*, *Restorative Justice Program*, and comprehensive marijuana abuse prevention program within the School District.
- Continue the planning and potential grant application process for the relocation of the Cripple Creek Police Operations Center.
- Continue to collaborate with community and law enforcement partners to ensure the safety and security of the Citizens of, and visitors to the City of Cripple Creek.
- Continue to embrace and implement the principles of Community and Problem Oriented policing in collaboration with community members and civic leaders.
- Collaborate with Gaming industry owners, management, and all business owners to ensure a safe welcoming environment for all patrons.
- Maintain an environment within the Police Department which acknowledges and embraces the principle that; our team members are our most precious resource and are to be valued and respected.
- Ensure that all Department members adhere to the "Law Enforcement Code of Ethics" and are held accountable for the Department "Mission Statement."
- Provide the most effective and professional Emergency Communications possible for the Responders, Citizens and Visitors of Cripple Creek.
- Maintain an effective training/continuing-education program; and incorporate the knowledge in partnership with other Agencies, City Departments, Businesses, and the Public.

Staff

Chief of Police	Full-Time
Sergeant	3 Full-Time
Corporal	2 Full-Time
Patrol Officer	8 Full-Time
School Resource Officer	Full-Time
Animal Control	Part-Time
Code Enforcement	Full-Time
Dispatch Supervisor	Full-Time
Dispatcher II	Full-Time
Dispatcher	7 Full-Time
Dispatcher	4 Part-Time

01 15-00 POLICE DEPARTMENT

	2021	2022	2023	2023	2024
	Actual	Actual	Budget	Year End Estimate	Budget
A 01 15.00 3454 000 DOG LICENSE FEES	395	915	475	800	900
A 01 15.00 3416 000 SALE OF EQUIPMENT	685				
A 01 15.00 3454 001 DOG IMPOUND FEE	485	530	500	500	500
A 01 15.00 3454 002 PET ADOPTION FEE	652	380	450	450	450
A 01 15.00 3510 000 FINES & FORFEITURES	8,671	7,668	6,000	6,000	6,000
A 01 15.00 3511 000 FORFEITURES		5,875	7,000	5,000	3,000
A 01 15.00 3512 000 NATIONAL OPIOD SETTLEMENT		8,376			
A 01 15.00 3513 000 TOWING IMPOUND	2,339	1,849	1,500	1,500	1,500
A 01 15.00 3514 000 FINGER PRINTS/GAMING	360	914	475	1,000	1,100
A 01 15.00 3515 006 INVESTIGATION GRANT	1,535	432			
A 01 15.00 3515 008 BULLET PROOF VEST GRANT					
A 01 15.00 3515 013 CC&V SCHOOL FUNDING FOR RESOURCE OFF.	14,974	8,250	33,000	16,500	33,000
A 01 15.00 3515 014 POST TRAINING EQUIPMENT GRANT	3,022				
A 01 15.00 3515 016 CDOT DUI GRANT	8,225	4,788	8,500	1,500	5,000
A 01 15.00 3515 019 SHOOTING RANGE GRANT	20,359				
A 01 15.00 3515 020 SECURITY SYSTEM DONATION		15,000			
A 01 15.00 3517 000 RECORDS REQUEST	242	368	250	300	350
A 01 15.00 3519 000 POLICE MERCHANDISE SALES	363	190	300	350	350
A 01 15.00 3520 000 PET DONATIONS	879	1,046		100	
A 01 15.00 3521 000 VIN REVENUE	1,300	1,075	1,000	800	800
A 01 15.00 3526 000 REIMBURSEMENT FOR TRAINING	213	5,456			
A 01 15.00 3527 000 DONATIONS	17,500				
LODGING TAX: PD PORTION					93,500
A 01 15.00 3601 000 POST TRAINING REIMBURSEMENT				3,332	
A 01 15.00 3600 000 MISC. REVENUE	4,193	6,086	3,500	3,500	3,500
Total Revenue	86,392	69,198	62,950	41,632	149,950

Dollar Change (17,194) (6,248) (21,318) 108,318
Percent Change -20% -9% -34% 260%

A 01 15.00 6110.000 SALARIES	639,749	674,662	973,358	650,000	1,047,356
A 01 15.00 6111 000 OVERTIME	50,679	45,887	50,000	60,000	50,000
SALARY SURVEY ABOVE COLA					18,866
A 01 15.00 6113 000 COLA			61,401		54,319
TOTAL SALARIES	690,428	720,549	1,084,759	710,000	1,170,541
A 01 15.00 6120 000 SOCIAL SECURITY EXPENSE	41,672	43,492	67,255	44,020	72,574
A 01 15.00 6130 000 MEDICARE EXPENSE	9,746	10,172	15,729	10,295	16,973
A 01 15.00 6140 000 RETIREMENT EXPENSE	51,111	48,123	86,781	56,800	105,349
A 01 15.00 6150 000 EMPLOYEE HEALTH INSURANCE	73,698	68,002	80,340	68,000	70,244
A 01 15.00 6155 000 EMPLOYEE ASSISTANCE PROGRAM	466	509	475	475	475
A 01 15.00 6160 000 WORKMANS COMP EXPENSE	10,212	9,418	12,500	17,320	21,130
A 01 15.00 6162 000 CLOTHING ALLOWANCE	519	8,017	6,500	8,000	7,000
A 01 15.00 6203 000 OFFICE SUPPLIES	575	1,261	1,000	1,300	1,400
A 01 15.00 6204 000 OPERATING EXPENSE	4,976	8,358	7,000	8,500	9,000
A 01 15.00 6205 000 VEHICLE MAINTENANCE	16,760	16,770	16,000	5,000	10,000
A 01 15.00 6206 000 FUEL EXPENSE	12,983	9,245	17,000	7,000	10,000
A 01 15.00 6207 000 OPERATING EQUIPMENT	1,757	1,827	1,500	2,000	2,500
A 01 15.00 6208 000 AFFILIATIONS & SUBSCRIPTIONS	50	455	600	600	600
A 01 15.00 6209 000 TRAVEL	1,793	773	3,000	2,000	2,500
A 01 15.00 6210 000 TRAINING	2,365	4,676	4,000	4,000	4,000
A 01 15.00 6212 000 WEAPONS, AMMO, TARGETS	6,455		1,500	2,000	2,000
A 01 15.00 6212 001 BULLET PROOF VESTS					
A 01 15.00 6213 000 RADIO EXPENSE	3,359		500	500	500
A 01 15.00 6214 000 PRISONER MEDICAL EXPENSE	180	120	1,000	500	500
A 01 15.00 6215 000 ANIMAL CONTROL EXPENSE	1,630	995	2,000	2,300	2,100
A 01 15.00 6215 001 ANIMAL EXPENSE (VET)			250	500	600
A 01 15.00 6215 002 ANIMAL MEDICAL COSTS	159		200	200	200
A 01 15.00 6216 000 TOWING IMPOUND	2,618	1,459	2,000	1,500	2,000
A 01 15.00 6219 000 FAMILY NIGHT OUT	182	275	200	604	650
A 01 15.00 6300 000 VICTIM ADVOCACY FUND	875				
A 01 15.00 6300 001 VICTIM MEDICAL EXPENSE			1,000	500	1,000
A 01 15.00 6401 000 UTILITIES	15,250	16,057	18,000	17,500	18,000
A 01 15.00 6402 000 PHONE	4,327	5,538	4,300	6,200	6,300
A 01 15.00 6402 001 CELL PHONES	6,269	5,710	6,200	6,650	6,800
A 01 15.00 6402 003 INTERNET	715	1,551	1,500	725	775
A 01 15.00 6502 000 INSURANCE	13,143	12,882	14,705	14,000	16,565
A 01 15.00 6611 000 LEASE/PURCHASE EQUIPMENT	813	939	900	900	900
A 01 15.00 6611 001 COPIER LEASE	957	571	1,900	1,900	2,000
A 01 15.00 6617 000 MAINTENANCE SERVICE			200	200	200
A 01 15.00 6619 000 INVESTIGATIVE SUPPLIES	589	892	1,000	1,000	1,000
A 01 15.00 6623 000 RECORDS MGT SOFTWARE	9,217	3,518	5,000	4,000	4,500
A 01 15.00 6624 000 FBI/CBI COMPLIANCE SOFTWARE			5,000		
A 01 15.00 6625 000 POLICE MERCHANDISE COST			300	300	300
A 01 15.00 6627 000 TELLER COUNTY SWAT DONATION		10,000			
A 01 15.00 6661 005 SHOOTING RANGE GRANT		998			
A 01 15.00 6661 006 LEXIPOL PROGRAM		6,067			
A 01 15.00 6661 007 CHARIS DONATION		344			
A 01 15.00 6700 000 HIRING EXPENSE/TESTING	2,121	1,881	3,800	5,000	4,300
A 01 15.00 6710 000 BODY CAMERAS OPERATING EXPENSE	858	13,510	16,500	16,500	16,500
A 01 15.00 6910 000 BUILDING MAINTENANCE EXPENSE	11,433	7,056	4,500	6,000	6,500
A 01 15.00 6990 003 SECURITY VIDEO CAMERAS/VIDEO UNITS		16,199		1,991	
A 01 15.00 6990 004 POLICE VEHICLE(S)					
A 01 15.00 6990 036 TUFF SHED AT SHOOTING RANGE	20,359				
A 01 15.00 6990 052 DIGITAL SECURITY SURVEILLANCE SYSTEM					
A 01 15.00 6990 054 TASER UNITS					
A 01 15.00 6990 060 AFR ROOF STRUCTURE FOR VEHICLE PARKING					40,000
A 01 15.00 6990 067 BODY CAMERAS	22,257				
A 01 15.00 6800 000 AFR TUITION FOR POLICE ACADEMY			20,000	20,000	20,000
A 01 15.00 6801 000 AFR RATE INCREASE FOR TRAINING OFFICERS			2,500	2,500	
A 01 15.00 6990 004 AFR VEHICLE PURCHASE(S)		126,652	140,000	140,000	30,000
Total Expenditure	1,042,877	1,184,861	1,659,394	1,199,280	1,688,476

Dollar Change 141,984 474,533 -460,114 489,196
Percent Change 14% 40% -28% 40.8%

Net Operating Cost - Surplus (Deficit) (956,485) (1,115,663) (1,596,444) (1,157,648) (1,538,526)

01 17-00 POLICE - DISPATCH

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 17.00 3511 000	DIVISION OF GAMING	9,375	9,375	9,375	9,375	9,375
A 01 17.00 3600 000	MISC. REVENUE				6,650	
A 01 17.00 3513 000	E-911 AUTHORITY FUNDING	237,500	237,500	237,500	237,500	237,500
Total Revenue		246,875	246,875	246,875	253,525	246,875
Dollar Change			-	-	6,650	(6,650)
Percent Change			0%	0%	3%	-3%
A 01 17.00 6110 000	SALARIES	354,673	358,971	465,062	360,000	485,000
A 01 17.00 6111 000	OVERTIME	17,189	26,714	16,500	30,000	30,000
	SALARY SURVEY ABOVE COLA					4,156
A 01 17.00 6113 000	COLA			28,894		25,493
	TOTAL SALARIES	371,862	385,685	510,456	390,000	544,649
A 01 17.00 6120 000	SOCIAL SECURITY EXPENSE	22,343	23,295	31,648	24,180	33,768
A 01 17.00 6130 000	MEDICARE EXPENSE	5,225	5,448	7,402	5,655	7,897
A 01 17.00 6140 000	RETIREMENT EXPENSE	26,567	25,496	40,836	31,200	49,018
A 01 17.00 6150 000	EMPLOYEE HEALTH INSURANCE	69,833	56,312	69,624	50,040	51,691
A 01 17.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	287	313	350	350	350
A 01 17.00 6160 000	WORKMANS COMP EXPENSE	1,180	1,098	2,000	2,020	2,464
A 01 17.00 6203 000	OFFICE SUPPLIES	469	352	1,000	1,000	1,000
A 01 17.00 6204 000	OPERATING EXPENSE	983	1,378	1,500	2,200	2,000
A 01 17.00 6207 000	OPERATING EQUIPMENT	210				
A 01 17.00 6208 000	AFFILIATIONS & SUBSCRIPTIONS		100	200	200	200
A 01 17.00 6209 000	TRAVEL					
A 01 17.00 6210 000	TRAINING		60	500	500	500
A 01 17.00 6213 000	RADIO EXPENSE			700	700	700
A 01 17.00 6401 000	UTILITIES	4,210	4,626	4,600	4,700	4,900
A 01 17.00 6402 000	PHONE	1,548	1,582	1,400	1,400	1,500
A 01 17.00 6402 001	CELL PHONES	528	448	475	500	500
A 01 17.00 6402 003	INTERNET	54				
A 01 17.00 6502 000	INSURANCE	4,591	4,488	5,459	5,459	6,459
A 01 17.00 6611 001	COPIER LEASE	1,396	1,467	1,500	1,500	1,500
A 01 17.00 6700 000	HIRING EXPENSE/TESTING	2,143	2,847	2,300	2,400	2,600
A 01 17.00 6617 000	AFR CONSOLE SERVICE AGREEMENT MOTOROLA			20,000	20,000	23,000
Total Expenditure		513,429	514,995	701,950	544,004	734,697
Dollar Change			1,566	186,955	-157,946	190,693
Percent Change			0%	36%	-23%	35%
Net Operating Cost - Surplus (Deficit)		(266,554)	(268,120)	(455,075)	(290,479)	(487,822)

EMERGENCY SERVICES

(Fire, Rescue & Emergency Medical Services)

Mission Statement

To protect the world's greatest gold camp by continually pursuing excellence in preparedness, prevention, education, and response.

Vision Statement

To be a value driven organization that is respected as the cornerstone of a safe, growing, and healthy, community.

Our Values

Integrity: I/We will always represent and support the mission of our department, the expectations of the community, and the traditions of the American fire service.

Skillfulness: I/We will always strive to improve delivery of services by valuing advancements in education and technologies

Excellence: I/We are committed to continuous quality improvement that provides every customer with the highest level of professional services.

One Another: – I/We will value one another by providing a safe environment built on a foundation of caring and mutual respect of our overall health.

The Community: – I/We will work to provide community driven customer service that exceeds expectations.

GOALS & OBJECTIVES

1) Increase community life safety through education:

Develop life safety education programs for community outreach:

- Continue to educate our businesses on how to protect their facility and their customers.
- Continue to develop a comprehensive elementary school life safety education program by utilizing members of the fire corp. program.
- Further the implementation of the life safety inspection program to build relationships with our business community.
- Prevent structure fires to reduce life safety threats to firefighters, community members and visitors.
- Provide community education on how to maintain a healthy lifestyle for our community members and their families.

2) Continue to focus on firefighter/employee development

- Maintain a comprehensive annual fire and EMS training program that supports firefighter personal and professional development.
- Implement an internal firefighter career development program that promotes firefighter personal development and longevity.
- Continue to provide staff resources to ensure employee morale and safety is paramount in daily operations.
- Continue firefighter health initiatives to promote healthy lifestyles.
- Continue the implementation of the reserve firefighter program to increase firefighter safety and provide additional staffing resources for large scale incidents.

3) Maintain the City of Cripple Creek's current Insurance Service Rating (ISO)

- Maintain current equipment and staffing levels to maintain the city's ISO rating.
- Maintain a comprehensive training record system that will support future ISO audits.
- Continue implementation of the comprehensive commercial building pre-fire incident planning program to support future ISO audits.

Staff

Fire Chief:	Full Time
Captain:	3 Full Time
Engineer:	3 Full Time
Firefighters:	6 Full-Time
Reserves	up to 10 as needed

01 20-00 FIRE DEPARTMENT

	2021 Actual	2022 Actual	2023 Budget	2023 Year End Estimate	2024 Budget
A 01 20.00 3414 000					
A 01 20.00 3417 000				4,000	3,000
A 01 20.00 3419 000		11,004	30,000	5,000	15,000
A 01 20.00 3419 000				825	
A 01 20.00 3422 000					
A 01 20.00 3515 010		6,150		15,600	
A 01 20.00 3802 000				24,704	
A 01 20.00 3602 000			8,000	12,500	13,000
A 01 20.00 3600 000	782	16,231	500	500	500
A 01 20.00 3801 000				1,000	1,000
A 01 20.00 3801 000		400		3,600	2,000
A 01 20.00 3601 000					93,500
A 01 20.00 3601 000		98	100	100	100
Total Revenue	782	33,883	38,600	67,829	128,100

Dollar Change		33,101	4,717	29,229	60,271
Percent Change		4233%	14%	76%	

A 01 20.00 6110 000	714,894	943,088	867,410	925,522	925,522
RESERVE FIRE FIGHTER SALARIES			50,000	45,000	55,000
SUBTOTAL SALARIES	714,894	943,088	917,410	970,522	980,522
A 01 20.00 6111 000	158,327	202,753	160,000	165,000	160,000
SALARY SURVEY ABOVE COLA					41,112
A 01 20.00 6113 000			64,645		56,456
COLA					
TOTAL SALARIES	873,221	1,145,841	1,142,055	1,135,522	1,238,090
A 01 20.00 6120 000	1,058	6,823	8,216	9,628	10,000
A 01 20.00 6130 000	12,466	16,198	18,488	18,488	18,488
A 01 20.00 6140 000	59,383	80,307	108,495	108,495	117,619
A 01 20.00 6150 000	107,223	122,701	131,987	131,987	136,343
A 01 20.00 6155 000	815	978	1,000	1,000	1,000
A 01 20.00 6160 000	29,766	28,225	51,000	51,000	62,220
A 01 20.00 6162 000	198	2,537	6,000	6,000	10,000
A 01 20.00 6167 000	20,959	25,048	29,500	29,500	29,500
A 01 20.00 6203 000	549	266	500	600	500
A 01 20.00 6204 000	15,020	14,341	16,000	16,000	16,000
A 01 20.00 6205 000	16,610	10,991	24,000	10,000	24,000
A 01 20.00 6206 000	13,857	20,203	18,000	16,000	18,000
A 01 20.00 6207 000	179	1,507	1,500	1,500	1,500
A 01 20.00 6208 000	6,835	4,974	6,500	9,000	9,500
A 01 20.00 6209 000	220	3,128	3,000	3,000	3,000
A 01 20.00 6210 000	1,373	2,155	4,500	4,500	4,500
A 01 20.00 6212 000	3,069	4,918	6,000	6,000	6,000
A 01 20.00 6213 000	5,534				3,000
A 01 20.00 6220 000				1,617	
A 01 20.00 6222 000					
A 01 20.00 6223 000				3,147	5,000
A 01 20.00 6401 000	23,033	26,402	30,000	31,000	33,000
A 01 20.00 6402 000	1,210	1,347	1,200	1,200	1,200
A 01 20.00 6402 001	4,482	5,491	4,150	4,750	4,800
A 01 20.00 6402 003	731	660	675	675	675
A 01 20.00 6502 000	13,681	14,680	16,354	16,354	19,350
A 01 20.00 6503 000					
A 01 20.00 6611 000		1			
A 01 20.00 6611 001	2,522	2,738	3,125	3,125	3,125
A 01 20.00 6700 000	5,094	1,357	1,500	2,400	1,500
A 01 20.00 6705 000		5,000			
A 01 20.00 6910 000	3,435	996	5,000	15,000	14,000
A 01 20.00 6910 005		21,857			
A 01 20.00 6916 000	1,079		7,800	10,400	12,000
A 01 20.00 6917 000			400	650	650
A 01 20.00 6990 00				4,190	
A 01 20.00 6990 002					100,000
A 01 20.00 6990 006		14,809	15,000	15,000	15,000
A 01 20.00 6990 007					
A 01 20.00 6990 023		96	3,000	3,000	3,000
A 01 20.00 6990 043					
A 01 20.00 6990 066	528	81		20,895	
A 01 20.00 6990 067		2,879	1,500	1,500	1,500
Total Expenditure	1,224,130	1,589,535	1,666,445	1,693,123	1,924,059

Dollar Change		365,405	76,910	26,678	230,936
Percent Change		30%	5%	2%	14%

Net Operating Cost - Surplus (Deficit)	(1,223,348)	(1,555,652)	(1,627,845)	(1,625,294)	(1,795,959)
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Tourism

Summary

Tourism is comprised of the following departments: Marketing and Events. As its name denotes, these departments provide programs and services aimed at attracting visitors to Cripple Creek.

The following table summarizes the revenue and expenses by department, that comprise the Tourism section.

Tourism Summary

	Revenues	Percent of Total	Expenses	Percent of Total	Net Operating Cost Surplus or (Deficit)	Percent of Total
Marketing	93,500	50%	202,245	39%	(108,745)	33%
Events	93,500	50%	310,323	61%	(216,823)	67%
Totals	187,000	100%	512,568	100%	(325,568)	100%

Percent of Total General Fund Budget

2%

4%

Marketing & Events

Mission Statement:

To promote the City of Cripple Creek through targeted marketing campaign efforts and festival-type events, with the purpose of growing tourism, encouraging development and enhancing our public recognition as the premier historic mining and gambling town in Colorado.

Overall Goals & Objectives

1). Marketing

GOAL: To complete multi-faceted marketing initiatives promoting tourism and economic growth and highlighting Cripple Creek as the premier gaming and historic mining community in Colorado.

OBJECTIVE: To produce multi-purpose fulfillment pieces, such as an “Official Visitors Guide”, brochures, and maps in both print and electronic media that is attractive, professional, and easily accessible. This “multi-purpose” piece will serve as a guide for information requests and information stations, as well as a tourism guide for local hotels and business establishments.

OBJECTIVE: To produce targeted, quality marketing initiatives such as billboards, radio and television commercials, and print and digital media that focus on Cripple Creek being the premier gaming and historic mining community in Colorado, complete with festival-type events, and tourist related attractions and activities that exemplify the history of this region.

OBJECTIVE: To attract more visitors, residents, businesses, industries, and investment opportunities in the community, by expanding housing development, economic incentives, and participating in partnerships with government, private and public entities with common goals to improve the livability of the community.

2). Event Development

GOAL: To support and market festival-type events encouraging tourism and visitors to Cripple Creek that provide a great experience to the targeted audience, support the City's vision statement, bring awareness to the city, and provide a beneficial economic impact on local businesses and residents.

OBJECTIVE: To support events that establish continuity and credibility while maintaining public recognition from year to year, keeping Cripple Creek top of mind.

OBJECTIVE: To identify appropriate event organizers, support their efforts and host relevant, profitable events that support the Cripple Creek brand, while focusing on the unique regional and historic interests of our area.

Staff

Marketing and Events Director	Full Time
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01 39-00 MARKETING		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 39.00 3500 001	CTO WEB MARKETING GRANT	2,792				
A 01 39.00 3500 005	LODGING TAX	142,173	157,016	193,000	168,000	93,500
Total Revenue		144,965	157,016	193,000	168,000	93,500
Dollar Change						
Percent Change						
A 01 39.00 6424 000	TRAVEL HOST MAGAZINE INSERT	28,400	35,700	40,000	40,700	44,000
A 01 39.00 6415 000	RADIO	19,541	27,689	13,000	27,291	20,000
A 01 39.00 6425 000	MAGAZINES/NEWSPAPERS	34,239	49,548	18,000	44,706	40,000
A 01 39.00 6427 000	MAP - TABLET	1,134	1,000	2,000	2,000	4,000
A 01 39.00 6451 000	CITY RACK BROCHURE PRINT/DISTRIBUTION	2,665		15,000	13,735	18,000
A 01 39.00 6456 000	TELEVISION			23,000	7,600	10,000
A 01 39.00 6460 000	JOINT TELEVISION CAMPAIGN					
A 01 39.00 6819 000	PIKES PEAK OUTDOOR RECREATION ALLIANCE			1,500	1,500	0
A 01 39.00 6460 006	WEB SITES				490	
A 01 39.00 6462 000	CRIPPLE CREEK BRANDED ITEMS		91	1,500	1,500	1,500
A 01 39.00 6731 000	INTERNET MARKETING	26,077	37,106	43,500	40,000	39,500
A 01 39.00 6740 000	PUBLIC RELATIONS		563		400	300
A 01 39.00 6810 000	CVB DUES	250	431	6,500	6,500	6,500
A 01 39.00 6815 000	OTHER DUES	250	3,950	6,000	6,000	3,145
A 01 39.00 6818 000	TRADE SHOWS	1,000				
A 01 39.00 6825 000	ADVERTISING MATERIAL DEVELOPMENT	5,668	2,271	10,000	10,000	8,800
	AFR ROVE DATA CAPTURE SYSTEM					6,500
Total Expenditure		119,224	158,349	180,000	202,422	202,245
Dollar Change						
Percent Change						
Net Operating Cost - Surplus (Deficit)			25,741	(1,333)	13,000	(34,422)
						(108,745)

01 40-00 EVENTS

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 40.00 3102.001	ICE FESTIVAL MERCHANDISE REVENUE				10,558	
A 01 40.00 3235 000	VENDOR SPACE FEES	25	4,125			
A 01 40.00 3235 001	VENDOR BUSINESS LICENSE			500	1,525	
A 01 40.00 3602 000	REIMBURSEMENT FROM VICTORIAN SOCIETY		1,151			
A 01 40.00 3381 000	LODGING TAX REVENUE	142,172	157,007	193,000	168,000	93,500
A 01 40.00 3600 000	MISC. REVENUE	1,122	314		238	
Total Revenue		143,319	162,597	193,500	180,321	93,500
Dollar Change			19,278	30,903	(13,179)	(86,821)
Percent Change			13%	19%	-7%	-48%
A 01 40.00 6110 000	SALARIES	72,348	99,455	121,431	131,522	80,000
A 01 40.00 6111 000	OVERTIME		370	1,500	1,500	-
A 01 40.00 6113 000	SALARY SURVEY ABOVE COLA					13,167
A 01 40.00 6113 000	COLA			7,376		3,960
TOTAL SALARIES		72,348	99,825	130,307	133,022	97,127
A 01 40.00 6120 000	SOCIAL SECURITY	4,376	6,078	8,079	8,247	6,022
A 01 40.00 6130 000	MEDICARE	1,023	1,422	1,889	1,929	1,408
A 01 40.00 6140 000	RETIREMENT	5,549	6,908	10,425	10,642	8,741
A 01 40.00 6150 000	HEALTH INSURANCE	9,531	10,039	10,072	10,072	10,404
A 01 40.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	72	78	80	80	80
A 01 40.00 6160 000	WORKERS COMP	454	422	525	777	948
A 01 40.00 6164 000	PRINTING	15	776	250	300	325
A 01 40.00 6180 000	POSTAGE	34	426	300	300	300
A 01 40.00 6203 000	OFFICE SUPPLIES	1,146	470	1,000	1,000	1,000
A 01 40.00 6203 002	SPECIAL EVENTS SUPPLIES					
A 01 40.00 6204 000	OPERATING EXPENSE	6,094	9,445	6,000	7,000	7,000
A 01 40.00 6205 000	VEHICLE MAINTENANCE	998	836		142	
A 01 40.00 6206 000	FUEL EXPENSE	419	631	1,500	1,500	1,500
A 01 40.00 6206 001	CREDIT CARD EXPENSE				201	210
A 01 40.00 6209 000	TRAVEL	512	3,475	3,200	3,200	440
A 01 40.00 6210 000	TRAINING		330			
A 01 40.00 6212 000	PORT A POTS CITY HALL PARK	3,065	1,667		2,200	
A 01 40.00 6402 000	PHONE	914	1,189	900	900	925
A 01 40.00 6402 001	CELL PHONES	945	1,370	1,100	1,730	1,850
A 01 40.00 6402 003	INTERNET	717	660	675	440	475
A 01 40.00 6502 000	INSURANCE	6,741	6,566	7,325	7,325	8,667
A 01 40.00 6510 000	FALL FESTIVAL			12,840	12,840	25,000
A 01 40.00 6500 000	SPECIAL EVENTS POOL OF FUNDS		10,827	25,000	15,700	15,000
A 01 40.00 6545 000	LABOR DAY EVENT					
A 01 40.00 6577 000	ICE SCULPTURE FESTIVAL			50,000	50,049	50,000
A 01 40.00 6591 000	4TH OF JULY CELEBRATION	24,500	29,105	30,000	26,124	30,000
A 01 40.00 6592 000	ARMED FORCES EVENT	2,390	2,658	4,360	4,360	4,500
A 01 40.00 6599 003	TOYS FOR TOTS PROGRAM		2,220	2,500	2,500	2,500
A 01 40.00 6602 000	HIGH SCHOOL GRADUATION SUPPORT	348	245	300	300	300
A 01 40.00 6611 000	ICE CASTLES EVENT (Transfer to Enterprise Fund for Water)					25,000
A 01 40.00 6611 000	LEASE/PURCHASE EXPENSE	544	377	600	600	600
A 01 40.00 6700 000	HIRING EXPENSE	45	623			
A 01 40.00 6990 034	AFR JERSEY BARRIERS		8,050			10,000
A 01 40.00 6990 034	AFR MATERIALS FOR POCKET PARK RESTRMS		25,489		26,334	
A 01 40.00 6817 000	PIKES PEAK OUTDOOR RECREATION ALLIANCE	1,500				
Total Expenditure		144,280	232,207	309,227	329,814	310,323
Dollar Change			87,927	77,020	20,587	-19,491
Percent Change			61%	33%	7%	-6%
Net Operating Cost - Surplus (Deficit)		(961)	(69,610)	(115,727)	(149,493)	(216,823)

Support Services

Summary

Support Services is comprised of the following departments: Administration, Custodial, Finance, Human Resources, Information Technology and Fleet/Vehicle Maintenance. As its name denotes, these departments support the City's main core departments and allow them to complete their important missions.

The following table summarizes the revenue and expenses, by department, that comprise the Support Services section.

Support Services Summary

	Revenues	Percent of Total	Expenses	Percent of Total	Net Operating Cost Surplus or (Deficit)	Percent of Total
Administration	-		277,365	17%	(277,365)	18%
Custodial			319,463	20%	(319,463)	21%
Finance			337,474	21%	(337,474)	22%
Human Resources			239,245	15%	(239,245)	15%
Fleet & Vehicle Maintenance	86,000	100%	236,948	14%	(150,948)	10%
Information Technology			225,194	14%	(225,194)	15%
Totals	86,000	100%	1,635,689	100%	(1,549,689)	100%
Percent of Total General Fund Budget	0.8%		14%			

Administration

Mission Statement

To ensure that the administration of the city is responsive to the needs of the community, region, and its residents, while ensuring that the operation of the city is cost effective and professional in the delivery of all services.

Goals & Objectives

1). Implement the policies, which are adopted by the City Council as they relate to the daily operations of the city.

- Ensure that all who have contact with Cripple Creek City government are treated fairly and equitably, regardless of the issues at hand.
- Provide adequate training in management techniques for all Department Managers and city staff to Ensure that they have the tools needed to implement the programs and activities to accomplish the objectives established for their respective departments.
- Assist the City Council in determining the needs and desires of the community, carrying those needs forward to the City Council for their consideration and implementation.

2). Ensure that the actions of the City Council are understood by all segments of the Community and the City staff.

- Continue bi-monthly department head meetings and establish a regular pattern of contact with all departments.
- Physically visit sites on a drop-in basis.
- Communicate the “big picture” of Council to staff to move forward as a team.

Staff:

City Administrator

Full Time

01 11-00 ADMINISTRATION DEPARTMENT

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 11.00 3382 000	GOCO GRANT					
	Total Revenue	0	0	0	0	0
A 01 11.00 6110 000	SALARIES	77,537	137,667	145,000	159,959	159,959
A 01 11.00 6113 000	COLA			8,700		7,918
	TOTAL SALARIES	77,537	137,667	153,700	159,959	167,877
A 01 11.00 6120 000	SOCIAL SECURITY EXPENSE	4,807	8,536	9,529	9,917	10,408
A 01 11.00 6130 000	MEDICARE EXPENSE	1,124	1,996	2,229	2,319	2,434
A 01 11.00 6140 000	RETIREMENT EXPENSE		8,254	12,296	12,797	15,109
A 01 11.00 6150 000	EMPLOYEE HEALTH INSURANCE		843	0	0	0
A 01 11.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	36	39	45	45	45
A 01 11.00 6160 000	WORKMANS COMP EXPENSE	182	169	330	362	442
A 01 11.00 6201 000	POSTAGE	48	49	65	65	65
A 01 11.00 6203 000	OFFICE SUPPLIES	144	263	250	250	250
A 01 11.00 6204 000	OPERATING EXPENSE	460	526	600	600	600
A 01 11.00 6205 000	VEHICLE MAINTENANCE		117			
A 01 11.00 6206 000	FUEL EXPENSE	165	78	200	200	200
A 01 11.00 6208 000	AFFILIATIONS & SUBSCRIPTIONS	75	2,387	1,300	1,300	1,300
A 01 11.00 6209 000	TRAVEL		3,086	2,000	2,000	2,000
A 01 11.00 6210 000	TRAINING		354	400	400	400
A 01 11.00 6402 000	PHONE	615	697	650	650	650
A 01 11.00 6402 001	CELL PHONES	528	607	575	625	650
A 01 11.00 6402 003	INTERNET	716	660	675	675	675
A 01 11.00 6502 000	INSURANCE	2,713	2,652	2,954	2,954	3,495
A 01 11.00 6611 000	LEASE/PURCHASE EQUIPMENT	217	181	265	265	265
A 01 11.00 6700 000	EMPLOYEE HIRING	1,359	13,137			
A 01 11.00 6702 000	LOBBYIST	39,996	39,996	43,000	40,000	43,000
A 01 11.00 6703 000	PARK NEXT TO CITY HALL	207				
A 01 11.00 6800 000	EMPLOYEE PROGRAMS	1,050	11,702	6,500	12,000	12,500
A 01 11.00 6801 000	CONTINUING EDUCATION					
A 01 11.00 6806 000	GRANT WRITER		4,646	20,000	0	15,000
A 01 11.00 6211 000	CITY EMPLOYEE SHIRTS					
	Total Expenditure	131,979	238,642	257,563	247,384	277,365
	Dollar Change		106,663	18,921	-10,179	29,982
	Percent Change		81%	8%	-4%	12%
	Net Operating Cost - Surplus/(Deficit)	(131,979)	(238,642)	(257,563)	(247,384)	(277,365)

Custodial Department

Mission Statement

It is the mission of the Custodial Department to provide the utmost in cleanliness for each of the buildings we serve, to provide a pleasant experience for our visitors and citizens who conduct business in our facilities, and to maintain a safe and sanitary work environment for all city employees.

Goals and Objectives

1). MAXIMIZE CUSTODIAL DEPARTMENT PERFORMANCE:

- Update and install new dispensers in all facilities to maintain cost control.
- Continue to implement Five Step Training Method to employees of all Custodial tasks and duties.
- Hire Part-Time personnel to assist with cleaning duties during the peak tourist season.

2). MAINTAIN GREEN PROGRAM WITHIN CUSTODIAL DEPARTMENT:

- Use recycled paper products when cost effective.
- Use cleaning chemicals that are green seal certified and safe for the environment.
- Organize yearly computer equipment pick-up and recycle with Blue Star Recycling Co.

3). CONTINUE TO EXPAND THE CITY-WIDE CLEANUP AND THE ADOPT- A- BLOCK PROGRAMS:

- Enlist community service with the Cripple Creek/Victor School Junior and senior class students to assist during the scheduled citywide clean up days, including the Mt. Pisgah Cemetery.
- Enlist the Cresson Elementary students to assist with the citywide cleanup day event within the city limits.
- Extend invitations to possible volunteer groups to assist with picking up trash in various areas of the city within the Adopt-A-Block program.
- Organize a civic gathering for volunteers with the Parks and Recreation Department before Memorial Day to beautify our town for our residents and summer visitors.
- Organize Electronics Recycle program during the Adopt-A-Block Kickoff Event with Blue Star Recycling Co.

4). MAINTAIN COMPLIANCE OF THE DEPARTMENT'S SAFETY AND SANITATION PROGRAM:

- Conduct safety audits in all the city's facilities and report any hazards to the building manager and the Human Resources Department.
- Update all safety training information to meet OSHA standards.
- Utilize low environmental impact cleaning tools and equipment.
- Continue to provide PPE and Sanitation supplies for all city facilities and staff to meet CDC requirements.
- Maintain Covid-19 prevention standards in all the cleaning duties completed by the department.

5). Coordinate Equipment and supplies for Pocket Park next to City Hall:

- Research cost effective dispensers, changing stations and receptacles for new restroom facility
- Coordinate installation of all dispensers for new restroom facility

- Schedule cleaning to accommodate cleaning needs for the restroom facility
- Purchase cost effective cleaning equipment for the Restroom facility

Staff (Department has one frozen position not listed below)

Custodial Manager:	Full Time
Custodial Lead:	Full Time
Custodial Employees:	2 Full Time & 3 part-time employees

01 14-00 CUSTODIAL

	2021 Actual	2022 Actual	2023 Budget	2023 Year End Estimate	2024 Budget
A 01 14.00 6110 000 SALARIES	144,479	33,160	193,970	172,000	208,830
A 01 14.00 6111 000 OVERTIME	1,321	253	3,000	1,500	1,500
SALARY SURVEY ABOVE COLA					378
A 01 14.00 6113 000 COLA			11,818		10,411
TOTAL SALARIES	145,800	33,413	208,788	173,500	221,119
A 01 14.00 6120 000 SOCIAL SECURITY EXPENSE	8,977	2,053	12,945	10,757	13,709
A 01 14.00 6130 000 MEDICARE EXPENSE	2,099	480	3,027	2,516	3,206
A 01 14.00 6140 000 RETIREMENT EXPENSE	10,430	3,631	16,703	13,880	19,901
A 01 14.00 6150 000 EMPLOYEE HEALTH INSURANCE	19,125	5,110	19,558	20,440	21,115
A 01 14.00 6155 000 EMPLOYEE ASSISTANCE PROGRAMS	215	39	175	185	200
A 01 14.00 6160 000 WORKMANS COMP EXPENSE	908	296	1,150	1,553	1,895
A 01 14.00 6201 000 POSTAGE	9	6	35	35	35
A 01 14.00 6203 000 OFFICE SUPPLIES	304	68	1,025	1,025	1,025
A 01 14.00 6203 001 JANITORIAL EQUIP/SUPPLIES	19,136	1,596	20,000	15,000	16,000
A 01 14.00 6204 000 OPERATING EXPENSE	540	35	700	500	700
A 01 14.00 6204 001 RECYCLING EXPENSE	1,100	310	2,000	2,200	3,000
A 01 14.00 6205 000 VEHICLE MAINTENANCE					
A 01 14.00 6206 000 FUEL EXPENSE					
A 01 14.00 6209 000 TRAVEL					
A 01 14.00 6210 000 TRAINING			1,000		500
A 01 14.00 6402 000 PHONE	706	148	726	726	725
A 01 14.00 6402 001 CELL PHONE	1,520	434	1,400	1,725	1,800
A 01 14.00 6402 003 INTERNET	715	165	675	675	675
A 01 14.00 6502 000 INSURANCE	2,963	1,601	3,565	3,565	4,218
A 01 14.00 6700 000 HIRING EXPENSE	363	190	300	350	400
A 01 14.00 6702 000 CLOTHING EXPENSE	485		500	500	500
A 01 14.00 6703 000 COMMUNITY CLEAN UP	1,089		3,800	142	1,500
A 01 14.00 6704 000 CARPET CLEANING - MULTIPLE BUILDINGS					
EQUIPMENT REPAIRS/MAINTENANCE					500
A 01 14.00 6990 009 AFR EQUIPMENT FOR SITES					6,740
Total Expenditure	216,484	49,575	298,072	249,274	319,463
Dollar Change		-166,909	248,497	-48,799	70,189
Percent Change		-77%	501%	-16%	28%
Net Operating Cost - Suprlus (Deficit)	(216,484)	(49,575)	(298,072)	(249,274)	(319,463)

Finance Department

Mission Statement

The mission of the Finance Department is to maximize revenue and minimize costs for the City of Cripple Creek. The department is responsible for ensuring that all monies are accounted for and appropriately received and spent. To accomplish this, the department develops the budget for the coming year and tracks expenditures (Accounts Payable & Payroll) and revenues (Accounts Receivable). The department handles all the banking needs of the city and invests any excess funds. Monthly reports are generated for the City Council and Department Managers to inform them of the city's financial status and assist in decision making. The group also manages the city's daily cash flow to ensure that funds are available to meet expenditures. The department also completes the city's annual Financial Statements, Notes to the Statements and Management Discussion and Analysis Report, which are audited by an independent accounting firm.

Goals & Objectives

1). Help Department Managers work within their budgets:

- Hold quarterly meetings with department heads to review prior months revenues, expenditures, and budget issues.

2). Maximize the city's return on excess cash:

- Manage the city's three funds' cash-flow daily and invest any excess in state approved instruments.

3). Further refine financial policies and procedures by updating the Financial Operations Manual.

4). Examine the city's long-term financial needs and develop appropriate plans to address any issues. Produce multi-year cash flow projections, with the goal of maintaining adequate fund balances.

5). Income Statements and Gaming Industry Report available monthly on-line on the city's government site. Device Report available on-line quarterly.

6). City's annual budget available on-line.

7). City's annual audit available on-line.

Staff

Finance Director	Full Time
Accountant	Full Time
Accounting Technician	Full Time

01 23-00 FINANCE

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 23.00 6110 000	SALARIES	205,519	219,149	221,452	239,804	239,804
A 01 23.00 6111 000	OVERTIME	192	565	1,000	600	500
A 01 23.00 6113 000	COLA			13,347		11,895
	TOTAL SALARIES	205,711	219,714	235,799	240,404	252,199
A 01 23.00 6120 000	SOCIAL SECURITY EXPENSE	12,426	13,640	14,620	14,905	15,636
A 01 23.00 6130 000	MEDICARE EXPENSE	2,906	3,190	3,419	3,486	3,657
A 01 23.00 6140 000	RETIREMENT EXPENSE	15,008	15,814	18,864	19,232	22,698
A 01 23.00 6150 000	EMPLOYEE HEALTH INSURANCE	25,463	27,546	30,500	30,500	31,507
A 01 23.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	72	78	75	75	75
A 01 23.00 6160 000	WORKMANS COMP EXPENSE	363	338	450	621	758
A 01 23.00 6201 000	POSTAGE	959	1,129	1,600	1,200	1,300
A 01 23.00 6203 000	OFFICE SUPPLIES	1,983	1,896	1,200	1,500	1,550
A 01 23.00 6204 000	OPERATING EXPENSE	784	759	600	600	600
A 01 23.00 6208 000	AFFILIATIONS & SUBSCRIPTIONS	50	130	150	150	150
A 01 23.00 6209 000	TRAVEL		1,362	500	500	500
A 01 23.00 6210 000	TRAINING	230	425	1,500	1,500	2,500
A 01 23.00 6402 000	PHONE	140	165	220	220	220
A 01 23.00 6402 001	CELL PHONE	659	558	650	650	650
A 01 23.00 6402 003	INTERNET	716	660	745	745	745
A 01 23.00 6502 000	INSURANCE	1,819	1,778	2,117	2,117	2,505
A 01 23.00 6611 000	LEASE/PURCHASE EQUIPMENT	173	253	224	224	225
A 01 23.00 6990 001	COMPUTERS/SOFTWARE					
	Total Expenditure	269,462	289,435	313,233	318,629	337,474
	Dollar Change		19,973	23,798	5,397	18,845
	Percent Change		7%	8%	2%	6%
	Net Operating Cost - Surplus (Deficit)	(269,462)	(289,435)	(313,233)	(318,629)	(337,474)

Human Resources Department

Mission Statement

To provide a human resources program that provides quality services and support in employment, training, employee relations, benefits, compensation, safety, and wellness while doing so with integrity and responsiveness.

Goals & Objectives

- 1). Help employees maximize the benefits and programs available to them through the city.
 - Provide information and answer questions related to programs and benefits.
 - Research available programs and resources for city staff.
- 2). Maintain the efficiency of the H.R. department.
 - Ensure that the staff of the HR department are provided the tools, training, and motivation to operate in the most efficient and effective manner.
 - Continue to evaluate and monitor the cost of the insurance programs to include: Medical, Dental, Vision, GAP, LTD, and Life.
 - Coordinate benefits insurance renewal and open enrollment.
 - Continue to monitor and maintain coverage of workers' compensation insurance.
 - Coordinate workers' compensation insurance renewal.
 - Coordinate property/casualty insurance renewal.
- 3). Provide a work atmosphere that is safe and healthy.
 - New hire orientation-Employees given an explanation of the importance of the program, general health and safety rules, and a safety committee member list.
 - Hold monthly safety/wellness meetings with requirement of one member from each department present. Accidents/Incidents from the previous month are reviewed for prevention ideas, discuss safety and wellness topics, share problems and ideas by each member.
 - Each department will hold quarterly safety trainings.
 - Yearly inspections performed at buildings operated by the city.
 - Research and utilize all available training resources for the benefit of our employees and the city.
- 4). Establish, administer, interpret, enforce, and effectively communicate sound policies and practices that treat employees with dignity and respect while maintaining city compliance with local, state, and federal employment regulations in a legal landscape that has been in constant flux.

Staff

H.R./Risk Management Director	Full Time
H.R./Risk Management Technician	Full Time

01 26-00 HUMAN RESOURCES

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 26.00 6110 000	SALARIES	133,747	146,073	143,480	155,427	155,427
A 01 26.00 6111 000	OVERTIME	26				
	SALARY SURVEY ABOVE COLA					7,889
A 01 26.00 6113 000	COLA			8,609		7,694
	TOTAL SALARIES	133,773	146,073	152,089	155,427	171,010
A 01 26.00 6120 000	SOCIAL SECURITY EXPENSE	8,260	9,023	9,430	9,636	10,603
A 01 26.00 6130 000	MEDICARE EXPENSE	1,932	2,110	2,205	2,254	2,480
A 01 26.00 6140 000	RETIREMENT EXPENSE	10,294	10,396	12,167	12,434	15,391
A 01 26.00 6150 000	EMPLOYEE HEALTH INSURANCE	19,011	19,606	20,145	20,145	20,810
A 01 26.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	72	78	85	85	85
A 01 26.00 6160 000	WORKMANS COMP EXPENSE	363	338	650	621	758
A 01 26.00 6201 000	POSTAGE	4	28	25	25	25
A 01 26.00 6203 000	OFFICE SUPPLIES	146	421	400	400	400
A 01 26.00 6204 000	OPERATING EXPENSE	59	114	200	200	200
A 01 26.00 6206 000	FUEL EXPENSE			150	150	150
A 01 26.00 6208 000	AFFILIATIONS & SUBSCRIPTIONS		304	315	315	320
A 01 26.00 6209 000	TRAVEL			75	75	800
A 01 26.00 6210 000	TRAINING	15		400	400	1,000
A 01 26.00 6402 000	PHONE	1,631	2,097	1,900	1,900	1,900
A 01 26.00 6402 003	INTERNET	716	660	700	700	700
A 01 26.00 6502 000	INSURANCE	2,532	1,497	1,838	1,838	2,175
A 01 26.00 6504 000	EMPLOYERS COUNCIL	3,300	3,300	6,100	6,100	8,240
A 01 26.00 6611 000	LEASE/PURCHASE EQUIPMENT	167	137	200	200	200
A 01 26.00 6803 000	CONCENTRA REVIEW OF DEPTS. WORK/TASKS		1,200	2,000	2,000	2,000
Total Expenditure		182,275	197,382	211,074	214,905	239,245
Dollar Change			15,107	13,692	3,831	24,340
Percent Change			8%	7%	2%	11%
Net Operating Cost - Surplus (Deficit)		(182,275)	(197,382)	(211,074)	(214,905)	(239,245)

Information Technology Department

Mission Statement:

The mission of the Information Technology Department is to maintain the security and operation of the city's computer and other information networks. The Department is responsible for protecting, maintaining, and upgrading Information systems throughout the city. In March 2020, the city's information technology operations were outsourced to Phoenix Technology Group.

01 27-00 INFORMATION TECHNOLOGY

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 27.00 3111 000	FIBER LINE REIMBURSEMENT		28,990			
A 01 27.00 6204 000	COMPUTER VIRUS REIMBURSEMENT					
Total Revenue			28,990			
A 01 27.00 6204 000	OPERATING EXPENSE		50	200	200	200
A 01 27.00 6402 000	PHONE	609	695	625	625	625
A 01 27.00 6402 003	INTERNET	865	660	675	440	465
A 01 27.00 6502 000	INSURANCE & EXCESS CYBER SECURITY	849	5,826	6,490	8,371	9,904
A 01 27.00 6610 000	OUTSIDE IT CONTRACTOR	130,525	127,736	146,000	149,385	163,000
A 01 27.00 6409 000	IT CONTINGENCY					
A 01 27.00 6705 000	ELETRONIC EQUIPMENT RECYCLING					
A 01 27.00 6708 000	COMPUTER SYSTEM CRASH/RECOVERY COST					
A 01 27.00 6709 000	CITY HALL RECABELING PROJECT	12,729				
A 01 27.00 6990 002	NETWORK VIRUS SOFTWARE	15,000	15,000	15,000		
A 01 27.00 6990 003	PHONE SYSTEM PURCHASE					
A 01 27.00 6990 004	HARDWARE	31,043	11,622	40,000	35,000	30,000
A 01 27.00 6990 005	SOFTWARE	17,977	8,104	23,000	20,000	21,000
A 01 27.00 6990 006	FIBER LINE PROJECT		57,699			
A 01 27.00 6990 006	FIBER LINE BUILDING CONNECTIONS		19,287			
A 01 27.00 6990 008	SECURITY CAMERAS/SYSTEM PUBLIC WORKS		5,191			
A 01 27.00 6990 066	COVID-19					
Total Expenditure		209,597	251,870	231,990	214,021	225,194
Dollar Change			42,273	-19,880	-17,969	11,174
Percent Change			20%	-8%	-8%	5%
Net Operating Cost - Surplus (Deficit)		(209,597)	(222,880)	(231,990)	(214,021)	(225,194)

Fleet/Vehicle Maintenance Department

Mission Statement

To provide comprehensive maintenance program to the city's fleet of vehicles to maximize vehicle life and availability.

Goals & Objectives

- 1). Continue a high expectation level for maintenance on equipment.
- 2). Maintain a comprehensive fleet maintenance program.
- 3). Maintain efficiency on Preventive Maintenance programs.
- 4). Establish effective procedures for inventory parts replacement.
- 5). Continue to prioritize emergency vehicle maintenance.
- 6). Anticipate and maintain readiness for snow removal equipment.
- 7). Staff training and maintaining certification requirements for vehicle maintenance.

Staff

Heavy Equipment Mechanic	Full-time
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01 48-00 FLEET & VEHICLE MAINTENANCE

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 01 48.00 3480 000	REIMBURSE VEHICLE MAINTENANCE	62,470	22,712	42,000	18,425	20,000
A 01 48.00 3481 000	REIMBURSE FOR FUEL EXPENSE	56,215	67,990	85,000	64,000	66,000
Total Revenue		118,685	90,702	127,000	82,425	86,000
Dollar Change			(27,983)	36,298	(44,575)	3,575
Percent Change			-24%	40%	-35%	4%
A 01 48.00 6110 000	SALARIES	40,536	23,793	43,222	47,052	48,561
A 01 48.00 6111 000	OVERTIME	2,971	1,403	3,200	3,200	3,200
A 01 48.00 6113 000	COLA			2,785		2,562
TOTAL SALARIES		43,507	25,196	49,207	50,252	54,323
A 01 48.00 6120 000	SOCIAL SECURITY EXPENSE	2,658	1,517	3,051	3,116	3,368
A 01 48.00 6130 000	MEDICARE EXPENSE	622	355	714	729	788
A 01 48.00 6140 000	RETIREMENT EXPENSE	3,352	1,787	3,937	4,020	4,889
A 01 48.00 6150 000	EMPLOYEE HEALTH INSURANCE	8,684	3,418	10,051	10,051	10,383
A 01 48.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	72	78	80	80	80
A 01 48.00 6160 000	WORKMANS COMP EXPENSE	363	338	500	623	760
A 01 48.00 6162 000	CLOTHING ALLOWANCE			250	250	250
A 01 48.00 6204 000	OPERATING EXPENSE	16,816	11,579	6,200	9,000	10,000
A 01 48.00 6205 001	VEHICLE PART INVENTORY	39,944	59,515	40,000	40,000	40,000
A 01 48.00 6206 000	FUEL EXPENSE	69,139	103,106	80,000	86,000	90,000
A 01 48.00 6401 000	UTILITIES	3,493	3,679	4,600	5,200	5,500
A 01 48.00 6402 001	CELL PHONE	309	298	350	350	350
A 01 48.00 6502 000	INSURANCE	2,650	2,592	3,175	3,175	3,757
A 01 48.00 6700 000	HIRING EXPENSE		248			
A 01 48.00 6710 000	EQUIPMENT/TIRES	1,716	1,872	5,000	12,000	12,000
A 01 48.00 6711 000	TOOLS	5,499		500	500	500
Total Expenditure		198,824	215,578	207,614	225,345	236,948
Dollar Change			16,754	-7,964	17,732	11,602
Percent Change			8%	-4%	9%	5%
Net Operating Cost Surplus/(Deficit)		(80,139)	(124,876)	(80,614)	(142,920)	(150,948)

Enterprise Fund

Summary

The Enterprise Fund is comprised of the following departments: Water Distribution & Collections Operations (Public Works), Water Distribution & Collection Capital Projects, Wastewater Treatment and Water Treatment. The departments ensure that the city has a safe water supply and that the sanitation needs are met.

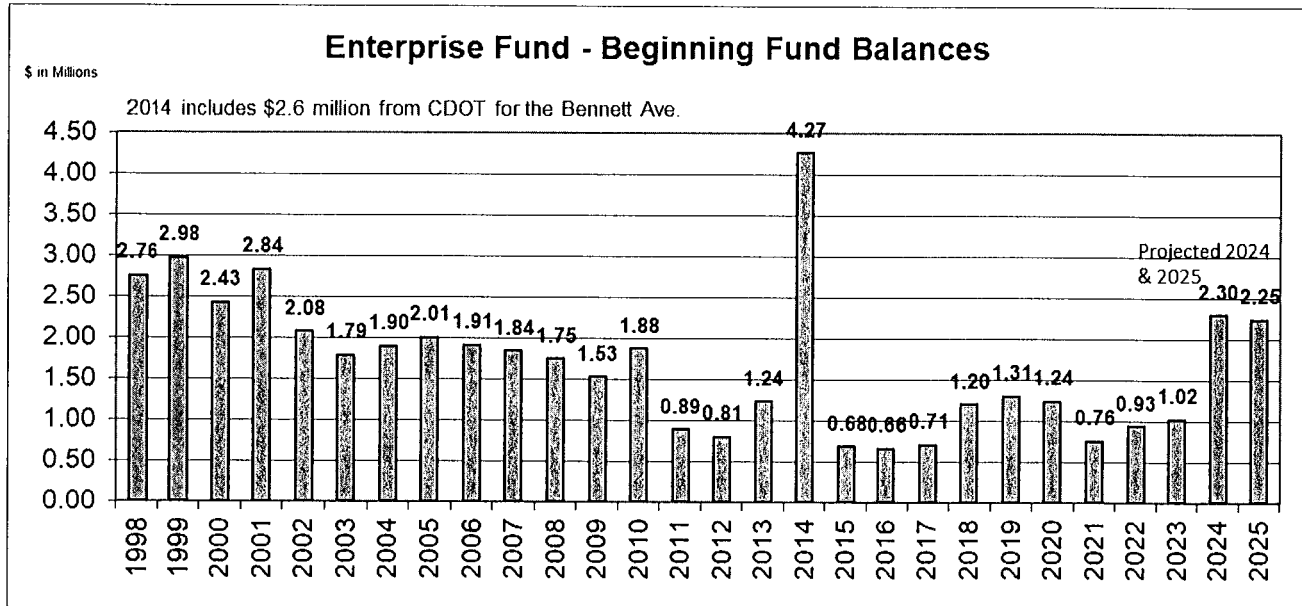
The following table summarizes the revenue and expenses, by department, that comprise the Enterprise Fund.

Enterprise Fund	Percent of		Percent of		Net
	Revenues	Total	Expenses	Total	Operating Cost Surplus or (Deficit)
Public Works (02-10)	1,329,548	47%	701,653	24%	627,895
Capital Projects (02-20)	700,000	25%	955,863	33%	(255,863)
Wastewater (02-30)	788,893	28%	1,065,883	37%	(276,990)
Water Treatment (02-50)			149,049	5%	(149,049)
Totals	2,818,441	100%	2,872,447	100%	(54,007)

The following table outlines the estimated beginning and ending fund balances for the Enterprise Fund.

Estimated Enterprise Fund Balance	2024
Projected Beginning Balance	2,300,000
Revenue:	2,818,441
Expenses:	
Water/Sewer Distribution & Collection Operating (02-10)	701,653
Water/Sewer Distribution & Collection Capital (02-20)	955,863
Wastewater Treatment Plant (02-30)	1,065,883
Water Treatment Plant (02-50)	149,049
Total Expenses	2,872,447
Excess/(Deficit)	(54,007)
Projected Ending Fund Balance	2,245,993

The chart below gives an overview of the history of the Enterprise Fund's beginning fund balances.



The table below compares this year's Enterprise Fund budgeted revenues to last year's budget.

Enterprise Fund
2024 Budget Compared to 2023 Budget

Revenues:			Dollar	Percent
	2024	2023	Change	Change
Water Distribution (Public Wks)	2,029,548	1,859,706	169,842	9.1%
Wastewater Treatment	788,893	865,026	(76,134)	-8.8%
Total	2,818,441	2,724,731	93,710	3.4%

The table below compares this year's Enterprise Fund budgeted expenses to last year's budget.

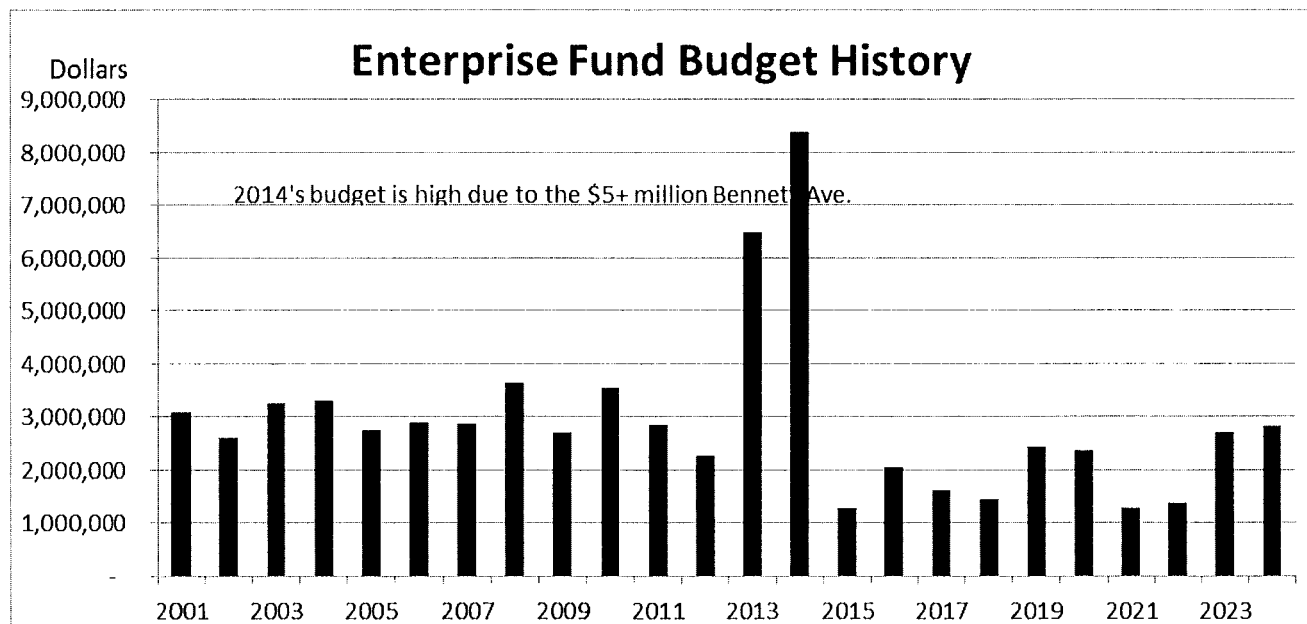
Enterprise Fund

2024 Budget Compared to 2023 Budget

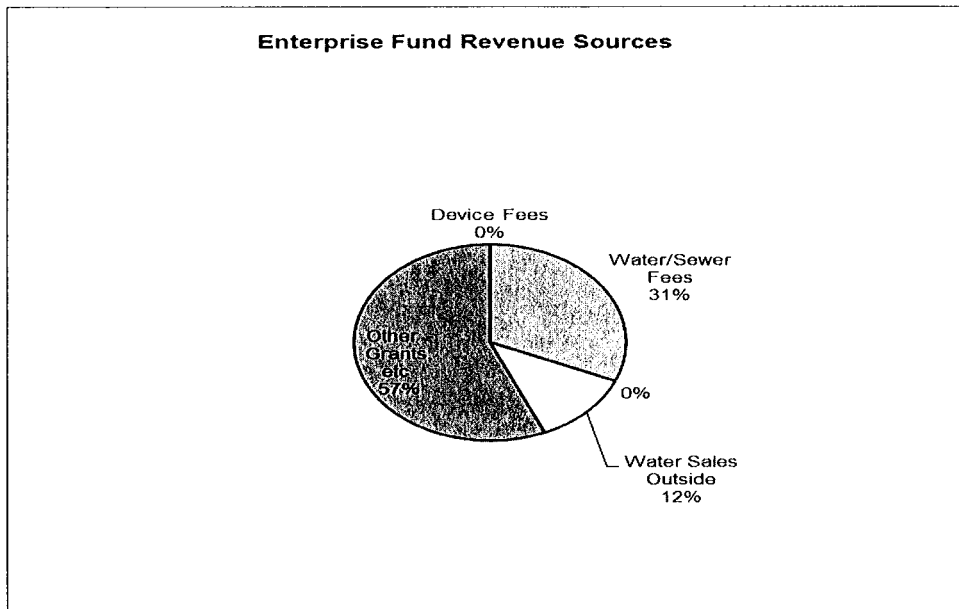
Expenses

	2024	2023	Dollar Change	Percent Change
Water/Sewer Distribution	701,653	586,024	115,629	19.7%
Capital Projects	955,863	1,025,460	(69,598)	-6.8%
Wastewater Treatment	1,065,883	992,608	73,275	7.4%
Water Treatment	149,049	113,096	35,953	31.8%
Total	2,872,447	2,717,188	155,259	5.7%

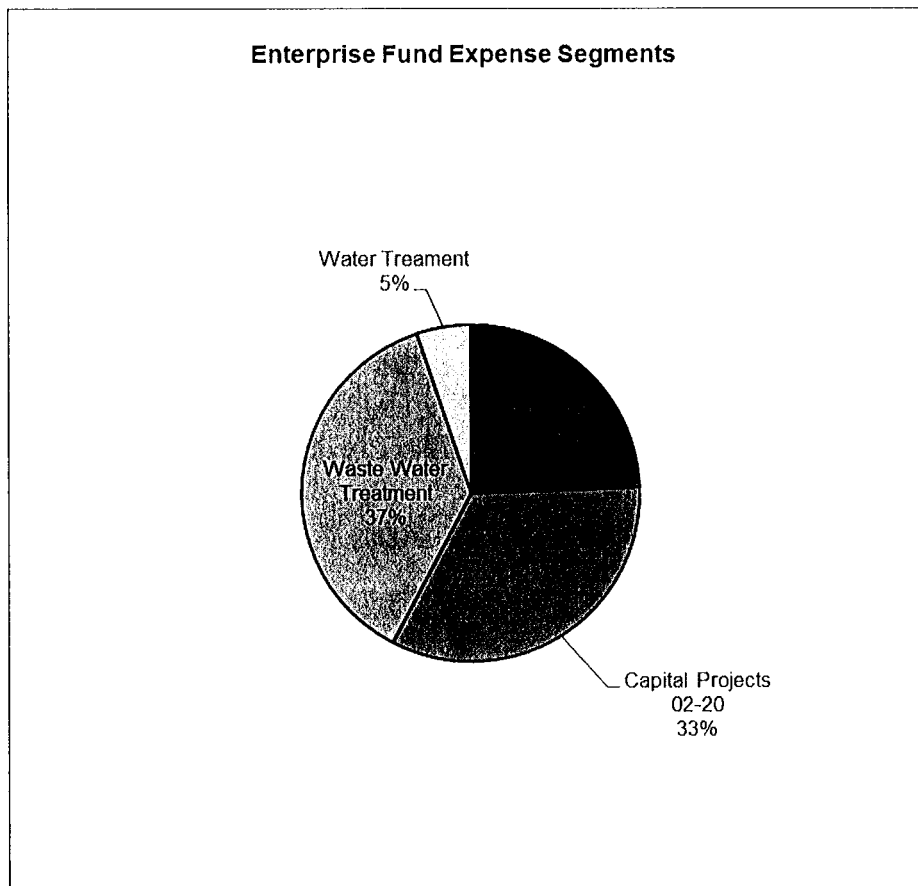
The chart below shows the Enterprise Fund's budget history. 2014 is high due to the \$5+ million Bennett Avenue Revitalization Project.



The following chart highlights the Enterprise Fund's sources of revenue.



The following chart highlights the Enterprise Fund's expense segments.



Water Distribution/Collection

Mission Statement

Acquire and supply the City of Cripple Creek with potable water adequate in quality and quantity to meet current and future residential and business demand as well as fire protection requirements. In addition, to establish a sound wastewater collection program that will address capacity, maintenance, repairs, and replacement needs.

Goals and Objectives

1. Provide reliable delivery of safe, potable water to the City of Cripple Creek.
2. Fund and initiate phased program for prioritizing and replacement of water/wastewater collection system.
3. Replace aged, undersized, and shallow water mains.
4. Replace old, inoperable, and shallow fire hydrants.
5. Continue meter and maintenance program.
6. Secure additional water rights to provide ample supply for growth
7. Provide training opportunities for staff to obtain required water/wastewater certifications and continue learning new regulations.
8. Continue State required cross-connection program.
9. Initiate sanitary sewer mainline/ manhole inspection program.

Staff

Field Operations Supervisor	Full time
Lead Operator	Full time
Equipment Operator	Full time
Laborer/Operator	Full time
Laborer/Operator	Full time

02 10-00 WATER/SEWER DISTRIBUTION & COLLECTION OPERATIONS

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 02 10.00 3180 000	DEVICE FEES	164,142				
A 02 10.00 3516 000	REIMBURSEMENT MINE (OPERATING COSTS)	20,724	23,931	20,500	20,500	20,500
A 02 10.00 3600 000	MISC. REVENUE	3,590	10,321	8,000	14,000	10,000
A 02 10.00 3602 001	INTEREST - INVESTMENTS	312	13,745	9,000	40,000	43,000
A 02 10.00 3630 000	RESERVOIR LEASE	13,000	13,000	13,000	13,000	13,000
A 02 10.00 3941 000	WATER SALES	370,897	462,085	518,291	518,291	551,980
A 02 10.00 3942 000	LATE CHARGES	3,644	6,034	3,000	7,000	7,500
A 02 10.00 3943 000	CAPITAL IMPROVEMENT FEES	127,912	145,440	155,003	156,000	166,140
A 02 10.00 3945 000	TAP FEES	66,500	1,000	70,000	10,900	70,000
A 02 10.00 3946 000	METER SALES				4,500	4,500
A 02 10.00 3947 000	SALE OF PARTS		300			
A 02 10.00 3948 000	SALE OF WATER TO CITY OF VICTOR	188,175	195,702	203,530	203,530	211,671
A 02 10.00 3948 001	SALE OF WATER TO OUTSIDE USERS	14,139	10,768	14,000	14,000	14,000
A 02 10.00 3949 000	REESTABLISH WATER CONNECTION	625	450	500	500	500
A 02 10.00 3950 000	REIMBURSEMENT FROM BUILDERS/DEVELOP.	8,516				
A 02 10.00 3955 000	SALE OF WATER TO MUNI USERS/MINING	101,746	117,194	121,882	121,882	126,757
A 02 10.00 3955 000	CC&V WATER PURCHASES ABOVE CONTRACT			15,000	5,000	15,000
A 02 10.00 3957 000	ICE CASTLES EVENT - WATER SALES					75,000
A 02 10.00 3957 000	REIMB. FOR WATER LEGAL COSTS	7,448				
Total Revenue		1,091,370	999,970	1,151,706	1,129,103	1,329,548
Dollar Change			(91,400)	151,736	(22,603)	200,445
Percent Change			-8%	15%	-2%	18%
A 02 10.00 6110 000	SALARIES	257,704	158,403	187,824	204,707	224,931
A 02 10.00 6111 000	OVERTIME	4,452	6,422	7,000	6,000	7,000
A 02 10.00 6112 000	PAY FOR PERFORMANCE PROGRAM (ALL DEPTS)					
A 02 10.00 6112 000	SALARY SURVEY ABOVE COLA			2,102		2,418
A 02 10.00 6113 000	COLA			11,816		11,481
TOTAL SALARIES		262,156	164,825	208,742	210,707	245,830
A 02 10.00 6120 000	SOCIAL SECURITY EXPENSE	15,912	9,982	12,942	13,064	15,241
A 02 10.00 6130 000	MEDICARE EXPENSE	3,721	2,335	3,027	3,055	3,565
A 02 10.00 6140 000	RETIREMENT EXPENSE	19,236	12,353	16,699	16,699	22,125
A 02 10.00 6150 000	EMPLOYEE HEALTH INSURANCE	38,752	30,737	48,329	48,329	60,091
A 02 10.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	205	196	250	250	250
A 02 10.00 6160 000	WORKMANS COMP EXPENSE	9,095	8,462	10,500	15,563	18,987
A 02 10.00 6163 000	CLOTHING ALLOWANCE	966	291	1,000	1,000	1,000
A 02 10.00 6166 000	DEPENDENT HEALTHCARE	1,041	6	1,000	1,000	6,000
A 02 10.00 6167 000	DISABILITY INSURANCE					
A 02 10.00 6169 000	LABOR CONSULTANT	1,000				
SALARY SURVEY COST						
HAIL DAMAGE 2023 REPAIRS						10,858
A 02 10.00 6201 000	POSTAGE	4,703	4,840	4,800	4,800	4,800
A 02 10.00 6203 000	OFFICE SUPPLIES	4,261	3,225	3,000	3,000	3,000
A 02 10.00 6204 000	OPERATING EXPENSE	17,383	7,890	10,000	10,000	10,000
A 02 10.00 6205 000	VEHICLE MAINTENANCE	10,535	2,526	5,000	5,000	5,000
A 02 10.00 6206 000	FUEL EXPENSE	10,172	13,569	20,400	20,400	20,400
A 02 10.00 6207 000	OPERATING EQUIPMENT	2,399	31,450	1,000	6,727	7,000
A 02 10.00 6208 000	AFFILIATIONS & SUBSCRIPTIONS	2,370	2,841	2,500	2,500	2,500
A 02 10.00 6209 000	TRAVEL		303	500	500	1,000
A 02 10.00 6210 000	TRAINING	1,500	1,624	1,000	1,000	4,000
A 02 10.00 6210 000	BANK/CREDIT CARD COSTS	4,435	7,075	6,000	6,000	6,000
A 02 10.00 6303 000	LEGAL	16,001	8,616	8,000	8,000	8,000
A 02 10.00 6304 000	AUDITOR	8,303	3,324	8,300	8,300	8,300
A 02 10.00 6311 000	BILLING SOFTWARE SUPPORT	13,102	5,323	6,500	6,500	6,500
A 02 10.00 6312 000	AUTOCAD MAINTENANCE CONTRACT	2,840	2,860	3,000	3,000	3,000
A 02 10.00 6401 000	UTILITIES	64,549	69,688	72,000	72,000	72,000
A 02 10.00 6402 000	PHONE	1,923	2,026	2,600	2,600	2,600
A 02 10.00 6402 001	CELL PHONES	3,054	3,524	3,100	3,900	4,100
A 02 10.00 6402 003	INTERNET	735	660	660	660	660
A 02 10.00 6409 000	CONTINGENCY			57,000	57,000	60,000
A 02 10.00 6502 000	INSURANCE	47,319	46,115	53,471	53,471	63,267
A 02 10.00 6502 001	INSURANCE DEDUCTIBLE				2,000	
A 02 10.00 6611 000	LEASE PURCHASE EQUIPMENT	167	211	180	180	180
A 02 10.00 6612 000	PAYROLL VENDOR	784	713	900	900	900
A 02 10.00 6630 000	BUILDING MAINTENANCE	4,212	5,831	2,500	2,500	2,500
A 02 10.00 6640 000	COST OF SALE PARTS TO THE PUBLIC			500	500	500
A 02 10.00 6700 000	HIRING EXPENSE	388	171	500	500	500
WATER/SEWER RATE STUDY						15,000
A 02 10.00 6993 000	COUNCIL COMPENSATION	5,000	5,000	5,000	5,000	6,000
Total Expenditure		578,219	458,592	580,900	596,605	701,653
Dollar Change			-119,627	122,308	15,705	105,048
Percent Change			-21%	27%	3%	18%
Net Operating Cost - Surplus/(Deficit)		513,151	541,378	570,806	532,498	627,895

02 20-00 WATER/SEWER DISTRIBUTION AND COLLECTION CAPITAL

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 02 20.00 3105 000	STATE REVOLVING FUND (SRF) PLANNING GRNT.			8,000		
A 02 20.00 3106 000	SRF ENGINEERING GRANT - DRINKING WTR			300,000		300,000
A 02 20.00 3107 000	DOLA EIAF ENGINEERING GRANT			400,000	56,000	400,000
	SRF WATER PIPE REPLACEMENT/EXTENSION GRANT					
	DOLA WATER PIPE REPLACEMENT/EXTENSION GRANT					
Total Revenue		0	0	708,000	56,000	700,000
A 02 20.00 6507 000	LEAK DETECTION SERVICE					20,000
A 02 20.00 6510 000	MATCHING \$FOR SEWER CAMERA GRANT					
A 02 20.00 6636 001	INTEREST EXPENSE 92 USDA					
A 02 20.00 6638 001	INTEREST 1997 USDA					
A 02 20.00 6638 002	INTEREST 2019-A BONDS	28,509	29,418	25,960	25,960	24,563
A 02 20.00 6634 000	POTENTIAL NEW DEBT PAYMENT			100,000		100,000
A 02 20.00 6638 003	PRINCIPAL 2019-A	65,000		65,000	65,000	65,000
A 02 20.00 6642 000	BONDS REFINANCE COST					
A 02 20.00 6643 000	DEFERRED LOSS ON REFUNDING	9,499				
A 02 20.00 6651 000	FOREST SERVICE COST- LEASE	3,547	5,013	4,500	5,025	5,100
A 02 20.00 6651 000	GRAVEL PIT EXPNESE		810			
A 02 20.00 6980 000	CAPITAL WATER RIGHTS					
A 02 20.00 6990 035	PLOTTER					
A 02 20.00 6990 006	AIR COMPRESSOR/DRILLS	1,911				
A 02 20.00 6990 008	PICKUP				29,298	
A 02 20.00 6990 048	MISC. EQUIPMENT/TOOLS					1,200
A 02 20.00 6990 060	FUEL PUMP SYSTEM					
A 02 20.00 6990 066	WATER METERS	3,787	692	10,000	20,000	30,000
A 02 20.00 6990 067	DEVELOPER INSTALLED - REIMBURSED		5,975		.	
A 02 20.00 6995 000	ENGINEERING FEES	9,950	102,134	10,000	10,000	10,000
A 02 20.00 6995 001	ENGINEERING AND SURVEY COSTS PRIOR TO GRANT				19,875	
A 02 20.00 6997 001	WATER MAINS					
A 02 20.00 6998 000	UNALLOCATED FOR PROJECTS					
A 02 20.00 6998 001	WATER METER PROJECT					
A 02 20.00 6998 013	RESERVOIR #2					
A 02 20.00 6998 070	GILLETTE WELLS					
A 02 20.00 6990 064	METERING READING SYSTEM UPGRADE					
A 02 20.00 6654 000	SRF PLANNING GRANT			10,000		
A 02 20.00 6990 069	SRF ENGINEERING GRANT					
A 02 20.00 6990 068	DOLA EIAF ENGINEERING GRANT			800,000	56,000	700,000
	SRF WATER PIPE REPLACEMENT/EXTENSION GRANT					
	DOLA WATER PIPE REPLACEMENT/EXTENSION GRANT					
Total Expenditure		122,203	144,042	1,025,460	231,158	955,863
Dollar Change			21,839	881,418	-794,302	724,705
Percent Change			18%	612%	-77%	314%

Water/Wastewater Operations

Mission Statement Plant Operations

With a focus on management practices and technical and operational performance, establish a culture of continuous improvement.

Process incoming water - while complying with all regulatory requirements – and provide the City's business and residential customers with a reliable, safe, and aesthetically pleasing product as sustainably and cost effectively as possible.

Mission Statement Wastewater Treatment

Remove pollutants from the incoming water - while complying with all permits- and convert them to safe, disposable bio-solids as sustainably and cost effectively as possible.

Goals & Objectives

Water Treatment Plant:

- Take a proactive approach to changes in regulation and technical advances.
- Follow City policies, and State and Federal regulations always.

Wastewater Treatment Plant:

- Take a proactive approach to changes in regulation and technical advances.
- Follow City policies, and State and Federal regulations always.

Staff

Operation Director, Chief Operator:	Full Time
Operation Director (In Training)	Full Time
Treatment Plant Operator	Full Time
Treatment Plant Operator	Full Time
Plant Operations Intern	Seasonal

02 30-00 WASTE WATER TREATMENT PLANT

	2021	2022	2023	2023	2024
	Actual	Actual	Budget	Year End Estimate	Budget
A 02 30.00 3600 000 MISCELLANEOUS REVENUE					
A 02 30.00 3940 000 SEWER REVENUE	187,061	302,849	259,511	314,000	334,410
A 02 30.00 3942 000 LATE CHARGES	1,512	2,505	1,500	2,000	2,000
A 02 30.00 3943 000 CAPITAL IMPROVEMENT FEES	22,076	28,955	26,016	30,500	32,483
A 02 30.00 3945 000 TAP FEES	75,950	1,000	70,000	-	70,000
A 02 30.00 3949 000 DOLA PRELIM. ENGINEERING FOR WASTEWATER PLANT			200,000		50,000
A 02 30.00 3950 000 STATE REVOLVING FUND (SRF) PLANNING GRNT			8,000		
A 02 30.00 3951 000 SRF ENGINEERING GRANT - COLLECTION SEWER			300,000		300,000
A 02 30.00 3947 000 SALE OF ASSET	4,464				
Total Revenue	291,063	335,309	865,027	346,500	788,893
Dollar Change		44,246	529,718	(518,527)	442,393
Percent Change		15%	158%	-60%	128%
A 02 30.00 6110 000 SALARIES	164,822	171,937	181,054	197,250	175,185
A 02 30.00 6111 000 OVERTIME	1,137	1,502	3,200	1,500	1,900
A 02 30.00 6113 000 COLA			11,055		8,766
TOTAL SALARIES	165,959	173,439	195,309	198,750	185,851
A 02 30.00 6120 000 SOCIAL SECURITY	9,564	10,482	12,109	12,323	11,523
A 02 30.00 6130 000 MEDICARE	2,237	2,451	2,832	2,882	2,695
A 02 30.00 6140 000 RETIREMENT EXPENSE	12,141	12,495	15,625	15,900	16,727
A 02 30.00 6150 000 EMPLOYEE HEALTH INSURANCE	25,727	24,887	27,384	29,500	30,474
A 02 30.00 6155 000 EMPLOYEE ASSISTANCE PROGRAM	108	117	130	130	130
A 02 30.00 6160 000 WORKERS COMP	2,946	2,741	5,403	5,040	6,149
A 02 30.00 6162 000 CLOTHING ALLOWANCE			300	300	300
A 02 30.00 6166 000 DEPENDENT HEALTHCARE	6,005	1,272	4,800	20	4,800
A 02 30.00 6167 000 DISABILITY INSURANCE					
A 02 30.00 6203 000 OFFICE SUPPLIES	642	564	800	1,000	1,000
A 02 30.00 6204 000 OPERATING EXPENSE	2,648	2,947	3,000	3,500	3,700
A 02 30.00 6205 000 VEHICLE MAINTENANCE	1,569	335	1,500	2,608	2,000
A 02 30.00 6206 000 FUEL EXPENSE	2,219	2,798	2,640	2,640	2,640
A 02 30.00 6208 000 AFFILIATIONS/SUBSCRIPTIONS		110	125	500	550
A 02 30.00 6209 000 TRAVEL			250	250	300
A 02 30.00 6210 000 TRAINING	1,338	499	2,000	2,000	2,000
A 02 30.00 6271 000 TESTING	25,936	28,535	26,500	26,500	28,000
A 02 30.00 6272 000 PERMITS	2,825	2,825	3,000	3,000	3,000
A 02 30.00 6273 000 REPLACEMENT SYSTEM PARTS	4,436	1,748	5,000	5,000	5,000
A 02 30.00 6275 000 TOOLS & EQUIPMENT - SYSTEM	1,664	389	2,500	2,500	2,500
A 02 30.00 6280 000 TREATMENT PLANT IMPROVEMENTS	2,811	316	5,000	5,000	5,000
A 02 30.00 6281 000 TREATMENT PLANT SUPPLIES	4,921	4,367	5,500	5,500	5,500
A 02 30.00 6282 000 TOOLS & EQUIPMENT			1,000	1,000	1,000
A 02 30.00 6283 000 IMPROVEMENT PLANT PARTS	337		500	500	500
A 02 30.00 6284 000 SLUDGE HAULING		70,000			75,000
A 02 30.00 6287 000 BIO SOLIDS REMOVAL STUDY					
A 02 30.00 6303 000 LEGAL EXPENSE					
A 02 30.00 6304 000 AUDITOR FEES	2,365	2,797	3,000	3,096	3,000
A 02 30.00 6305 000 PROFESSIONAL SERVICES	160		6,500	6,500	6,500
A 02 30.00 6401 000 UTILITIES	89,635	114,150	93,500	113,500	114,000
A 02 30.00 6402 000 PHONE	684	1,038	750	750	750
A 02 30.00 6401 000 CELL PHONE	528	448	500	600	625
A 02 30.00 6402 003 INTERNET	725	660	660	660	660
A 02 30.00 6502 000 INSURANCE	26,055	26,264	30,635	30,635	36,247
A 02 30.00 6612 000 PAYROLL VENDOR	784	713	1,000	1,000	1,000
A 02 30.00 6700 000 HIRING EXPENSE	106	353	100	120	200
OPERATING/LICENSED CONSULTANT					37,500
A 02 30.00 6910 000 BUILDING MAINTENANCE					
A 02 30.00 6993 000 COUNCIL COMPENSATION	4,500	4,500	4,500	4,500	4,500
A 02 30.00 6990 007 VEHICLE					
A 02 30.00 6990 020 SNOWPLOW BLADE					
A 02 30.00 6990 021 DOLA + MATCH PRELIM. DESIGN WASTEWATER PLANT			200,000	16,437	83,563
A 02 30.00 6702 000 STATE REVOLVING FUND (SRF) PLANNING GRNT			10,000		
A 02 30.00 6990 022 SRF ENGINEERING GRANT - COLLECTION SEWER			200,000	0	300,000
AFR: NEW PLANT OPERATOR WAGE + BENEFITS			57,460		
A 02 30.00 6990 023 AFR: CHLORINE SCALES WW TREATMENT PLANT			6,000	6,955	
AFR: TURBIDITY MONITORING EQUIPMENT					21,000
A 02 30.00 6996 000 CHEMICAL TREATMENT	48,537	42,489	50,000	54,500	60,000
Total Expenditure	450,112	536,729	987,812	565,595	1,065,883
Dollar Change		86,617	451,083	-422,216	500,287
Percent Change		19%	84%	-43%	88%
Net Operating Cost - Surplus (Deficit)	(159,049)	(201,420)	(122,785)	(219,095)	(276,990)

02 50-00 WATER TREATMENT PLANT

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 02 50.00 3515 000	COLORADO WATER RESOURCES GRANT					
A 02 50.00 3516 000	INSURANCE CLAIM REIMBURSEMENT		20,876			
A 02 50.00 3515 001	DOLA ENERGY/MINERAL IMPACT FUND GRANT					
Total Revenue		0	0	0	0	0
A 02 50.00 6201 000	POSTAGE	877	912	900	925	950
A 02 50.00 6203 000	OFFICE SUPPLIES		259	250	250	250
A 02 50.00 6204 000	OPERATING EXPENSE	702	400	1,000	1,000	1,000
A 02 50.00 6205 000	VEHICLE MAINTENANCE		218	125	200	225
A 02 50.00 6206 000	FUEL EXPENSE					
A 02 50.00 6207 000	OPERATING EQUIPMENT			400	400	400
A 02 50.00 6209 000	TRAVEL			500	500	500
A 02 50.00 6210 000	TRAINING	574	860	700	700	1,000
A 02 50.00 6271 000	TESTING	7,790	6,790	7,700	7,700	8,000
A 02 50.00 6272 000	PERMITS	575	465	1,100	1,000	1,100
A 02 50.00 6273 000	REPLACEMENT SYSTEM PARTS	1,602	3,697	3,200	3,200	3,500
A 02 50.00 6275 000	TOOLS & EQUIPMENT	72	117	600	600	600
A 02 50.00 6280 000	TREATMENT PLANT IMPROVEMENTS	4,988	2,687	5,000	5,000	5,000
A 02 50.00 6281 000	TREATMENT PLANT SUPPLIES	1,060	2,045	2,100	2,100	2,200
A 02 50.00 6305 000	PROFESSIONAL SERVICES			2,000	2,600	3,000
A 02 50.00 6401 000	UTILITIES	19,648	20,188	24,150	24,150	25,000
A 02 50.00 6402 000	PHONE	892	750	825	825	825
A 02 50.00 6402 003	INTERNET	494	660	525	660	680
A 02 50.00 6502 000	INSURANCE	3,600	6,814	4,818	5,000	5,916
A 02 50.00 6910 000	BUILDING MAINTENANCE					
A 02 50.00 6925 000	GOLD KING	1,613	26,687	3,500	10,000	7,000
A 02 50.00 6926 000	COMPLIANCE CONSULTANT LEAD/COPPER	11,203	9,703	9,703	9,703	9,703
A 02 50.00 6990 001	COMPUTER					
A 02 50.00 6990 002	SCAD ALARM	34				
A 02 50.00 6990 004	WELL #4 TEST AND REHABILITATE					25,000
A 02 50.00 6990 019	SAMPLE POINT RELOCATION PROJECT					
A 02 50.00 6990 020	WATER METER WELL #5					
A 02 50.00 6990 021	REPLACE POWER SUPPLY WELL #2					
A 02 50.00 6990 022	GILLETTE WELL FIELD	6,464		20,000	20,000	20,000
A 02 50.00 6990 026	AFR EQUIP TO MONITOR CHEM & TEMPS		100			
A 02 50.00 6990 027	AFR CONTRACTOR TO CALIBRATE EQUIP		3,472		4,200	4,200
A 02 50.00 6660 000	AFR: CHLORINE SCALES WATER TREAT. PLANT			3,000	3,000	
A 02 50.00 6996 000	CHEMICAL TREATMENT	19,897	18,861	21,000	22,000	23,000
Total Expenditure		82,085	105,685	113,096	125,713	149,049
Dollar Change			23,600	7,411	12,617	23,336
Percent Change			29%	7%	11%	19%
Net Operating Cost - Surplus (Deficit)		(82,085)	(105,685)	(113,096)	(125,713)	(149,049)

Historic Preservation Fund

Summary

The Historic Preservation Fund is comprised of the following departments: the primary Historic Preservation Department, Historic Butte Theater, Heritage Center, Outlaws & Lawmen Jail Museum, and the Rail Car Information Center. The departments ensure that the city retains its historic character, which has earned it the National Historic Landmark District designation. The departments also play a key role in attracting heritage tourists to visit the town.

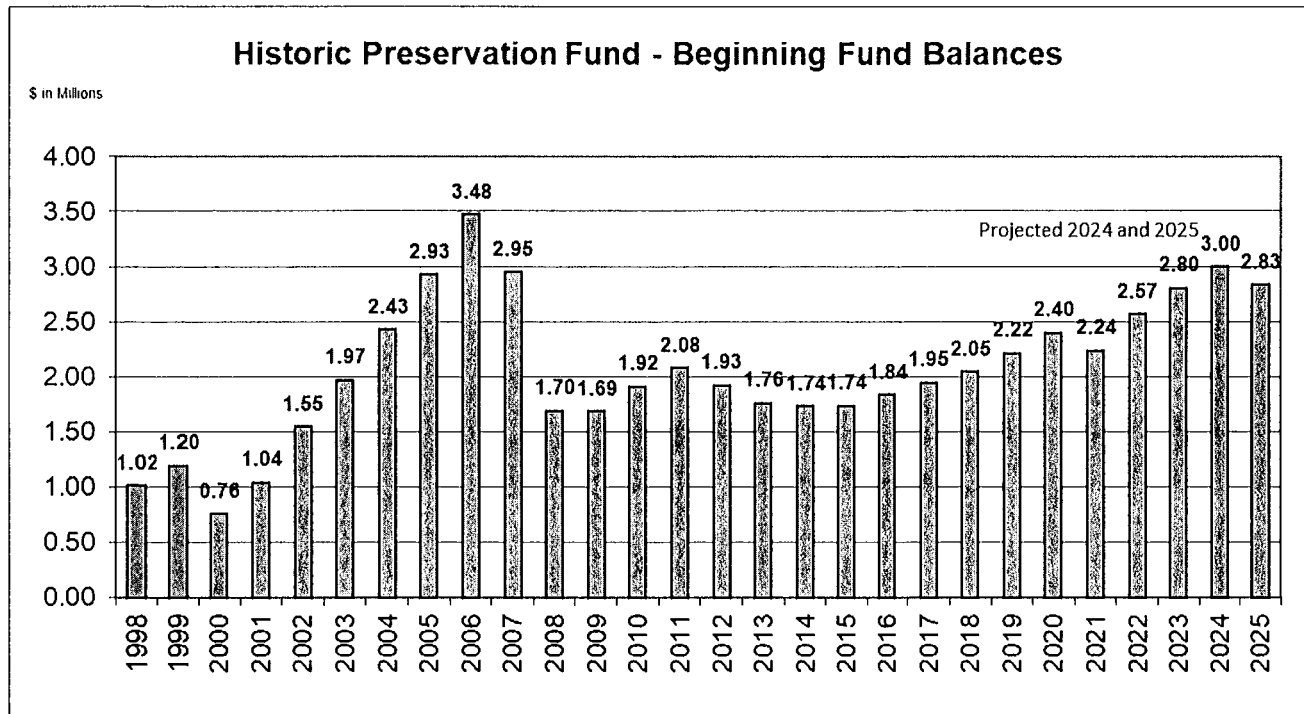
The following table summarizes the revenue and expenses, by department, that comprise the Historic Preservation Fund.

Historic Preservation Fund	Percent of		Percent of		Net Operating Cost
	Revenues	Total	Expenses	Total	Surplus or (Deficit)
Historic Preservation /Planning	1,104,780	76%	641,293	39%	463,487
Historic Butte Theater	244,025	17%	612,791	38%	(368,766)
Heritage Center Operation	18,500	1%	189,860	12%	(171,360)
Jail Museum	91,300	6%	181,160	11%	(89,860)
Rail Car Information Center	0	0%	0	0%	-
Totals	1,458,605	100%	1,625,105	100%	(166,500)

The following table outlines the estimated beginning and ending fund balances for the Historic Preservation Fund.

Estimated Historic Preservation Fund Balance	2024
Projected Beginning Balance	3,000,000
Revenue:	
Historic Preservation (08-30)	1,104,780
Historic Butte Theater (08-43)	244,025
Jail Museum (08-50)	91,300
Heritage Center Operations (08-60)	18,500
Total Revenue	<u>1,458,605</u>
Expenses:	
Historic Preservation (08-30)	641,293
Historic Butte Theater (08-43)	612,791
Jail Museum (08-50)	181,160
Heritage Center Operations (08-60)	189,860
Train Car (08-80)	-
Total Expenses	<u>1,625,105</u>
Excess/(Deficit)	(166,500)
Projected Ending Fund Balance	2,833,500

The chart below gives an overview of the history of the Historic Preservation Fund's beginning fund balances.



The table below compares this year's Historic Preservation Fund budgeted revenues to the prior year's budget. Note that the Historic Butte Theater was moved from the General Fund to the Historic Preservation Fund in 2015.

**Historic Preservation Fund
2024 Budget Compared to 2023 Budget**

Revenues:			Dollar	Percent
	2024	2023	Change	Change
Historic Preservation (08-30)	1,104,780	974,508	130,272	13.4%
Historic Butte Theater	244,025	263,500	(19,475)	-7.4%
Heritage Center Operations	18,500	23,350	(4,850)	-20.8%
Jail Museum	91,300	72,300	19,000	26.3%
Rail Car Information Center	-	-	-	
Total	1,458,605	1,333,658	124,947	9.4%

The following table compares this year's Historic Preservation Fund budgeted expenses to the prior year's budget. Note that the Historic Butte Theater was moved from the General Fund to the Historic Preservation Fund in 2015.

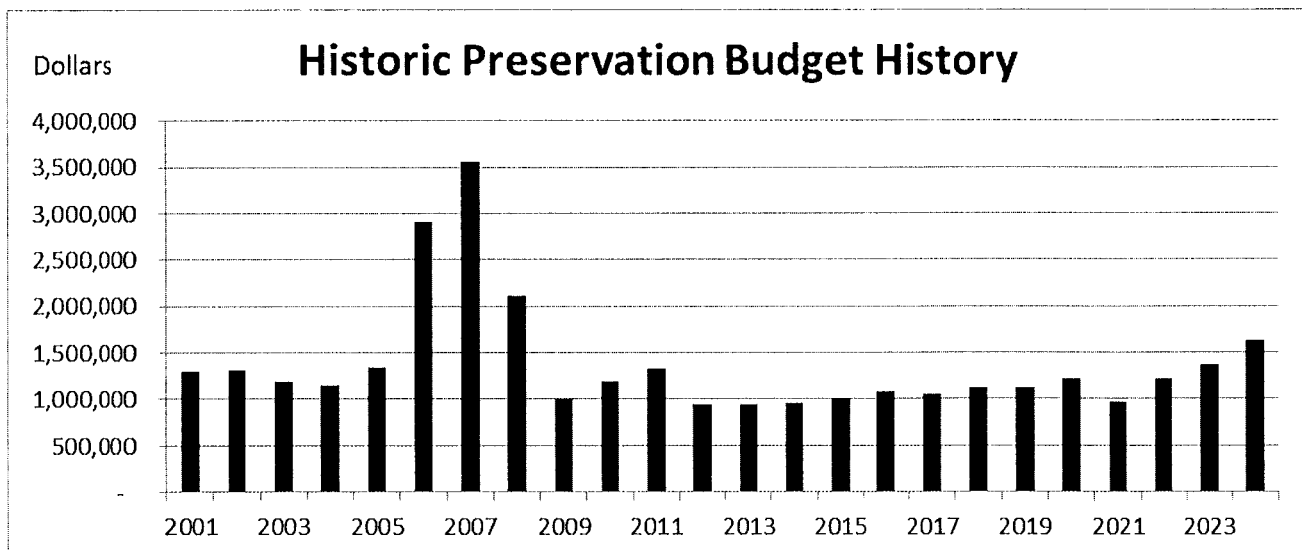
Historic Preservation

2024 Budget Compared to 2023 Budget

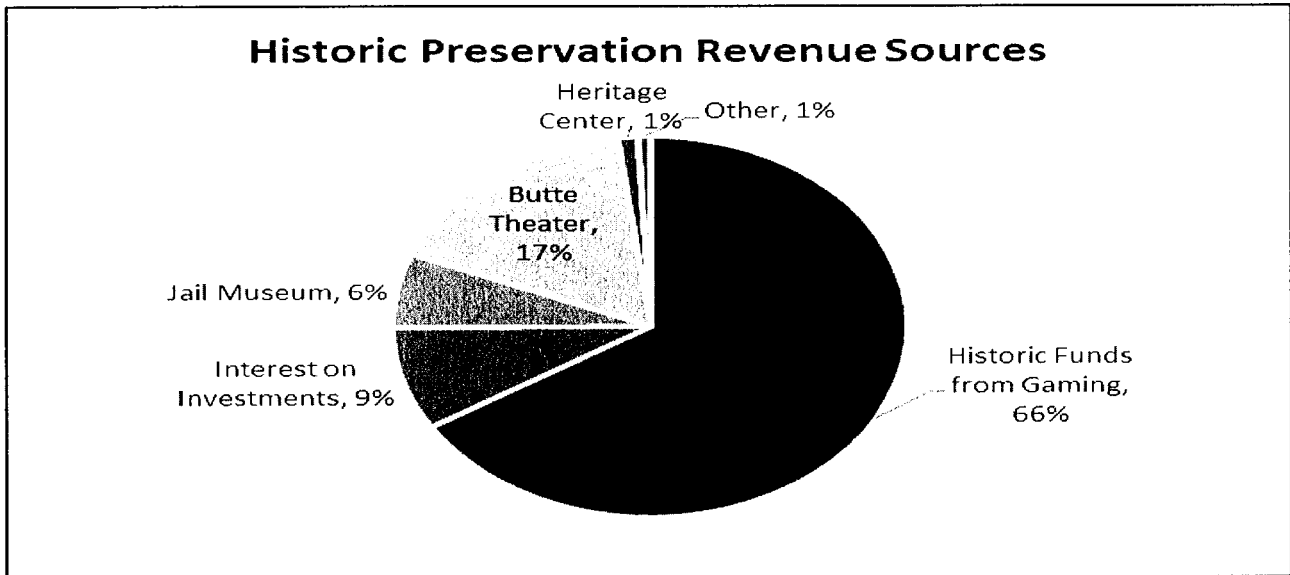
Expenses

	2024	2023	Dollar Change	Percent Change
Historic Preservation (08-30)	641,293	466,593	174,700	37.4%
Historic Butte Theater	612,791	508,159	104,632	20.6%
Heritage Center Operations	181,160	153,381	27,779	18.1%
Jail Museum	189,860	187,816	2,044	1.1%
Rail Car Information Center	-	21,960	(21,960)	-100.0%
Total	1,625,105	1,337,910	287,195	21.5%

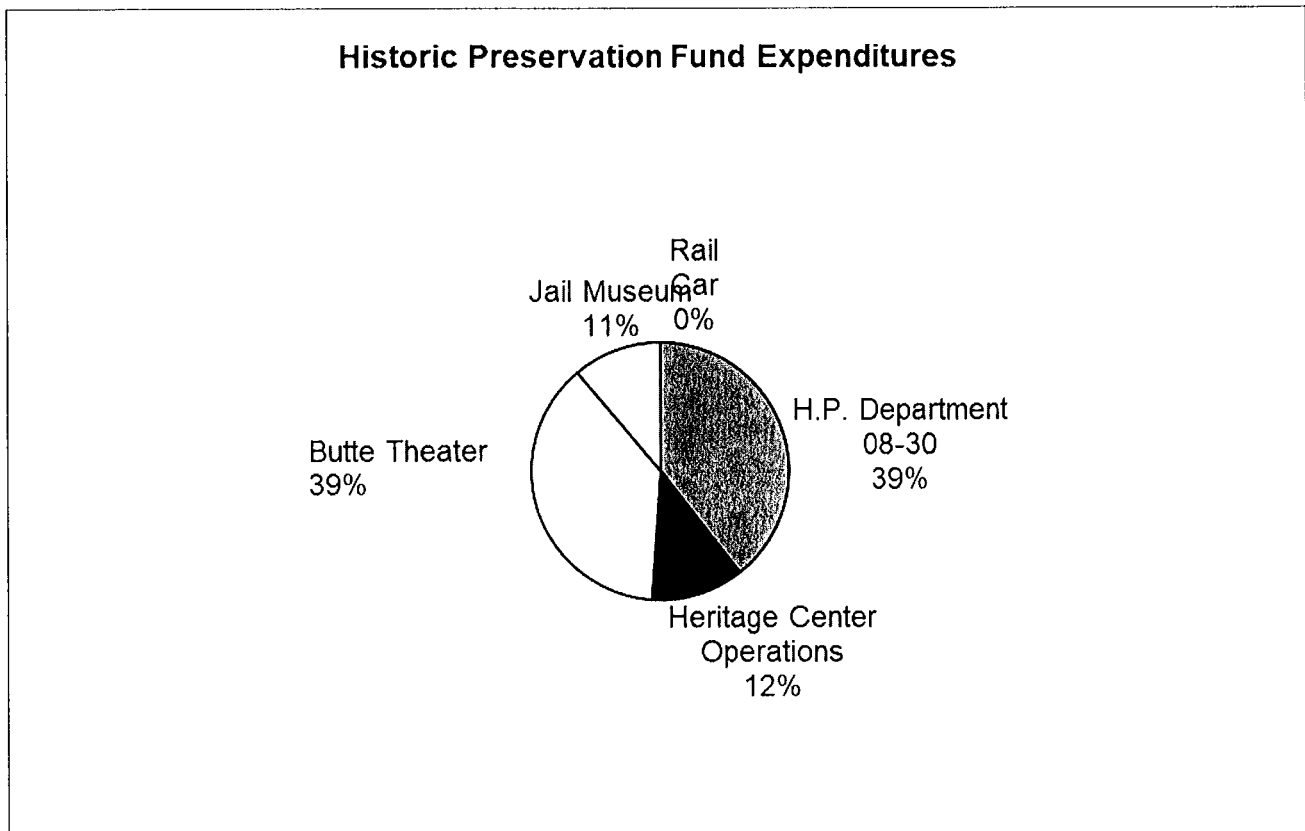
The following chart outlines the Historic Preservation Fund's budget history.



The following chart outlines the Historic Preservation Fund's major sources of revenue.



The following chart outlines the Historic Preservation Funds expenses by department.



Historic Preservation

Mission Statement

Goals & Objectives

- 1. Develop educational programs, exhibits, and products.
 - Interpret the history of the Cripple Creek Mining District to enhance the visitor's experience and attract heritage tourists.
 - Support the efforts to operate the Pikes Peak Heritage Center and other planned heritage projects.

- 2. Process development requests efficiently and effectively.
 - Apply current regulations to ensure compliance.
 - Continue to administer the revised Historic Guidelines to promote and protect the historic resources.

- 3. Participate in public improvement projects that enhance and provide better access to and understanding of the historic resources of the Bennett Avenue Historic District.
 - Provide funding for the purpose of creating public projects that enhance the historic character.
 - Use signs to make the Downtown more pedestrian friendly and reflective of the mining history.

- 4. Continue to provide a diligent program to address the needs of historic residential, commercial, and non-profit structures.
 - Encourage the maintenance of existing rehabilitated historic structures.
 - Encourage the rehabilitation of dilapidated historic structures.
 - Encourage the occupancy of vacant historic structures.
 - Administer Historic Preservation grant programs.

- 5. Continue to address the needs of the Mt. Pisgah Cemetery.
 - Facilitate the sale of plots according to established rules and regulations.
 - Arrange with Public Works for opening/closing of graves as needed.
 - Supervise a part-time seasonal employee to insure grounds maintenance and upkeep of the cemetery.

- 6. Pursue the leveraging of all expenditures of historic preservation funds.
 - Require matching funds and/or grant funds from other sources.

Staff

Historic Preservation Coordinator	Full-time
Construction/Maintenance Worker	Full Time
Construction/Maintenance Worker	Seasonal Part-time
Cemetery Caretaker	Seasonal Part-time

08 30-00 HISTORIC PRESERVATION

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 08 30.00 3370 000	HISTORIC FUND GAMING TAX DISTRIB.	895,941	924,387	938,808	950,355	965,180
A 08 30.00 3383 000	CEMETARY REVENUE	8,070	33,239	10,000	5,000	10,000
A 08 30.00 3600 000	MISC. REVENUE	1,463	364	1,200	100	100
A 08 30.00 3601 000	CERTIFICATE OF APPROPRIATENESS HP		5,000	1,500	1,500	1,500
A 08 30.00 3602 001	INTEREST - INVESTMENTS	973	39,225	23,000	124,000	128,000
A 08 30.00 3606	REPAYMENT OF PRIOR HP GRANT	6,120				
	Total Revenue	912,567	1,002,215	974,508	1,080,955	1,104,780
	Dollar Change		89,648	-27,707	106,447	23,826
	Percent Change		10%	-3%	11%	2%
A 08 30.00 6110 000	SALARIES	56,806	113,490	115,493	124,618	132,473
A 08 30.00 6111 000	OVERTIME	247	174	300	300	300
A 08 30.00 6112 000	PAY FOR PERFORMANCE PROGRAM (ALL DEPTS)					
	SALARY SURVEY ABOVE COLA			9,360		966
A 08 30.00 6113 000	COLA			6,948		6,572
	TOTAL SALARIES	57,053	113,664	132,101	124,918	140,312
A 08 30.00 6120 000	SOCIAL SECURITY EXPENSE	3,520	7,014	8,190	7,745	8,699
A 08 30.00 6130 000	MEDICARE EXPENSE	823	1,640	1,915	1,811	2,035
A 08 30.00 6140 000	RETIREMENT EXPENSE	3,805	8,483	10,568	9,993	12,628
A 08 30.00 6150 000	HEALTH INSURANCE	10,248	19,478	19,501	19,501	20,145
A 08 30.00 6155 000	EMPLOYEE ASSITANCE PROGRAM	59	39	90	45	45
A 08 30.00 6160 000	WORKERS COMP.	406	378	550	695	848
A 08 30.00 6167 000	DISABILITY INSURANCE					
A 08 30.00 6169 000	LABOR CONSULTANT	1,000				
	SALARY SURVEY					
A 08 30.00 6203 000	OFFICE SUPPLIES	83	233	300	300	300
A 08 30.00 6204 000	OPERATING EXPENSE	384	490	450	2,000	1,000
A 08 30.00 6206 000	CREDIT CARD PROCESSING EXPENSE		62			
A 08 30.00 6208 000	AFFILIATIONS & SUBSCRIPTIONS					
A 08 30.00 6209 000	TRAVEL		0	500	500	500
A 08 30.00 6210 000	TRAINING		0	250	250	250
A 08 30.00 6211 000	SOFTWARE SUPPORT CONTRACT (1/2)				2,500	2,500
	HAIL DAMAGE 2023 REPAIRS					104,093
A 08 30.00 6304 000	AUDITOR	3,414	4,754	4,000	5,388	5,100
A 08 30.00 6401 000	UTILITIES	1,051	869	1,100	1,400	1,500
A 08 30.00 6402 000	PHONE	953	854	1,100	625	675
A 08 30.00 6402 003	INTERNET	716	660	775	700	775
A 08 30.00 6409 000	CONTINGENCY			29,000		40,000
A 08 30.00 6412 000	CPI CONFERENCE			1,200	150	500
A 08 30.00 6502 000	INSURANCE	5,388	5,266	6,127	6,127	7,249
A 08 30.00 6611 000	LEASE/PURCHASE EQUIPMENT	211	341	250	255	265
A 08 30.00 6612 000	PAYROLL VENDOR	1,313	2,043	1,500	2,100	2,250
A 08 30.00 6700 000	HIRING EXPENSE	144	110	125	125	125
A 08 30.00 6703 000	DANGEROUS BUILDING EXPENSE					
A 08 30.00 6800 004	TRANSFER TO GENERAL FUND	75,000	50,000	25,000	25,000	
A 08 30.00 6850 000	COMMERCIAL GRANTS (NON CASINO)			50,000	30,000	50,000
A 08 30.00 6895 000	PUBLIC BUILDINGS					
A 08 30.00 6898 000	DONKEY HERD CARE		10,000	10,000	10,165	15,000
A 08 30.00 6910 002	DISTRICT MUSEUM FUNDING	26,250	30,000	30,000	30,000	30,000
A 08 30.00 6910 004	HOMESTEAD MUSEUM FUNDING	4,594	5,000	5,000	5,000	5,000
A 08 30.00 6910 012	CEMETERY PROGRAM	627	1,684	2,000	2,000	2,000
A 08 30.00 6910 014	DISTRICT MUSEUM MATCHING GRANT FUNDS		10,750			10,000
A 08 30.00 6910 032	VICTORIAN LADY (MAINTENANCE)	894	5,642	2,000	2,000	5,000
	BENNETT AVE CITY HALL STAIRCASE	532				10,000
A 08 30.00 6910 046	GOLD BELT SENIC BY-WAY	3,280	3,500	3,500	3,500	3,500
A 08 30.00 6911 029	CITY HISTORIC BUILDINGS	48,096		30,000	30,000	40,000
A 08 30.00 6925 000	HISTORIC STREET AMBIANCE	1,313	1,500	1,500	1,500	1,500
A 08 30.00 6950 000	RESIDENTIAL GRANT PROGRAM		250	50,000	50,000	75,000
A 08 30.00 6990 003	COMPUTER SOFTWARE	10,072	12,500			
A 08 30.00 6990 033	CEMETARY EQUIPMENT	109	9,166	500	500	500
A 08 30.00 6999 000	PAYROLL ACCRUALS	1,752				
A 08 30.00 6990 006	INTERPRETIVE SIGNAGE		3,658	15,000	15,000	15,000
A 08 30.00 6990 029	AFR ADDITIONS TO WELCOME SIGN		5,921	10,000	10,000	22,000
A 08 30.00 6660 000	VETERANS PARK MAINTENANCE			5,000	5,000	5,000
	AFR: BUILDING MAINT. ASSIT. PT SEASONAL			7,500		
	Total Expenditure	263,090	315,949	466,593	406,794	641,293
Dollar Change			52,859	150,644	-59,800	234,500
Percent Change			20%	48%	-13%	58%
	Net Operating Cost - Surplus (Deficit)	649,477	686,266	507,915	674,161	463,487

Historic Butte Theater

Mission Statement

The Mission of the Butte Theater is to realize the City Council’s vision, which is:

Establish Cripple Creek as the premier historic mining community in Colorado; with a multi-faceted economic base focused on a stable, active, and community-centered population.

Goals & Objectives

Economic Development:

1). To enhance Cripple Creek's entertainment appeal to families and other markets, with emphasis on Colorado Springs and Pueblo.

Economic Development, Culture and Heritage Framework, and Downtown:

2). To promote live entertainment and bring cultural awareness to the community of Cripple Creek through entertainment offered at the Historic Butte Theater.

Culture and Heritage Framework, Community Services, and Economic Development:

3). To preserve Cripple Creek’s tradition of the Classic Melodrama genre by offering at least one professional Melodrama, and the Christmas show in the style of Melodrama so community artists may experience performing this genre of theatre.

4). To host a professional season of shows and a Christmas show supported by community theatre actors.

5). To provide a venue where community groups can hold fundraisers and performances.

6). To continue relationships with the Cripple Creek-Victor schools to promote youth cultural activities and provide instruction in Theatre and the Arts.

Staff

Butte Theater Manager	Full-time
Theater Technical Operations Coordinator	Full-time
Facility Assistant	Part-time Seasonal

08 43-00 OPERA HOUSE

	2021 Actual	2022 Actual	2023 Budget	2023 Year End Estimate	2024 Budget
A 08 43.00 3111 000 RETAILS SALES	102	870		325	375
A 08 43.00 3115 000 FACILITY LEASE BUTTE THEATER FOUNDATION					
A 08 43.00 3200 000 MELODRAMA	45,768	28,600	53,000	53,000	53,000
A 08 43.00 3210 000 SUMMER SHOW #2	22,592	45,074	45,000	53,780	45,000
A 08 43.00 3212 000 FALL SHOW	1,178	24,051	27,500	788	27,500
A 08 43.00 3215 000 HALLOWEEN SHOW	41,598	78,829	50,000	-	50,000
A 08 43.00 3220 000 CHRISTMAS SHOW	62,751	58,256	53,000	53,000	53,000
A 08 43.00 3600 000 MISC REVENUE		2,656	1,000		
A 08 43.00 3116 000 COMMUNITY SHOWS	10,589	2,602	7,000		
A 08 43.00 3121 000 PACKAGES		2,184		500	500
A 08 43.00 3602 000 DONATIONS	1,452	3,724	2,000	1,552	2,750
A 08 43.00 3603 000 GRANTS				5,049	4,000
A 08 43.00 3604 000 GIFT CARDS				400	400
A 08 43.00 3606 000 SCHOOL INTERN REIMBURSEMENT				4,758	
A 08 43.00 3607 000 PROGRAM AD REVENUE				4,165	2,500
A 08 43.00 3601 000 SPONSORSHIPS	32,518	14,144	25,000	5,700	5,000
Total Revenue	218,548	260,990	263,500	183,017	244,025
Dollar Change		42,442	2,510	(80,483)	61,008
Percent Change				-31%	
A 08 43.00 6110 000 SALARIES	59,113	81,826	68,813	74,490	115,305
A 08 43.00 6113 000 COLA			3,406		5,708
TOTAL SALARIES	59,113	81,826	72,219	74,490	121,013
A 08 43.00 6120 000 SOCIAL SECURITY EXPENSE	3,648	5,053	4,266	4,618	4,618
A 08 43.00 6130 000 MEDICARE EXPENSE	853	1,182	998	1,080	1,080
A 08 43.00 6140 000 RETIREMENT EXPENSE	3,739	5,827	5,835	6,704	10,891
A 08 43.00 6150 000 HEALTH INSURANCE EXPENSE	9,451	11,398	9,150	10,100	10,433
A 08 43.00 6155 000 EMPLOYEE ASSISTANCE PROGRAM	36	39	60	60	60
A 08 43.00 6160 000 WORKERS COMP	406	378	500	695	1,148
A 08 43.00 6164 000 PRINTING					
A 08 43.00 6166 000 DEPENDENT HEALTHCARE		661		3,500	4,000
A 08 43.00 6201 000 POSTAGE					
A 08 43.00 6203 000 OFFICE SUPPLIES	617	299	300	300	300
A 08 43.00 6204 000 OPERATING EXPENSE	5,499	5,477	5,700	5,700	5,700
A 08 43.00 6206 000 BANK/CREDIT CARD PROCESSING	10,200	17,782	11,000	11,000	11,000
A 08 43.00 6206 000 DUES/SUBSCRIPTIONS		150			
A 08 43.00 6209 000 TRAVEL					
A 08 43.00 6401 000 UTILITIES	26,646	33,141	35,000	34,500	35,000
A 08 43.00 6402 000 PHONE	2,663	2,524	2,800	2,150	2,200
A 08 43.00 6402 001 CELL PHONES	710	664	725	725	725
A 08 43.00 6402 003 INTERNET	504	660	530	530	1,060
A 08 43.00 6409 000 CONTINGENCY			10,000		10,000
A 08 43.00 6502 000 INSURANCE	6,960	6,803	7,575	7,575	8,963
A 08 43.00 6580 000 RETAIL SALES INVENTORY EXPENSE		907			
A 08 43.00 6603 000 TECHNICAL SUPPLIES					
A 08 43.00 6604 000 STAGE SUPPLIES					
A 08 43.00 6611 001 LEASE STAR BUILDING/PARKING LOT	2,400		2,400		
A 08 43.00 6611 002 OTHER COSTS STAR BUILDING	2,906	2,741	3,800	3,800	3,800
A 08 43.00 6621 000 ELEVATOR MAINTENANCE	2,183	1,874	1,700	1,700	1,700
A 08 43.00 6700 000 HIRING EXPENSE	211	217	101	100	100
A 08 43.00 6710 000 PROFESSIONAL SEASON/PROD. CO.	260,750	280,000	290,000	265,000	275,000
A 08 43.00 6715 000 HOUSING EXPENSE				25,000	25,000
A 08 43.00 6800 000 MELODRAMA					
A 08 43.00 6801 000 COMMUNITY SHOWS (Jan - May)	8,161	1,225	8,000		
A 08 43.00 6805 000 SUMMER SHOW #2					
A 08 43.00 6810 000 FALL SHOW					
A 08 43.00 6815 000 HALLOWEEN SHOW					
A 08 43.00 6820 000 CHRISTMAS SHOW					
A 08 43.00 6825 003 MARKETING		1,225	5,000	25,000	25,000
A 08 43.00 6826 000 BUTTE PARKING LOT LEASE NEXT TO PD	3,000				
A 08 43.00 6906 000 THEATER EQUIPMENT		1,163			
A 08 43.00 6910 000 AFR BUILDING MAINTENANCE	3,960	15,128	3,500	19,882	32,000
A 08 43.00 6915 000 BUILDING MAINTENANCE STAR BLD.	725	13,723	7,000	7,000	7,000
A 08 43.00 6990 001 OPERA HOUSE LIGHTING/SOUND EQUIPMENT	346		20,000	20,000	15,000
A 08 43.00 6990 002 AFR REDO TILES IN BOTH BATHROOMS					
A 08 43.00 6990 002 BUTTE SOUND SYSTEM		3,601			
Total Expenditure	415,687	495,668	508,159	531,210	612,791
Dollar Change		79,981	12,491	23,050	81,582
Percent Change		19%	3%	5%	15%
Net Operating Cost - Surplus/(Deficit)	(197,139)	(234,678)	(244,659)	(348,193)	(368,766)

Cripple Creek Heritage Center

Mission Statement

To contribute to the realization of the mission statement of the City Council to develop tourist-related activities which exemplify the history of our region. To establish a program of heritage and historical tourism that will enhance our visitors' experience and assist in sustainable economic growth for our community.

Goals & Objectives

- 1). Continue to develop the Cripple Creek Heritage Center into a comprehensive resource center for information regarding activities and attractions for the Cripple Creek area.
- 2). To educate the public on the unique history of the Cripple Creek area and to generate interest in visiting the numerous heritage tourism venues within the region.
- 3). To attract and extend the stay of visitors by providing information on the wide array of activities and exploration opportunities afforded by our area.
- 4). To enhance the economic viability of Cripple Creek by providing information to visitors regarding gaming establishments, lodging, dining, commercial businesses, and area services and attractions.
- 5). To monitor and validate the Pikes Peak Heritage Center's productivity to facilitate its customer service goals and for its continued evolution in meeting the needs of the community.

Staff

Heritage Tourism Manager	Full Time
Heritage Tourism Assistant	Full Time
Heritage Tourism Assistant	Part Time Seasonal
Heritage Tourism Assistant	4 Part Time

08 60-00 HERITAGE CENTER

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 08 60.00 3140 000	FACILITY RENTAL	2,720	2,965	2,000	3,100	3,000
A 08 60.00 3160 000	DONATIONS	14,610	16,268	11,000	15,000	15,000
A 08 60.00 3600 000	MISC. REVENUE	1,547	987	350	500	500
A 08 60.00 3110 000	RETAIL SALES		2,485	10,000		
Total Revenue		18,877	22,705	23,350	18,600	18,500
Dollar Change			3,828	645	-4,750	-100
Percent Change			20%	3%	-20%	-1%
A 08 60.00 6110 000	SALARIES	36,386	44,205	64,695	58,500	58,500
A 08 60.00 6111 000	OVERTIME					
	COLA			3,882		2,896
	TOTAL SALARIES	36,386	44,205	68,577	58,500	61,396
A 08 60.00 6120 000	SOCIAL SECURITY EXPENSE	2,256	2,741	4,252	3,627	3,807
A 08 60.00 6130 000	MEDICARE EXPENSE	528	641	994	848	890
A 08 60.00 6140 000	RETIREMENT EXPENSE		83	5,486	4,680	5,526
A 08 60.00 6150 000	HEALTH INSURANCE		-	9,341	11,494	11,873
A 08 60.00 6155 000	EMPLOYEE ASSISTANCE PROGRAM	143	156	165	165	165
A 08 60.00 6166 000	DEPENDENT HEALTHCARE				500	1,000
A 08 60.00 6160 000	WORKERS COMP.	1,421	1,322	1,650	2,431	2,966
A 08 60.00 6164 000	PRINTING & COPYING					
A 08 60.00 6203 000	OFFICE SUPPLIES	867	1,875	1,000	1,000	1,000
A 08 60.00 6204 000	OPERATING EXPENSE	5,223	8,842	6,000	6,000	6,000
A 08 60.00 6208 000	POSTAGE	20	88		15	
A 08 60.00 6209 000	TRAVEL					
A 08 60.00 6210 000	TRAINING					
A 08 60.00 6211 000	AFFILIATIONS/SUBSCRIPTIONS	60		300	300	300
A 08 60.00 6212 000	ALARM SYSTEM	1,046	1,098	1,100	1,100	1,100
A 08 60.00 6401 000	UTILITIES	17,121	15,694	18,000	19,000	19,500
A 08 60.00 6402 000	PHONE					
A 08 60.00 6402 003	INTERNET	715	660	750	750	750
A 08 60.00 6502 000	INSURANCE	3,194	3,122	3,476	3,476	4,113
A 08 60.00 6510 000	COFFEE/WATER SERVICE	82	93	325	100	125
A 08 60.00 6530 000	BUILDING MAINTENANCE	2,609	24,508	35,000	35,000	40,000
A 08 60.00 6530 001	DISPLAY MAINTENANCE	344	10,445	2,500	13,500	2,500
A 08 60.00 6550 000	UNIFORMS	798	462	200	200	200
A 08 60.00 6580 000	RETAIL SALES INVENTORY			5,000	6,439	
A 08 60.00 6565 000	PIKES PEAK COUNTRY ATTRACTIONS	18,200	20,500	20,000	21,320	21,700
A 08 60.00 6611 000	LEASED EQUIPMENT	167	106	200	200	200
A 08 60.00 6621 000	ELEVATOR MAINTENANCE	9,920	1,874	3,000	1,500	1,600
A 08 60.00 6700 000	HIRING EXPENSE	350	552	500	100	150
	FURNITURE FOR EVENTS					1,000
A 08 60.00 6810 000	HERITAGE CENTER PUMP				1,933	
A 08 60.00 6990 003	AFR AV EQUIPMENT		4,033			2,000
A 08 60.00 6990 002	SIDEWALK REPAIRS					
Total Expenditure		101,450	143,100	187,816	194,178	189,860
Dollar Change			41,650	44,716	6,362	-4,318
Percent Change			41%	31%	3%	-2%
Net Operating Cost - Surplus (Deficit)		(82,573)	(120,395)	(164,466)	(175,578)	(171,360)

Outlaws & Lawmen Jail Museum

Mission Statement

To contribute to the realization of the mission statement of the City Council to develop tourist-related activities that exemplify the history of our region. To establish a historical venue that will enhance our visitors' experience and assist in sustainable economic growth for our community.

Goals & Objectives

- 1). To educate the public on the unique law enforcement and criminal justice history of the Cripple Creek area and to generate interest in visiting the numerous heritage tourism venues within the region.
- 2). To assist local school groups and civic organizations in educational programs to facilitate regional history studies and to develop a better understanding of local historical events.
- 3). To attract and extend the stay of visitors by providing a historical venue that generates interest in the exploration of additional heritage tourism opportunities within our area.
- 4). To enhance the economic viability of Cripple Creek by providing retail merchandise to generate further historical interest and marketing for the community.
- 5). To enhance visitor experience by establishing high standards of customer service and satisfaction, to continue to develop new displays and programs to promote repeat visitation and to continue to evolve to meet the needs of the community.

Staff

Heritage Tourism Assistant	Various part-time staff
Heritage Tourism Assistant	Part Time Seasonal

08 50-00 JAIL MUSEUM

		2021	2022	2023	2023	2024
		Actual	Actual	Budget	Year End Estimate	Budget
A 08 50.00 3110 000	RETAIL SALES	30,065	27,287	30,000	31,500	30,000
A 08 50.00 3112 000	ADMISSIONS	39,889	48,492	35,000	45,000	46,000
A 08 50.00 3114 000	OVERNIGHT STAY PROGRAM	3,711	2,900	3,500	3,200	3,500
A 08 50.00 3115 000	EVENT MERCHANDISE SALES	-	-	2,500	10,500	10,500
A 08 50.00 3160 000	DONATIONS	826	1,358	800	1,200	1,300
A 08 50.00 3600 000	MISC. REVENUE	1,458		500		
	Total Revenue	75,949	80,037	72,300	91,400	91,300
	Dollar Change		4,088	-7,737	19,100	-100
	Percent Change		5%	-10%	26%	0%
A 08 50.00 6110 000	SALARIES	66,502	87,654	87,386	105,000	105,000
A 08 50.00 6111 000	OVERTIME					
	SALARY SURVEY ABOVE COLA					1,973
A 08 50.00 6113 000	COLA			5,243		5,198
	TOTAL SALARIES	66,502	87,654	92,629	105,000	112,171
A 08 50.00 6120 000	SOCIAL SECURITY EXPENSE	4,106	5,418	5,743	6,510	6,955
A 08 50.00 6130 000	MEDICARE EXPENSE	960	1,267	1,343	1,523	1,626
A 08 50.00 6140 000	RETIREMENT EXPENSE	3,906	4,916	6,630	9,450	9,217
A 08 50.00 6150 000	HEALTH INSURANCE	9,459	9,774	10,073	10,073	10,405
A 08 50.00 6155 000	EMPLOYEE ASSITANCE PROGRAM	36	39	45	45	45
A 08 50.00 6160 000	WORKERS COMP.	406	378	475	695	848
A 08 50.00 6167 000	DISABILITY INSURANCE					
A 08 50.00 6203 000	OFFICE SUPPLIES	462	488	325	500	500
A 08 50.00 6204 000	OPERATING EXPENSE	2,088	2,656	2,750	2,750	2,800
A 08 50.00 6205 000	FIRE STATION #3	2,397	3,881	3,500	3,500	3,500
A 08 50.00 6206 000	BANK/CREDIT CARD PROCESSING EXPENSE	4,664	2,552	2,500	2,500	2,500
A 08 50.00 6208 000	AFFILIATIONS & SUBSCRIPTIONS	50	100	50	50	50
A 08 50.00 6209 000	TRAVEL	30				
A 08 50.00 6401 000	UTILITIES	8,022	8,316	10,600	12,500	13,500
A 08 50.00 6402 000	PHONE	988	929	1,050	1,000	1,050
A 08 50.00 6402 001	CELL PHONE	1,270	998	1,150	1,150	1,150
A 08 50.00 6402 003	INTERNET	715	660	735	735	735
A 08 50.00 6502 000	INSURANCE	1,560	1,525	1,783	1,782	2,108
A 08 50.00 6611 000	LEASE/PURCHASE QUIPMENT					
A 08 50.00 6850 000	RETAIL SALES MATERIAL	4,651	14,392	11,000	11,000	11,000
A 08 50.00 6700 001	EXHIBITS					
A 08 50.00 6856 000	MARKETING MATERIALS					
A 08 50.00 6857 000	BUILDING MAINTENANCE	977	942	1,000	1,000	1,000
	Total Expenditure	113,249	146,885	153,381	171,763	181,160
	Dollar Change		33,636	6,496	18,381	9,398
	Percent Change		30%	4%	12%	5%
	Net Operating Cost - Surplus (Deficit)	(37,300)	(66,848)	(81,081)	(80,363)	(89,860)

Rail Car Visitor Center

For 2024, the operation of the rail car is being handled by the District Museum.

08 80-00 TRAIN CAR - INFO CENTER

	2021 Budget	2022 Budget	2023 Budget	2023 Year End Estimate	2024 Budget
A 08 80.00 6110 000 SALARIES	621	1,610	10,000	15,000	
COLA			600		
TOTAL SALARIES	621	1,610	10,600	15,000	0
A 08 80.00 6120 000 SOCIAL SECURITY EXPENSE	39	100	657	930	0
A 08 80.00 6130 000 MEDICARE EXPENSE	9	23	154	218	0
A 08 80.00 6140 000 RETIREMENT EXPENSE			848	848	0
A 08 80.00 6155 000 EMPLOYEE ASSISTANCE PROGRAM					
A 08 80.00 6160 000 WORKERS COMP.	406	378	500	550	
A 08 80.00 6203 000 OFFICE SUPPLIES	179	108	100	100	
A 08 80.00 6204 000 OPERATING EXPENSE	516	595	750	750	
A 08 80.00 6401 000 UTILITIES	5,029	4,821	6,750	5,300	
A 08 80.00 6402 000 PHONE	24	6	-	-	
A 08 80.00 6402 003 INTERNET	60	540			
A 08 80.00 6502 000 INSURANCE	553		601	601	
RESTROOM MAINTENANCE			1,000	1,000	
A 08 80.00 6710 000 NEW SIGNAGE					
A 08 80.00 6910 000 AFR TRAIN CAR AND RESTROOM MAINTENANCE	3,875	16,200			
Total Expenditure	11,311	24,381	21,960	25,297	0
Dollar Change		13,070	-2,421	3,337	-25,297
Percent Change		116%	-10%	15%	-100%
Net Operating Cost - Surplus (Deficit)	(11,311)	(24,381)	(21,960)	(25,297)	-

Appendix

Cash Management

The City of Cripple Creek has its operating bank accounts with Community Banks of Colorado. All the City's funds are covered under the Public Deposit Protection Act. Article 10.5 of Title 11, which became effective September 1, 1989, was legislated to ensure the preservation and protection of all public funds deposited at eligible depositories which exceed the insured limits of federal deposit insurance. It also insures an expeditious repayment of funds in the event of default and/or liquidation of the public depository. The state has through this legislation made sure that a city's funds will not be lost due to a bank closure or other problem.

The state also regulates what type of investment products local governments can invest in. The only variation in this is whether a city is statutory, such as Cripple Creek, or whether it is Home Rule. All investments must be held in the local government entity's name, or in the custody of a third party on behalf of the local government, or in a custodial account with an eligible public depository or securities firm on behalf of the local government. Article XI, Section 2 of the State Constitution prohibits local governments from owning shares of corporations. Also, a local government cannot have deposits or certificates of deposits outside the State of Colorado. All the City of Cripple Creek's investments are in state approved investments or state sanctioned investment pools. The following summarizes the City of Cripple Creek's banking & investment accounts balances as of 7/31/2023.

Operating Account Balances (Community Banks):

	<u>Jul 2023</u>
General Fund	948,135
Water/Sewer	251,943
Historic Preservation	<u>188,785</u>
Total - Bank	1,388,863

Investments (ColoTrust)

General Fund	7,300,400
APRA General Fund	330,999
Enterprise Fund	720,804
Historic Preservation Fund	2,268,832
2019-A Debt Reserve Fund	<u>101,988</u>
Total - Colotrust	<u>10,723,023</u>
Total City Funds	12,111,886

Notes:

(1) The City's funds are invested in Colotrust Plus. Colotrust Plus is a short-term money market fund organized in conformity with Part 7 of Article 75 of Title 24, Colorado Revised Statutes, which provides specific authority for pooling of government funds. The fund is designed to provide units of local governments in Colorado with a convenient method of pooling their cash for temporary investment. Colotrust Plus's investment objective is to obtain as high a level of current income as is consistent with the preservation of capital and liquidity. The fund invests in U.S. Treasury obligations and repurchase agreements collateralized by U.S. Treasury securities. The fund has been in operation since January 1, 1995 and has over \$3 billion in assets.

Long Term Debt and Leases

The city reports long-term debt related to both business-type activities and governmental activities.

Business-type Activities – 2019-A Bond Issue

In 2019, the City completed a bond issue to retire its two outstanding USDA debt issues. The refinancing will save the city \$336,000, by achieving both a better interest rate and shortening the length of the issue. The new issue is titled Water Revenue Refunding Bonds, Series 2019A and was for \$1,050,000 at 2.99% for fifteen years. The interest payments over the fifteen years total \$273,702, bringing the total cost to \$1,323,702.

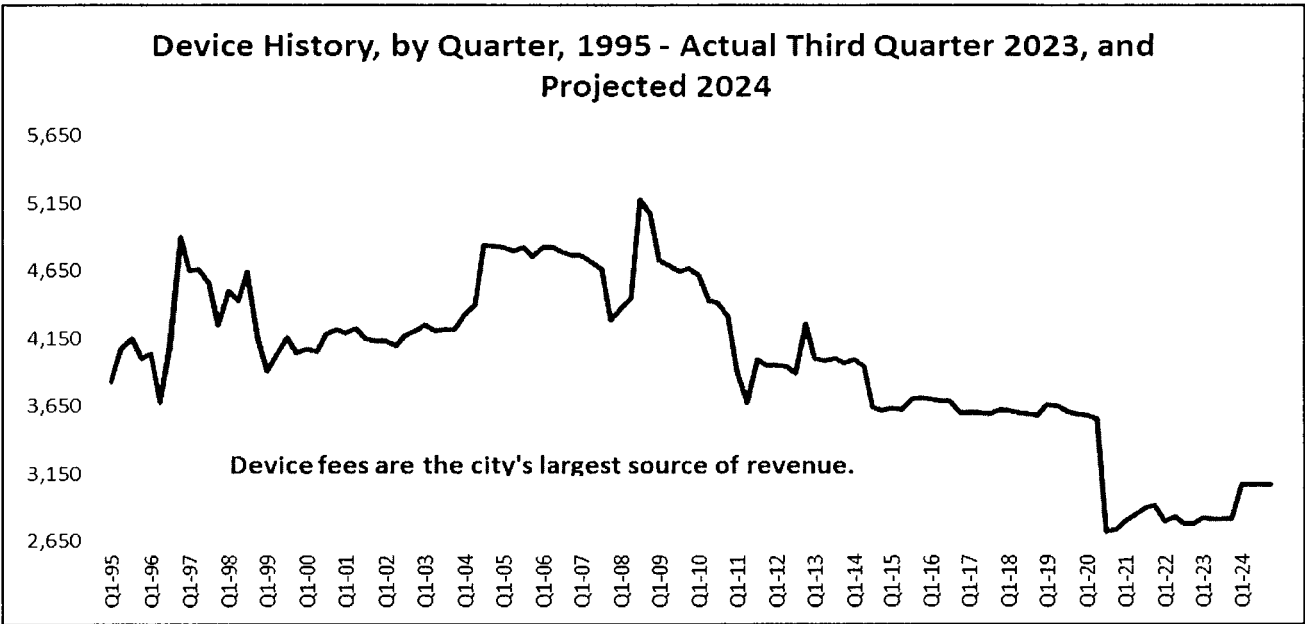
Capital Leases

In 2022, the city entered into a lease agreement for a street sweeper for the Roads & Bridge Department. The lease is for five years and consists of \$198,950 in principal payments, \$11,534.35 in interest payments – for a total of \$210,484.35.

The city's leases meet the criteria of a capital lease because they transfer benefits and risks of ownership to the lessee at the end of the lease term. On the city's audited financial statements, capital lease payments are reflected as debt service expenditures at the governmental fund reporting level. The outstanding balance of the corresponding liabilities is included in governmental activities on the statement of net assets.

Device Projections and Associated Revenues

The following chart highlights the device history and projections for the coming year.



Device Fees

Device Fee, per machine for 2024:
Add device credit for one month:
Add device credit for two months:
Denver-Aurora-Lakewood CPI Projection

\$374.91
124.97
249.94
4.95%

2024 Device Fee Revenue Projections Version -1.0

	Q1-24	Q2-24	Q3-24	Q4-24	Total
Number of Devices	3,067	3,067	3,067	3,067	
Number Change		0	0	0	
Percent Change		0.0%	0.0%	0.0%	
Device Fee	\$374.91	\$374.91	\$374.91	\$374.91	
Total device fee revenue by quarter	1,149,858	1,149,858	1,149,858	1,149,858	4,599,431
General Fund by Quarter 100%	1,149,858	1,149,858	1,149,858	1,149,858	4,599,431
Enterprise Fund by Quarter 0%					
Total Revenue	1,149,858	1,149,858	1,149,858	1,149,858	4,599,431

Amendment 1 (Tabor)

In November 1994, the citizens of Cripple Creek approved referendum IIC. This referendum relieved the City of the restrictions on revenue and expenditures, except for property taxes.

The City must calculate both the State of Colorado 5.5% Limit and the Tabor property tax limitation and use whichever is the most restrictive. For 2024, the State 5.5% figure is \$207,665 or 1.98 mills. For 2024, the Tabor calculation would limit property tax to \$207,969 or 1.978. For 2024, the City will collect \$207,665 in property tax, with a mill levy of 1.978, which is based on the more restrictive State 5.5% calculation. If the City collects more than \$207,65 in property tax allowed by the state/Tabor, it must refund that overage to the citizens, or take a deduction of the amount from the next year's property tax figure.

The City of Cripple Creek must also stay in compliance with Tabor by establishing a 3% Emergency set aside line item each year in the General Fund. This 3% is calculated based on estimated operating expenditures for the year. The Emergency reserve figure can be found in the General Fund – General Government budget page.

The City also has two funds where Tabor does not apply. These are the Enterprise and Historic Preservation Funds. These funds are exempt from Tabor because they cannot levy taxes themselves and rely on other sources for funding.

Please refer to the following pages for the calculations of the State 5.5% Limit & Tabor calculation.

*Please see update
Page A-6.*

City of Cripple Creek

Mill Levy (Property Tax) Calculation for 2024

Budget Year:	2016	2017	2018	2019	2020	2021	2022	2023	2024
Assessed Valuation	55,667,190	55,714,380	57,053,590	57,332,520	61,911,720	61,265,210	56,235,740	58,092,700	105,117,340
Taxes Abated or Refunded	5,334.00	0.00	0.00	34.00	0.00	285.00	0.00	269.79	2,834.44
New Construction (assessed value)	127,996	1,570,533	210,910	148,513	72,635	103,840	1,169,730	26,300	34,126,220
Omitted Properties Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Mill Levy for abated or refunded taxes	0	0	0	0	0	0	0	0	0
Mill Levy for general property taxes	2.14	2.27	2.22	2.27	2.13	2.21	2.52	2.58	1.98
Total Mill Certified to Teller County	2.14	2.27	2.22	2.27	2.13	2.21	2.52	2.58	1.98
Amount to be collected from taxes	119,262	122,715	126,728	130,238	131,936	135,092	141,733	149,598	207,665
Dollar Change		3,453	4,013	3,510	1,698	3,156	6,641	7,865	58,067
Percent Change		2.9%	3.3%	2.8%	1.3%	2.4%	4.9%	5.5%	38.8%
For Informational Purposes Only									
Teller County Mill Levy	14.774	14.673	14.646	14.642	14.637	14.985	14.64		
CC&V School District RE-1	18.134	18.249	17.305	16.613	13.587	13.832	13.832		
City of Cripple Creek	2.14	2.27	2.22	2.27	2.13	2.21	2.52	2.58	1.98
South Teller County Library District	0.534	0.565	0.52	0.498	0.423	0.549	0.573		
South Teller County Health District	3.710	3.710	3.71	3.71	3.71	3.71	3.71		
Total	39.292	39.467	38.401	37.735	34.487	35.281	35.275		

CERTIFICATION OF VALUATION BY TELLER COUNTY COUNTY ASSESSOR

Name of Jurisdiction: **30 - CRIPPLE CREEK**

IN TELLER COUNTY COUNTY ON 8/25/2023

New Entity: No

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) AND 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2023 IN TELLER COUNTY COUNTY, COLORADO

- | | |
|--|-----------------|
| 1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION: | \$58,089,030 ✓ |
| 2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: * | \$105,117,340 ✓ |
| 3. LESS TIF DISTRICT INCREMENT, IF ANY: | \$0 ✓ |
| 4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION: | \$105,117,340 ✓ |
| 5. NEW CONSTRUCTION: ** | \$34,126,220 |
| 6. INCREASED PRODUCTION OF PRODUCING MINES: # | \$0 |
| 7. ANNEXATIONS/INCLUSIONS: | \$0 |
| 8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: # | \$0 |
| 9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD ## OR LAND (29-1-301(1)(b) C.R.S.): | \$0 |
| 10. TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1))(a) C.R.S.): | \$0.00 |
| 11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a) C.R.S.) and (39-10-114(1)(a)(I)(B) C.R.S.): | \$2,834.44 |

* This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec.20(8)(b), Colo.

** New construction is defined as: Taxable real property structures and the personal property connected with the structure.

Jurisdiction must submit respective certifications (Forms DLG 52 AND 52A) to the Division of Local Government in order for the values to be treated as growth in the limit calculation.

Jurisdiction must apply (Forms DLG 52B) to the Division of Local Government before the value can be treated as growth in the limit calculation.

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

IN ACCORDANCE WITH THE PROVISION OF ARTICLE X, SECTION 20, COLO CONST, AND 39-5-121(2)(b), C.R.S. THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2023 IN TELLER COUNTY COUNTY, COLORADO ON AUGUST 25, 2023

- | | |
|--|-----------------|
| 1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: @ | \$485,202,845 ✓ |
| ADDITIONS TO TAXABLE REAL PROPERTY: | |
| 2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: † | \$124,237,885 ✓ |
| 3. ANNEXATIONS/INCLUSIONS: | \$0 |
| 4. INCREASED MINING PRODUCTION: % | \$0 |
| 5. PREVIOUSLY EXEMPT PROPERTY: | \$0 |
| 6. OIL OR GAS PRODUCTION FROM A NEW WELL: | \$0 |
| 7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: | \$0 |
| (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.) | |
| DELETIONS FROM TAXABLE REAL PROPERTY: | |
| 8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: | \$0 |
| 9. DISCONNECTIONS/EXCLUSION: | \$0 |
| 10. PREVIOUSLY TAXABLE PROPERTY: | \$0 |

@ This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

† Construction is defined as newly constructed taxable real property structures.

% Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS: 1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY:----->	\$0
NOTE: All levies must be Certified to the Board of County Commissioners NO LATER THAN DECEMBER 15, 2023	
IN ACCORDANCE WITH 39-5-128(1.5) C.R.S. THE ASSESSOR PROVIDES:	
HB21-1312 ASSESSED VALUE OF EXEMPT BUSINESS PERSONAL PROPERTY (ESTIMATED): **	\$105,688
** The tax revenue lost due to this exempted value will be reimbursed to the tax entity by the County Treasurer in accordance with 39-3-119 f(3). C.R.S.	

Data Date: 8/25/2023

PROPERTY TAX REVENUE LIMIT CALCULATIONS WORKSHEET

("5.5%" limit in 29-1-301, C.R.S., and the TABOR limits, Art. X, Sec. 20(4)(a) and (7)(c), Colo. Const.)

The following worksheet can be used to calculate the limits on local government property tax revenue. Data can be found on the Certification of Valuation (CV) sent by the county assessor on August 25, unless otherwise noted. The assessor can revise the valuation one time before Dec. 10; if so, you must perform the calculation again using the revised CV data. (Note for multi-county entities: If a taxing entity is located in two or more counties, the mill levy for that entity must be the same throughout its boundaries, across all county boundaries (Uniform Taxation, Article X, Section 3, Colo. Const.). This worksheet can be used by multi-county entities when the values of the same type from all counties are added

Version January 2021

Data required for the "5.5%" calculation (assessed valuations certified by assessor):

1. Previous year's net total assessed valuation ¹	\$ 58,089,030
2. Previous year's revenue ²	\$ 149,598
3. Current year's total net assessed valuation	\$ 105,117,340
4. Current year's increases in valuation due to annexations or inclusions, if any	
5. Current year increase in valuation due to new construction, if any	\$ 34,126,220
6. Total current year increase in valuation due to <u>other</u> excluded property ³	
7. "Omitted Property Revenue" from current year CV ⁴	
8. "Omitted Property Revenue" from previous year CV ⁵	
9. Current year's "unauthorized excess revenue," if any ⁶	\$ 16,200

Data required for the TABOR calculations (actual valuations certified by assessor):

10. Previous year's revenue ⁷	\$ 149,598
11. Total actual value of all real property	\$ 485,202,845
12. Construction of taxable real property	\$ 124,237,885
13. Annexations/Inclusions	
14. Increase in mining production	
15. Previously exempt property	
16. Oil or gas production from new wells	
17. Taxable property omitted (from current year's CV)	
18. Destruction of Property improvements	
19. Disconnections/Exclusions	
20. Previously taxable property	

21. Inflation 4.600%

(The U.S. Bureau of Labor Statistics (<http://www.bls.gov/cpi/home.htm>) will not release this number, the Consumer Price Index (CPI) for the Denver-Boulder Area, until February of next year. Forecasts of this inflation figure are available at <http://dola.colorado.gov/budgets>.)

76

Steps to calculate the TABOR Limit (refer to numbered lines on page one):¹⁴

B. TABOR “Local Growth” Percentage

B1. Determine net growth valuation:

$$\frac{\$ 124,237,885}{\text{Lines 12+13+14+15+16+17}} - \frac{\text{Lines 18+19+20}}{\text{Net Growth Value}} = \$ 124,237,885$$

B2. Determine the (theoretical) valuation of property which was on the tax roll last year:

$$\frac{\$ 485,202,845}{\text{Line 11}} - \frac{\$ 124,237,885}{\text{Line B1}} = \$ 360,964,960$$

B3. Determine the rate of “local growth”:

$$\frac{\$ 124,237,885}{\text{Line B1}} \div \frac{\$ 360,964,960}{\text{Line B2}} = \frac{0.344183}{\text{Local Growth Rate (round to 6 decimal places)}}$$

B4. Calculate the percentage of “local growth”:

$$\frac{0.344183}{\text{Line B3}} \times 100 = \frac{34.418\%}{\text{(round to 3 decimal places)}}$$

C. TABOR Property Tax Revenue Limit

C1. Calculate the growth in property tax revenue allowed:

$$\frac{\$ 149,598}{\text{Line 10}^{15}} \times \frac{39.018\%}{\text{Line B4 + line 21}} = \frac{\$ 58,371}{\text{Increase allowed}}$$

C2. Calculate the TABOR property tax revenue limit:

$$\frac{\$ 149,598}{\text{Line 10}^{15}} + \frac{\$ 58,371}{\text{Line C1}} = \frac{\$ 207,969}{\text{TABOR Property Tax Revenue Limit}}$$

C3. Calculate the mill levy which would generate the TABOR Property Tax Revenue Limit (L

$$\left[\frac{\$ 207,969}{\text{Line C2}} \div \frac{\$ 105,117,340}{\text{Line 3}} \right] \times 1,000 = \frac{1.978}{\text{Mill Levy (round to 3 decimal places)}}$$

D. Which One To Use? There is general agreement among practitioners that the most restrictive of the two revenue limits (“5.5%” or TABOR) must be respected, disallowing the levying of the greater amount of revenue which would be allowed under the other limit. Therefore, one must decide which of the two limits is more restrictive.

Compare Line A7 (Current Year’s 5.5% Revenue Limit) to Line C2 (TABOR Property Tax Revenue Limit). The lesser of the two is the more restrictive revenue limit.

NOTE: TABOR(4)(a) requires prior voter approval to levy a mill levy above that of the prior year. This is a third limit on property taxes that must be respected, independent of the two revenue limitations calculated above. If the lesser of the two mill levies in A9 and C3 is more than the levy of the prior year, it is possible that neither of the revenue amounts may be generated, and that revenues must be lowered to

Statutory Property Tax Revenue Limitation
The "5.5%" Limit, 29-1-301, C.R.S
Tax Year 2023 (Budget Year 2024)

Calculated: 13:32 09/20/2023
Generated: 11:09 09/28/2023
Limit ID: 144233

Cripple Creek (60001/1)

The following steps were used to calculate your limit. The Division of Local Government encourages you to check each figure for accuracy. Years referenced are "Tax Year", *not* budget years. Amounts are rounded to whole dollars.

A1. Adjust the 2022 5.5% Revenue Limit to correct the revenue base, if necessary:

A1a. The 2022 Revenue Limit [\$133,670] + 2021 Amount Over Limit [\$0] = \$133,670

A1b. The lesser of Line A1a [\$133,670] or the 2022 Certified Gross General Operating Revenue [\$149,870]

A1c. Line A1b [\$133,670] + 2022 Omitted Revenue, if any [\$0]

= A1.

A2. Calculate the 2022 Tax Rate, based on the adjusted tax base:

Adjusted 2022 Revenue Base [\$133,670] ÷ 2022 Net Assessed Value [\$58,089,030]

= A2.

A3. Total the assessed value of all the 2023 "growth" properties:

Annexation or Inclusion [\$0] + New Construction [\$34,126,220] + Increased Production of Producing Mine
[\$0]¹ + Previously Exempt Federal Property [\$0]¹ + New Primary Oil & Gas Production [\$0]¹

= A3.

A4. Calculate the revenue that the "growth" properties would have generated in 2022:

Line A3 [\$34,126,220] x Line A2 [0.002301]

= A4.

A5. Expand the Revenue Base by "revenue" from "growth" properties:

Line A1 [\$133,670] + Line A4 [\$78,524]

= A5.

A6. Increase the Expanded Revenue Base by allowable amounts:

A6a. The greater of 5.5% of Line A5 [\$11,671] or \$0 = \$11,671

A6b. Line A5 [\$212,194] + Line A6a [\$11,671] + DLG Approved Revenue Increase [\$0] + Voter Approved
Revenue Increase [\$0]

= A6.

A7. 2023 Revenue Limit:

Line A6 [\$223,865] - 2023 Omitted Property Revenue [\$0]

= A7.

A8. Adjust 2023 Revenue Limit by amount levied over the limit in 2022:

Line A7 [\$223,865] - 2022 Amount Over Limit [\$16,200]

= A8.*

* THE ALLOWED REVENUE OF A8 DOES NOT TAKE INTO ACCOUNT ANY OTHER LIMITS THAT MAY APPLY TO YOUR PROPERTY TAX REVENUE, SUCH AS STATUTORY MILL LEVY CAPS, VOTER-APPROVED LIMITATIONS, THE TABOR PROPERTY TAX REVENUE LIMIT, OR THE TABOR PROHIBITION AGAINST INCREASING THE MILL LEVY WITHOUT VOTER AUTHORIZATION. THE PROPERTY TAX LIMITATIONS WORKSHEET (FORM DLG-53A) MAY BE USED TO PERFORM SOME OF THESE CALCULATIONS FOR COMPARISON TO THE "5.5%" LIMIT.

¹ These amounts, if certified by your County Assessor(s), may only be used in this calculation after an application has been made to the Division by November 1st (for New Primary Oil & Gas Production). Forms and guidelines are available by contacting the Division.

The formula to calculate a Mill Levy is:

Mill Levy = $\frac{\text{Revenue}}{\text{Current Year's Net Total Taxable Assessed Valuation}^2} \times 1,000$

² Use the Net Total Taxable Valuation as provided on line 4 of the final Certification of Valuation from the County Assessor.

³ Rounding the mill levy up may result in revenues exceeding allowed revenue.

City of Cripple Creek
Attn: Budget Officer
PO Box 430
Cripple Creek, CO 80813

If you need assistance, please contact
the Division of Local Government:
www.dola.colorado.gov/dlg/ta/budgeting/

Phone: (303) 864-7720
Fax: (303) 864-7759

78

Update on Mill Levy/Property Tax After Special Session of the Colorado Legislature

After the defeat of Proposition HH on the November ballot, the Governor of Colorado called for Special Session of the Colorado Legislature, which ended on Monday, November 20th, the City of Cripple Creek received a revised Certification of Valuation By Teller County Assessor document. A number of the assed values declined compared to the prior document, which was used to calculate the original mill levy and property tax for 2024. The city used the revised document and recalculated both the State 5.5% Limit Rule, as well as the Tabor Limitation Calculation. Rerunning these calculations allowed the city to use the most recent CPI projection provided by the Department of Local Affairs (DOLA), which is an average of the Legislative Council's projection and the State Department of Planning and Budgeting projection. The CPI average went from 4.6% originally used to 4.95%. In summary, the new calculations would have raised the Mill Levy from 1.98 mills to 2.053 mills (the Tabor Calculation was the most restrictive) and would have changed the property tax figure from \$207,665 to \$212,342, and increase of \$4,677, or 2.3%. Since the goal of the Special Legislature session was to lower property taxes, and based on the small increase of the new calculations, the city decided to keep the 2024 mill levy at 1.98 mills.

Attached to this page is the revised version of the Certification of Valuation By Teller County Assessor document and the State 5.5% and Tabor Limitation calculation, using the revised county figures. These can be compared to the original documents found on pages 75-78.

A

CERTIFICATION OF VALUATION BY TELLER COUNTY COUNTY ASSESSOR

Name of Jurisdiction: **30 - CRIPPLE CREEK**

IN TELLER COUNTY COUNTY ON 12/15/2023

New Entity: No

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) AND 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2023 IN TELLER COUNTY COUNTY, COLORADO

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$58,089,030
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: *	\$103,428,230
3. LESS TIF DISTRICT INCREMENT, IF ANY:	\$0
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$103,428,230
5. NEW CONSTRUCTION: **	\$34,109,560
6. INCREASED PRODUCTION OF PRODUCING MINES: #	\$0
7. ANNEXATIONS/INCLUSIONS:	\$0
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: #	\$0
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD ## OR LAND (29-1-301(1)(b) C.R.S.):	\$0
10. TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a) C.R.S.):	\$0.00
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a) C.R.S.) and (39-10-114(1)(a)(I)(B) C.R.S.):	\$4,232.30

* This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec.20(8)(b), Colo.

** New construction is defined as: Taxable real property structures and the personal property connected with the structure.

Jurisdiction must submit respective certifications (Forms DLG 52 AND 52A) to the Division of Local Government in order for the values to be treated as growth in the limit calculation.

Jurisdiction must apply (Forms DLG 52B) to the Division of Local Government before the value can be treated as growth in the limit calculation.

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

IN ACCORDANCE WITH THE PROVISION OF ARTICLE X, SECTION 20, COLO CONST, AND 39-5-121(2)(b), C.R.S. THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2023 IN TELLER COUNTY COUNTY, COLORADO ON AUGUST 25, 2023

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: @	\$461,613,148
ADDITIONS TO TAXABLE REAL PROPERTY:	
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: !	\$124,013,888
3. ANNEXATIONS/INCLUSIONS:	\$0
4. INCREASED MINING PRODUCTION: %	\$0
5. PREVIOUSLY EXEMPT PROPERTY:	\$0
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	\$0
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT:	\$0

(If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)

DELETIONS FROM TAXABLE REAL PROPERTY:

8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	\$0
9. DISCONNECTIONS/EXCLUSION:	\$0
10. PREVIOUSLY TAXABLE PROPERTY:	\$0

@ This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

! Construction is defined as newly constructed taxable real property structures.

% Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS: 1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY:-----> \$0

NOTE: All levies must be Certified to the Board of County Commissioners NO LATER THAN DECEMBER 15, 2023

IN ACCORDANCE WITH 39-5-128(1.5) C.R.S. THE ASSESSOR PROVIDES:
HB21-1312 ASSESSED VALUE OF EXEMPT BUSINESS PERSONAL PROPERTY (ESTIMATED): ** \$105,688

** The tax revenue lost due to this exempted value will be reimbursed to the tax entity by the County Treasurer in accordance with 39-3-119 f(3). C.R.S.

B



December 15, 2023

CRIPPLE CREEK
PO BOX 430
CRIPPLE CREEK, CO 80813

2023 Certification of Values

To Whom it May Concern:

In accordance with §39-5-121(2) and §39-5-128 C.R.S., and Article X, Section 20 of the Colorado Constitution, I hereby certify the required values of property located within the territorial limits of the above entity as listed on the enclosed Certification of Values form, DLG-57.

This final certification of value reflects any changes made by the Assessor's office and is being mailed to you prior to January 3 as required in §39-1-111(5) C.R.S as amended by SB23B-001.

Pursuant to §39-5-128 C.R.S as amended by SB23B-001, you must officially certify your levy to the Board of County Commissioners no later than January 10, 2024. Please send your levy certification to the following address:

Teller County Board of Commissioners
P. O. Box 959
Cripple Creek, CO 80813

If you have any questions regarding the enclosed Certification of Values, please contact Michael Akana, Chief Deputy Assessor, at 719-689-2941.

Sincerely,

Carol M. Kittelson
Teller County Assessor

Enclosure

C

PROPERTY TAX REVENUE LIMIT CALCULATIONS WORKSHEET

("5.5%" limit in 29-1-301, C.R.S., and the TABOR limits, Art. X, Sec. 20(4)(a) and (7)(c), Colo. Const.)

The following worksheet can be used to calculate the limits on local government property tax revenue. Data can be found on the Certification of Valuation (CV) sent by the county assessor on August 25, unless otherwise noted. The assessor can revise the valuation one time before Dec. 10; if so, you must perform the calculation again using the revised CV data. (Note for multi-county entities: If a taxing entity is located in two or more counties, the mill levy for that entity must be the same throughout its boundaries, across all county boundaries (Uniform Taxation, Article X, Section 3, Colo. Const.). This worksheet can be used by multi-county entities when the values of the same type from all counties are added together.)

Version January 2021

Data required for the "5.5%" calculation (assessed valuations certified by assessor):

1. Previous year's net total assessed valuation ¹	\$ 58,089,030
2. Previous year's revenue ²	\$ 149,870
3. Current year's total net assessed valuation	\$ 103,428,230
4. Current year's increases in valuation due to annexations or inclusions, if any	
5. Current year increase in valuation due to new construction, if any	\$ 34,109,560
6. Total current year increase in valuation due to <u>other</u> excluded property ³	
7. "Omitted Property Revenue" from current year CV ⁴	
8. "Omitted Property Revenue" from previous year CV ⁵	
9. Current year's "unauthorized excess revenue," if any ⁶	\$ 16,200

Data required for the TABOR calculations (actual valuations certified by assessor):

10. Previous year's revenue ⁷	\$ 149,870
11. Total actual value of all real property	\$ 461,613,148
12. Construction of taxable real property	\$ 124,013,888
13. Annexations/Inclusions	
14. Increase in mining production	
15. Previously exempt property	
16. Oil or gas production from new wells	
17. Taxable property omitted (from current year's CV)	
18. Destruction of Property improvements	
19. Disconnections/Exclusions	
20. Previously taxable property	
21. Inflation <u>4.950%</u>	

(The U.S. Bureau of Labor Statistics (<http://www.bls.gov/cpi/home.htm>) will not release this number, the Consumer Price Index (CPI) for the Denver-Boulder Area, until February of next year. Forecasts of this inflation figure are available at <http://dola.colorado.gov/budgets>.)

D

A. Steps to calculate the “5.5%” Limit (refer to numbered lines on the previous page)

A1. Adjust the previous year's revenue to correct the revenue base, if necessary:

$$\frac{\$ 149,870}{\text{Line 2}} + \frac{\text{Line 8}}{\text{Line 8}} = \text{A1. } \$ 149,870$$

Adjusted property tax revenue base

A2. Calculate the previous year's tax rate, based upon the adjusted revenue base:

$$\frac{\$ 149,870}{\text{Line A1}} \div \frac{\$ 58,089,030}{\text{Line 1}} = \text{A2. } 0.002580$$

Adjusted Tax Rate⁷
(round to 6 decimal places)

A3. Total the assessed valuation of all the current year “growth” properties:⁸

$$\frac{\text{Line 4}}{\text{Line 4}} + \frac{\$ 34,109,560}{\text{Line 5}} + \frac{\text{Line 6}}{\text{Line 6}} = \text{A3. } \$ 34,109,560$$

Total "growth" properties

A4. Calculate the revenue that “growth” properties would have generated:

$$\frac{\$ 34,109,560}{\text{Line A3}} \times \frac{0.002580}{\text{Line A2}} = \text{A4. } \$ 88,003$$

Revenue from "growth" properties⁹

A5. Expand the adjusted revenue base (Line A1) by the “revenue” from “growth” properties:

$$\frac{\$ 149,870}{\text{Line A1}} + \frac{\$ 88,003}{\text{Line A4}} = \text{A5. } \$ 237,873$$

Expanded revenue base

A6. Increase the Expanded Revenue Base (Line A5) by allowable amounts:

$$\left[\frac{\$ 237,873}{\text{Line A5}} \times 1.055^{10} \right] + \frac{\text{DLG-Approved Revenue Increase}}{\text{DLG-Approved Revenue Increase}} + \frac{\text{Voter-Approved Revenue Increase}^{11}}{\text{Voter-Approved Revenue Increase}^{11}} = \text{A6. } \$ 250,956$$

Increased Revenue Base

A7. Current Year's “5.5%” Revenue Limit:

$$\frac{\$ 250,956}{\text{Line A6}} - \frac{\text{Line 7}}{\text{Line 7}} = \text{A7. } \$ 250,956$$

Current Year's "5.5%" Revenue Limit

A8. Reduce Current Year's “5.5%” Revenue Limit by any amount levied over the limit in the previous year:

$$\frac{\$ 250,956}{\text{Line A7}} - \frac{\$ 16,200}{\text{Line 9}} = \text{A8. } \$ 234,756$$

Reduced Current Year's "5.5%"
Limit. This is the maximum
allowed to be levied this year¹³

A9. Calculate the mill levy which would generate the Reduced Revenue Limit (Line A8):

$$\frac{\$ 234,756}{\text{Line A8}} \div \frac{\$ 103,428,230}{\text{Line 3}} \times 1,000 = \text{A9. } 2.269$$

Mill Levy (round to 3 decimals)

⁷ If this number were multiplied by 1,000 and rounded to three decimal places, it would be the mill levy necessary in the previous year to realize the revenue in line A1.

⁸ The values of these properties are “excluded” from the “5.5%” limit, according to 29-1-301(1)(a) C.R.S.

E

9 This revenue is the amount that the jurisdiction theoretically would have received had those “excluded” or “growth” properties been on the tax roll in the previous year.

10 This is the “5.5%” increase allowed in 29-1-301(1), C.R.S.

11 This figure can be used if an election was held to increase property tax revenue **above the “5.5%”** limit.

12 Rounded to the nearest whole dollar, this is the “5.5%” statutory property tax revenue limit.

13 DLG will use this amount to determine if revenue has been levied in excess of the statutory limit.



Steps to calculate the TABOR Limit (refer to numbered lines on page one):¹⁴

B. TABOR "Local Growth" Percentage

B1. Determine net growth valuation:

$$\frac{\$ 124,013,888}{\text{Lines 12+13+14+15+16+17}} - \frac{\$ 124,013,888}{\text{Lines 18+19+20}} = \frac{\$ 124,013,888}{\text{Net Growth Value}}$$

B2. Determine the (theoretical) valuation of property which was on the tax roll last year:

$$\frac{\$ 461,613,148}{\text{Line 11}} - \frac{\$ 124,013,888}{\text{Line B1}} = \frac{\$ 337,599,260}{\text{Net Growth Value}}$$

B3. Determine the rate of "local growth":

$$\frac{\$ 124,013,888}{\text{Line B1}} \div \frac{\$ 337,599,260}{\text{Line B2}} = \frac{0.367341}{\text{Local Growth Rate (round to 6 decimal places)}}$$

B4. Calculate the percentage of "local growth":

$$\frac{0.367341}{\text{Line B3}} \times 100 = \frac{36.734\%}{\text{(round to 3 decimal places)}}$$

C. TABOR Property Tax Revenue Limit

C1. Calculate the growth in property tax revenue allowed:

$$\frac{\$ 149,870}{\text{Line 10}^{15}} \times \frac{41.684\%}{\text{Line B4 + line 21}} = \frac{\$ 62,472}{\text{Increase allowed}}$$

C2. Calculate the TABOR property tax revenue limit:

$$\frac{\$ 149,870}{\text{Line 10}^{15}} + \frac{\$ 62,472}{\text{Line C1}} = \frac{\$ 212,342}{\text{TABOR Property Tax Revenue Limit}}$$

C3. Calculate the mill levy which would generate the TABOR Property Tax Revenue Limit (L

$$\left[\frac{\$ 212,342}{\text{Line C2}} \div \frac{\$ 103,428,230}{\text{Line 3}} \right] \times 1,000 = \frac{2.053}{\text{Mill Levy (round to 3 decimal places)}}$$

Tabor is more restrictive than State's 5.5% rule.

D. Which One To Use? There is general agreement among practitioners that the most restrictive of the two revenue limits ("5.5%" or TABOR) must be respected, disallowing the levying of the greater amount of revenue which would be allowed under the other limit. Therefore, one must decide which of the two limits is more restrictive.

Compare Line A7 (Current Year's 5.5% Revenue Limit) to Line C2 (TABOR Property Tax Revenue Limit). The lesser of the two is the more restrictive revenue limit.

NOTE: TABOR(4)(a) requires prior voter approval to levy a mill levy above that of the prior year. This is a third limit on property taxes that must be respected, independent of the two revenue limitations calculated above. If the lesser of the two mill levies in A9 and C3 is more than the levy of the prior year, it is possible that neither of the revenue amounts may be generated, and that revenues must be lowered to

¹⁴ This section is offered as a guideline only. The Division is required by law to enforce the "5.5%" limit, but does not have any authority to define or enforce any of the limitations in TABOR.

¹⁵ NOTE: For the TABOR property tax revenue limit only (Part C of this form), use the previous year's TABOR limit or the property tax revenue levied for general operating purposes. This is a local option. DLG staff is available to discuss the alternatives.

6

City of Cripple Creek
2024 Budget Development Schedule

79

Item No. Task	May	June	July	August	September	October	November	December
1 Device projections developed (1)								
2 Project beginning fund balances (2)								
3 Project department revenues & expenses								
4 Project ending fund balances								
5 Compile, review, update baseline budget			7/11-13					
6 Meet with Department Managers (optional) to discuss baseline			7/17-28					
7 Department Mgrs. review and allocate baseline budgets, goals & objectives and AFRs (2 weeks)								
8 Put together AFR package								
9 Put together Department Fee Master Schedule								
10 City Administrator and HR reviews dept. budgets and AFRs								
11 Update Goals and Objectives								
12 Version 1.0 of the budget compiled & overview written								
13 Update 2023 and 2024 rev & exp projections with Aug data								
14 Version 1.0 available for Council/public								
15 Presentation of budget to Council; Department Mgr. presentations and additional meetings if needed								
16 Budget Publication Notice to Newspapers								
17 Complete Budget Resolutions								
18 Council adopts the budget								
19 Upload adopted budget to the State of CO (DOLA)								
20 Upload budget to the general ledger								

Notes:

- (1) Revised once 4th quarter count is in.
(2) Revised in September and November.

City of Cripple Creek
Water/Sewer Rates for 2024 (Go into effect January 1st).
(Note that there were no increases in the rates in 2020, due to COVID-19.)

1). Cripple Creek Residential Water and Sewer Rates, per base and tier:

Water	New					
	Base Rate	Tier 1 0 - 2K	Tier 2 2 - 4K	Tier 3 4K - 6K	Tier 4 6K - 8K	Tier 5 8K+
2023	21.48	2.52	3.79	5.05	6.07	7.59
2024	21.48	2.62	3.94	5.25	6.31	7.89
\$ Difference	0.00	0.10	0.15	0.20	0.24	0.30
% Difference	0%	4.00%	4.00%	4.00%	4.00%	4.00%

Sewer	Tier 1	
	Base Rate	2K +
2023	15.46	2.44
2024	15.46	2.54
\$ Difference	0.00	0.10
% Difference		4.00%

2). SMALL CUSTOMER: Cripple Creek Commercial Water and Sewer Rates, per base and tier:

Water	Tier				
	Base Rate	Tier 1 10K - 20K	Tier 2 20K - 50K	Tier 3 50K - 100K	Tier 4 100K +
2023	46.35	4.41	5.05	6.07	7.22
2024	48.44	4.61	5.28	6.34	7.54
\$ Difference	2.09	0.20	0.23	0.27	0.32
% Difference	4.50%	4.50%	4.50%	4.50%	4.50%

Sewer	Tier 1	
	Base Rate	10K +
2023	20.87	2.44
2024	21.81	2.55
\$ Difference	0.94	0.11
% Difference	4.50%	4.50%

2 a). MEDIUM CUSTOMER: Cripple Creek Commercial Water and Sewer Rates, per base and tier:

Water	Tier				
	Base Rate	Tier 1 10K - 20K	Tier 2 20K - 50K	Tier 3 50K - 100K	Tier 4 100K +
2023	50.04	4.75	5.46	6.56	7.79
2024	53.29	5.06	5.81	6.99	8.30
\$ Difference	3.25	0.31	0.35	0.43	0.51
% Difference	6.50%	6.50%	6.50%	6.50%	6.50%

Sewer	Tier 1	
	Base Rate	10K +
2023	22.54	2.63
2024	24.01	2.80
\$ Difference	1.47	0.17
% Difference	6.50%	6.50%

2 b). LARGE CUSTOMER/Casino: Cripple Creek Commercial Water and Sewer Rates, per base and tier:

Water	Tier				
	Base Rate	Tier 1 10K - 20K	Tier 2 20K - 50K	Tier 3 50K - 100K	Tier 4 100K +
2023	59.14	5.62	6.44	7.74	9.21
2024	63.87	6.07	6.96	8.36	9.95
\$ Difference	4.73	0.45	0.52	0.62	0.74
% Difference	8.00%	8.00%	8.00%	8.00%	8.00%

Sewer	Tier 1	
	Base Rate	10K +
2023	67.37	7.86
2024	72.76	8.49
\$ Difference	5.39	0.63
% Difference	8.00%	8.00%

80

3). Cripple Creek Capital Improvement Fees and Water/Sewer Charges for Other Types of Users:

			\$	%
a). Capital Improvement Fees	2023	2024	Difference	Difference
Residential water/sewer	14.68	14.68	0.00	0.00%
Commercial SMALL metered water	18.55	19.38	0.83	4.50%
Commercial SMALL metered sewer	18.55	19.38	0.83	4.50%
Commercial SMALL non metered water	7.71	8.06	0.35	4.50%
Commercial SMALL non metered sewer	7.71	8.06	0.35	4.50%
Commercial MEDIUM metered water	20.04	21.34	1.30	6.50%
Commercial MEDIUMmetered sewer	20.04	21.34	1.30	6.50%
Commercial MEDIUM non metered water	8.33	8.87	0.54	6.50%
Commercial MEDIUM non metered sewer	8.33	8.87	0.54	6.50%
Commercial LARGE metered water	23.68	25.57	1.89	8.00%
Commercial LARGE metered sewer	23.68	25.57	1.89	8.00%
Commercial LARGE non metered water	9.83	10.62	0.79	8.00%
Commercial LARGE non metered sewer	9.83	10.62	0.79	8.00%

			\$	%
b). Outside Water/Sewer Users	2023	2024	Difference	Difference
Commercial water base	85.54	102.65	17.11	20.00%
Commercial sewer base	52.90	63.48	10.58	20.00%
Residential water base	37.96	39.48	1.52	4.00%
Residential sewer base	25.26	26.27	1.01	4.00%

(in addition new tier levels apply)

			\$	%
c). Outside Non Treated Water Users	2023	2024	Difference	Difference
Non treated water users base	56.98	68.38	11.40	20.00%
Per 1,000 gallons		tier rates		

4). Cripple Creek Residential Water and Sewer Tap fees:

Water

Line Size (inches)	2023	2024	\$	%
			Difference	Difference
0.75	4,600	4,830	230	5%
1	5,367	5,635	268	5%
1.5	7,973	8,372	399	5%
2	10,733	11,270	537	5%
3	21,467	22,540	1,073	5%

Sewer

Line Size (inches)	2023	2024	\$	%
			Difference	Difference
Any Size	4,600	4,830	230	5%

Multi Family Unit Taps

Same cost as the commercial water tap schedule below - 5).

5). Cripple Creek Commercial Water Tap fees:

Water

Line Size (inches)	2023	2024	\$	%
			Difference	Difference
0.75	7,500	8,063	563	7.5%
1	8,750	9,406	656	7.5%
1.5	13,000	13,975	975	7.5%
2	17,500	18,813	1,313	7.5%
3	35,000	37,625	2,625	7.5%
4	50,000	53,750	3,750	7.5%
6	100,000	107,500	7,500	7.5%
8	200,000	215,000	15,000	7.5%
10	400,000	430,000	30,000	7.5%

Plus an additional per fixture cost of:

Fixture Cost:	250	269	19	7.5%
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Note: For 2024's budget, the city will review the potential to eliminate the per fixture cost and go with a higher tap fee.

6). Cripple Creek Commercial Sewer Tap fees:

Sewer

Line Size (inches)	2023	2024	\$	%
			Difference	Difference
0.75	7,500	8,063	563	7.5%
1	8,750	9,406	656	7.5%
1.5	13,000	13,975	975	7.5%
2	17,500	18,813	1,313	7.5%
3	35,000	37,625	2,625	7.5%
4	50,000	53,750	3,750	7.5%
6	100,000	107,500	7,500	7.5%
8	200,000	215,000	15,000	7.5%
10	400,000	430,000	30,000	7.5%

Plus an additional per fixture cost of:

Fixture Cost:	250	269	19	7.5%
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7). Commercial Fire System TAP (one time cost, no monthly billing) - went into effect January 1st, 2022:

Same cost as the commercial water tap schedule above. 5).

82

**ORDINANCE NO. 2023-13
CITY OF CRIPPLE CREEK**

**AN ORDINANCE OF THE CITY OF CRIPPLE CREEK, COLORADO AMENDING
SECTIONS OF THE MUNICIPAL CODE REGARDING CITY FEES AND TAXES**

WHEREAS, the City of Cripple Creek ("City") is a municipal corporation possessing all powers granted to statutory cities by Title 31 of the Colorado Revised Statutes; and

WHEREAS, the City wishes to amend sections of the Municipal Code that address specific City fees and taxes to remove all outdated figures and make the schedule of all City fees and taxes more management and accessible to City staff, residents and visitors; and

WHEREAS, the City Council, after proper notice has held a public hearing on this ordinance providing for the adoption of said code amendments pursuant to C.R.S. Section 31-16-203; and

WHEREAS, the Council also finds and determines that this Ordinance is necessary to the immediate preservation of the public health, safety and welfare and that this Ordinance should therefore become effective upon adoption, as authorized by C.R.S. § 31-16-105.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL FOR THE
CITY OF CRIPPLE CREEK, COLORADO as follows:**

Section 1. Findings. The City Council incorporates the foregoing recitals as conclusions, facts, determinations, and findings by the City Council.

Section 2. Amendments.

The specific fee or tax amounts listed in the following sections of the City of Cripple Creek Municipal Code:

Sec. 1-3-110; Sec. 2-6-120 (a), (b) and (c), Table 2-A, Table 2-B; Sec. 4-5-20 (a); Sec. 4-5-40 (f); Sec. 4-5-50 (c); Sec. 4-5-60(a) (1), (2) and (3); Sec. 4-6-10; Sec. 5-4-10; Sec. 6-1-270; Sec. 6-2-130; Sec. 6-3-130 (2); Sec. 6-3-330 (a), (b)(1),(2), (3) and (4); Sec. 6-3-620; Sec. 6-4-30; Sec. 6-4-240 (b) and (c); Sec. 6-2-30; Sec. 6-4-330; Sec. 6-4-420; Sec. 6-4-520; Sec. 6-4-630; Sec. 6-5-40; Sec. 6-6-70; Sec. 6-7-30; Sec. 6-7-100; Sec. 6-7-210; Sec. 6-7-330; Sec. 6-9-100; Sec. 6-10-118(d); Sec. 6-10-121(a); Sec. 7-1-150; Sec. 7-2-110; Sec. 7-6-130; Sec. 7-6-300(b)(2); Sec. 8-1-60(c)(1)-(2); Sec. 8-4-20(b); Sec. 8-4-30(b); Sec. 11-3-140; Sec. 13-1-30; Sec. 13-1-60; Sec. 13-2-110(6); Sec. 13-4-30 (a), (b), Water Tap Fees Table and Sewer Tap Fees Table; Sec. 13-4-40; Sec. 13-5-140; Sec. 13-5-150; Sec. 13-5-170; Sec. 15-1-30(a); Sec. 16-3-10; Sec. 16-5-30 (1); Sec. 17-2-70 (a)(1)-(3), (b), (c) and (d); Sec. 17-7-50(a)(2) and (3); Sec. 18-3-20; Sec. 13-4-50 (a) and (b); and Sec. 13-4-50 (a) and (b)

are hereby revised to read:

"The City Council may by resolution set fees referenced by this section, annually or at such other times as the City Council deems necessary. The Appendix of the City's current annual budget contains a complete listing of all fees and taxes currently in place."

83

"The City Council may by resolution set fees referenced by this section, annually or at such other times as the City Council deems necessary. The Appendix of the City's current annual budget contains a complete listing of all fees and taxes currently in place."

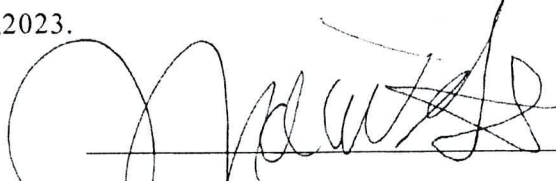
Section 3. Additional Revisions. Any sections of the City of Cripple Creek Municipal Code not specifically listed above that contain specific fees or taxes are also hereby amended as stated in Section 2.

Section 4. Severability. If any clause, sentence, paragraph, or part of this Ordinance or the application thereof to any person or circumstances shall for any reason be adjudged by a court of competent jurisdiction invalid, such judgment shall not affect application to other persons or circumstances.

Section 5. The City Council hereby finds, determines, and declares that this ordinance is promulgated under the general police powers of the City of Cripple Creek, that it is promulgated for the health, safety, and welfare of the public, and that this ordinance is necessary for the preservation of health and safety and for the protection of public convenience and welfare. The City Council further determines that this ordinance bears a rational relation to the proper legislative object sought to be attained.

Section 6. Repealer. This ordinance supersedes all prior legislation in conflict herewith and all ordinances, resolutions, orders and other instruments, or parts thereof, inconsistent herewith are hereby repealed to the extent only of such inconsistency. This repealer shall not be construed to revive any ordinance, resolution, order or other instruments, or part thereof, heretofore repealed.

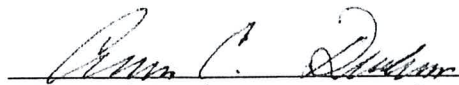
PASSED ON THE FIRST READING AND ORDERED PUBLISHED THIS 15th
DAY OF November, 2023.



Malissa Gish, City Clerk

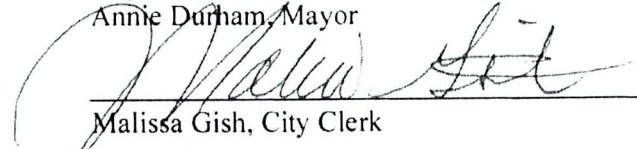
3rd PASSED ON SECOND READING AND ADOPTED BY THE CITY COUNCIL THIS
DAY OF January, 2024.

Approved:



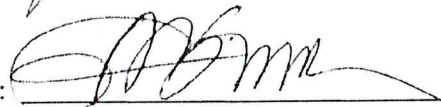
Annie Durham, Mayor

Attest:



Malissa Gish, City Clerk

Approved as to form:



Erin Smith, City Attorney

City of Cripple Creek
 Fee and Taxes Schedule 2024
 (See Ordinance 2023-13 For Additional Information)

Department	Item	2023	2024 Changed to	Notes
Police	Dog License			
	Spayed/Neutered	10	5	2023 figure was incorrect.
	Unaltered	25.00	15	2023 figure was incorrect.
	Dog Impound			
	Impound fee	25.00		
	Daily fee	5.00		
	Dog no license first offense	50.00		
	Dog no license second offense	75.00		
	Dog no license third offense	125.00		
	Dog running at large, 1st offense	50.00		
	Dog running at large, 2nd offense	100.00		
	Dog running at large, 3rd offense	200.00		
	Dog running at large subsequent offenses	400.00		
	Fingerprints court ordered	25.00		
	Fingerprints (resident)	5.00		
	Fingerprints (nonresident)	25.00		
	Parking Permit Fee for construction and delivery trucks	10.00		
	Parking Violations			
	MTC 1204 per violation	21.00		
	PBT			
	Court ordered or personal	10.00		
	Finger Printing			
	For Gaming license (resident)	10.00		
	For Gaming license (non resident)	25.00		
	For non gaming license (resident)	5.00		
	For non gaming license (non resident)	25.00		
	Finger prints - court ordered	25.00		
	Record requests			
	Reports: first five pages	5.00		
	each additional page	0.25		
	Photos: per photo/page	5.00		
	Video: CD/DVD	30.00		
	retrieval fee after first hour in 15min increments	7.50		
	large file fee for USB drive	20.00	10.00	2023 figure was incorrect.
	Audio: in 15 minute increments, CD/DVD	7.50		
	large file fee for USB drive	10.00		
	Postage	cost		
	Electronic delivery	no charge		
	Vehicle Identification Number Verification			
	VIN verification (resident)	5.00		
	VIN verification (nonresident)	10.00		
	Vehicle impound			
	Tow fee (if applicable, actual cost)	cost		
	Daily fee	25.00		
	Vehicle general			
	Excess weight permit	10.00		

86

Department	Item	2023	2024 Changed to	Notes
Parks & Recreation	Individual Fitness - Daily	3		
	Individual Fitness - Monthly	15		
	Individual Fitness - Yearly	156		
	Corporate Fitness - Yearly	600	700	
	Seasonal Sports/Other			
	Youth Soccer	40/35 **	45/40 **	
	Youth Basketball	40/35 **	45/40 **	
	Youth Baseball	43/37 **	50/46 **	
	Adult Cornhole	50		
	Adult Softball	250		
	Archery Class	10/15/20*		
	Open Archery - Daily	2		
	Outdoor Archery Range - Monthly	5		
	Outdoor Archery Range - Yearly	25		
	Open Skating - Daily	3		
	Greenhouse Space Rental - Monthly	10		
	Greenhouse Space Rental - Season	30		
	Baseball Pants/Shin guards	8		
	Youth Sports Sponsorship - Season	100		
	Disc Golf Disc Rental	20 deposit		
	Vending Mach Space Rental - Monthly	5		
	BMX Races			
	Garage Sale	5 per participant		
	Holiday Craft Fair	10 per 10X10 space		
	Photo Copies	20 per 5X10 space		
	Program Income (Rec Classes)	.25 per BW page		
	Birthday Parties	Dependent of instructor		
	Facility Rentals	Please call Park & Rec.		
	Brochure Sponsorship 1/4 page	100		
	Brochure Sponsorship 1/2 page	150		
	Brochure Sponsorship full page	250		
	Brochure Sponsorship - Elite	3,500		
	5K Registration - Adult 18+	25		
	5K Registration - Youth	20		
	5K Registration - Late	30		
	5K Registration Team of 10	200		
	Disc Golf Tournament: Advanced 18+ (18 holes)	20		
	Disc Golf Tournament: Beginner 18+ (18 holes)	20		
	Disc Golf Tournament: Youth < 18 (9 holes)	10		
	Bus Rental/Driver Fees - Varies due to fuel prices and length of trip			

** - First child/Each additional sibling

* - 1st person/2nd person/3+ people

Department	Item	2023	2024 Changed to	Notes
General Government		357.23	374.91	Based on DOLA index.

Device Fees		50	75	
Device Switchout Fee				
Device Late Fees - not received 11 - 15 day, per device, per day		5.00	10	
Device Late Fees - not received 16 - 20 day, per device, per day		10.00	15	
Device Late Fees - not received 21st day and beyond, per device, per day		20.00	25	
Poker Tournament fee, per tournament		50.00		
Telephone Occupation Tax, per telephone account		3.00	6.00	
Emergency Telephone Charge: not to exceed 2% of tariff rates, or \$.50 per month		See left text		
Sales Tax		2.3%	3.3%	Two percent goes to the city, .3% to Community of Carling, and as of 2024 1% to the CC&V School District.
Lodging Tax per night stay, per room		6%		
Marijuana Application Fee, per type (retail vs medical)		5,000		
Marijuana Operating Fee		2,000		
Marijuana Special Sales tax		12%		
Marijuana Occupation Tax, per transaction		1.00		
Marijuana Excise Tax on the first sale or transfer of UNPROCESSED Retail MJ		5%		
Marijuana Delinquent taxes charged 1% per day from day of delinquency until paid		1%		
Marijuana late filing fee + 1% above		500		
Marijuana license fee		2,000		
Marijuana license renewal fee		2,000		
Marijuana Transfer of Ownership		500		
Marijuana Change(s) of Location		500		
Marijuana Modification of Premises		500		
Property Tax - Mill Levy		2.58	1.98	
Franchise Fees		See ordinance or individual agreements.		
Cigarette Tax		See ordinance or individual agreements.		
Plastic Bag Fee, per bag		0.10		

City Clerk				
Business Licenses - first quarter		150		
Business Licenses - second quarter		100		
Business Licenses - third quarter		75		
Business Licenses - fourth quarter		50		
Business License Renewal Second Year		75		
Business License Renewal Year 3 and After		25		
Business License Special Event		25 per event, max 100		
SEF Liqueur		100 per event, max 15 per year		
Local Level Liqueur		See state fee schedule. City uses max.		
Occupational		100 per year		
Copies		.25 each		
CORA copies		.25 each, 1st two free		
Research and Retrieval		30 per hour		
Video, CD/DVD		25 each DVD		
Operate a circus, carnival, or menagerie, per week		50		
Operate amusement ride (each) per week		25		
Private Security Guard annual fee		75		
License for an auctioneer, per auction		20		
Operate as a junk dealer, annual fee		100		
Peddler's license - year one		75		
Peddler's license - second year, and subsequent		35		
Farmers market license		25		
Short Term Rental Permit Fee		298		
Short Term Rental Inspection Fee, first time and then every other year		85		
Short Term Rental Application Fee		0		
Short Term Rental Late Application Fee		300		
Short Term Rental Appeal Hearing Processing Fee		250		
Municipal Court Costs:				
Court Costs		25		
Supervision Fee		75		
Jury Trial		25		
Contempt of court fee		300		

88

Department	Item	2023	2024	Changed to	Notes
Transit	Each way in and around Cripple Creek	1			
	Each way to Victor	1			
	Each way to Woodland Park	2.50			
Water/Sewer	Water/Sewer non payment late fee	5.00			
	Fee to reconnect to water system, NO METER after non payment of monthly bill and shut off.	5000			
	Fee to reconnect to water system, after non payment of monthly bill and shut off.	75			
	Posting Fee for non payment	30			
	Cost for inspection of water meter, at the request of the property owner	10			
	Waterhead District permit application fee (minimum)	20			
	Water & Sewer, Capital Improvement Fees, Top Fees see separate section of Append.				
City Council	Acting as the Board of Adjustment	100.00			
	Written notice of appeal	25.00			
Planning/Building	Appeal of existing natural and structural condition				
	Vacation of Lot Lines - Residential	80			
	Vacation of Lot Lines - Commercial	0			
	Code/Text Amendment - Residential	250			
	Code/Text Amendment - Commercial	250			
	Annexation fee	300			
	LEGAL work (per hour) completed by city attorney for developer projects	225			275
	Special Exceptions/Including Amendments - Residential	500			
	Special Exceptions/Including Amendments - Commercial	2,500			
	Conditional Use/Including Amendments - Residential	500			
	Conditional Use/Including Amendments - Commercial	2,500			
	Minor Subdivision - Residential	500			
	Minor Subdivision - Commercial	1,500			
	Major Subdivision - Residential	1,000			
	Major Subdivision - Commercial	2,500			
	PUD: Concept, development, modifications, amendments	2,500			
	Subdivision Exemption - Residential	500			
	Subdivision Exemption - Commercial	1,500			
	Row Vacation - Residential	500			
	Row Vacation - Commercial	2,500			
	Rezoning - Residential	500			
	Rezoning - Commercial	1,500			
	Awning and Sign Permits - Residential	100			
	Awning and Sign Permits - Commercial	150			
	Concrete place in the city right of way, permit fees Sec. 11-3-140	125			
	Variance - Residential	500			
	Variance - Commercial	2,500			
	Certificate of Appropriateness - New Construction - Residential	500			
	Certificate of Appropriateness - New Construction - Commercial	1,500 or 25 per sq. ft. whichever is higher			
	Certificate of Appropriateness - Demolition - Residential	150			
	Certificate of Appropriateness - Demolition - Commercial	500 or 25 per sq. ft. whichever is higher			
	Certificate of Appropriateness - Preservation/Restoration - Residential	250			
	Certificate of Appropriateness - Preservation/Restoration - Commercial	500 or 25 per sq. ft. whichever is higher			
	Certificate of Appropriateness - Reconstruction/Rehabilitation - Residential	250			
	Certificate of Appropriateness - Reconstruction/Rehabilitation - Commercial	500 or 25 per sq. ft. whichever is higher			
	An additional fees for certified mailings is required for all planning applications and public notices				
	Plan Review - Residential	80% of permit fee			
	Plan Review - Commercial	80% of permit fee			
	Additional Plan review - Residential	75 per hour			
	Additional Plan review - Commercial	125 per hour			
	Re-inspection: Residential	0			
	Re-inspection: Commercial	85 each additional inspection			
	Demolition permit not requiring certificate of appropriateness	100 plus 85 per required inspection			
	Flood Plain Review - Residential	200			
	Flood Plain Review - Commercial	200			
	Compliance Inspection - Residential	85 per inspection			
	Compliance Inspection - Commercial	125 per inspection			
	Consultation - Residential	85			
	Consultation - Commercial	125			
	Class A license	300			
	Class B & C license	200			
	Class D license	75			
	Electrical and plumbing license application	75			
	Permit Fees Value Based:				
	Manufactured Home - plan review for foundation only and additional structures - porch steps, decks	Value based			

Department	Item	2023	2024 Changed to	Notes
Marketing & Events	Special Event Application Fee	\$50.00		waived for nonprofit
	Special Event Business License	\$25.00		per event, charged for the first 4 events per year, free after that
	Special Event Liquor License	\$100.00		good for multiple day events
	Special Event Banner Fee	\$10.00		waived for nonprofit
	Event Dept. Trolley Use Fee	\$50.00		per month
	Trolley Driver Fee	\$18.50		per hour - subject to change
	Trolley Fuel	\$2.14		per gallon - fluctuates with fuel prices
	Sound Trailer	\$7,500.00		replacement cost
	Extension cord	\$50.00		replacement cost
	Spider Box	\$1,500.00		replacement cost
	Cable Ramp	\$105.00		replacement cost
	Power Cable	\$600.00		replacement cost
	Bleachers	\$2,000.00		replacement cost
	Yellow Ped Barrier	\$225.00		replacement cost
	Cocktail Bar	\$1,700.00		replacement cost
	Speaker Stands	\$150.00		replacement cost
	Mackie Speaker	\$1,000.00		replacement cost
	PA System	\$40.00		replacement cost
	Patch Cord (20')	\$90.00		replacement cost
	Patch Cord (100')	\$3,000.00		replacement cost
	Camera	\$2,000.00		replacement cost
	Projector	\$150.00		replacement cost
	Video Screen	\$100.00		replacement cost
	Sandwich Board	\$150.00		replacement cost
	Round Table (5')	\$150.00		replacement cost
	Rectangle Tables (8')	\$25.00		replacement cost
	Plastic Chair	\$10.00		replacement cost
	Metal Chair	\$45.00		replacement cost
	Trash Can	\$22.00		replacement cost
	Wase	\$10.00		replacement cost
	Safety Vest	\$150.00		replacement cost
	10x10 Tent	\$250.00		replacement cost
	12x20 Tent	\$9,900.00		replacement cost
	30x60 Tent	\$27,000.00		replacement cost
	Chuckwagon	5.00		
Jail Museum	Admission Fees 7 years and older	Free		
	Six years old and younger	50.00		
	Paranormal Investigation - non refundable deposit	300.00		
Heritage Center	Admission	Free		
	Business Meeting facility fees			
	Facility Fee for Meeting 9 AM - 5 PM, per hour	30.00		
	Facility Fee for Prior to 9 AM, per hour	50.00		
	Facility Fee for After to 5 PM, per hour	50.00		
	Coffee service - flat fee	25.00		
	Projector - flat fee	25.00		
	Speaker - flat fee	10.00		
	Linens - flat fee	25.00		
	Non Profit Organization facility fees			
	Facility Fee for Meeting 9 AM - 5 PM, per hour	15.00		
	Facility Fee for Prior to 9 AM, per hour	25.00		
	Facility Fee for After to 5 PM, per hour	25.00		
	Coffee service - flat fee	25.00		
	Projector - flat fee	25.00		
	Speaker - flat fee	10.00		
	Linens - flat fee	20.00		
	Spectol Event			
	Non refundable facility deposit - saves the date and clean up	200.00		
	Facility fee for 4 hours (minimum required)	600.00		
	Facility fee after 4 hours - per hour	100.00		
	Coffee service - flat fee	25.00		
	Projector - flat fee	25.00		
	Speaker - flat fee	10.00		
	Linens - flat fee	25.00		
	Non Profit Special Event			
	Non refundable facility deposit - saves the date and clean up	100.00		
	Facility fee for 4 hours (minimum required)	300.00		
	Facility fee after 4 hours - per hour	50.00		
	Coffee service - flat fee	25.00		
	Projector - flat fee	25.00		
	Speaker - flat fee	10.00		
	Linens - flat fee	25.00		
	Admission	Free		
Fire Station #3				